

Sunshine Coast Regional District

Province of British Columbia

2007 Annual Report



Providing 40 years of service

Electoral Area A: Egmont/Pender Harbour

Electoral Area Director: **John Rees**

Population 2,624
Growth Rate 10.5%
Dwellings 1,237 (occupied private dwellings)
Area 1,901 sq. km.

Electoral Area B: Halfmoon Bay

Electoral Area Director: **Garry Nohr**

Population 2,558
Growth rate 8.7%
Dwellings 1,118 (occupied private dwellings)
Area 1,275 sq. km.

Electoral Area D: Roberts Creek

Electoral Area Director: **Donna Shugar**

Population 3,307
Growth rate 7%
Dwellings 1,356 (occupied private dwellings)
Area 143.6 sq. km.

Electoral Area E: Elphinstone

Electoral Area Director: **Lorne Lewis**

Population 3,552
Growth rate 7.3%
Dwellings 1,412 (occupied private dwellings)
Area 21 sq. km.

Electoral Area F: West Howe Sound

Electoral Area Director: **Lee Turnbull**

Population 2,235
Growth rate 13.4%
Dwellings 974 (occupied private dwellings)
Area 380 sq. km.

District of Sechelt

SCRD Representative: **Ed Steeves**

Population 8,454 (2006 Census)
Growth rate 8.7%
Dwellings 3,853 (occupied private dwellings)
Area 39 sq. km.

Town of Gibsons

SCRD Representative: **Mayor Barry Janyk**

Population 4,182
Growth rate 7.1%
Dwellings 1,880 (occupied private dwellings)
Area 4.33 sq. km.

Sechelt Indian Government District

SCRD Representative: **Acting Chief
Marita Paul-Franke**

Population 827 (2006 Census)
Growth rate 4%
Dwellings 339 (occupied private dwellings)
Area 10.71 sq. km.



Sunshine Coast Regional District Province of British Columbia

Annual Financial Report
January - December 2007



prepared by
Corporate & Administrative Services
Sunshine Coast Regional District
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Vision

The Sunshine Coast is a community of communities creating a sustainable way of life through a citizen-driven decision making process.

We are committed to an enhanced natural context; local control over local resources; a vibrant economy; and an enriched cultural fabric.

This vision will be realized through:

- local control over resources and development
- public awareness and involvement
- responsive and effective government
- quality recreational and cultural amenities
- economic wellbeing
- healthy and diverse communities.

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Message from the Chair



On behalf of the Board of Directors of the Sunshine Coast Regional District, I am pleased to present the 2007 Annual Report. The Annual Report provides a summary of our work and a full account of our financial management results. As 2007 was the 40th anniversary for the SCR D, this report also includes some key dates and news headlines from the past.

When the Regional District was formed in 1966, there were 8,290 people living in the eight Zones stretching from Port Mellon to Egmont (including Gibsons and Sechelt). Directors were appointed for the non-municipal zones, and Sechelt and Gibsons were asked to provide representatives to sit on the Board. The SCR D was officially established through Letters Patent on April 1, 1967, and the first election for Directors was held in December 1967. In 1986 the Sechelt Indian Band became a unique third level of government under the *Sechelt Indian Band Self Government Act* that largely replaced the *Indian Act*. A SIGD representative joined SCR D Board of Directors.

According to the newspaper of the day, *The Press* - which sold for 7 cents a copy - the biggest order of business at the first meeting of the Board, in June 1966, was the announcement that the organization was in possession of all the files concerning efforts to get a garbage collection and disposal system in place from Port Mellon to Egmont.

Forty years later, strategies to manage solid waste remain issues of significance to the Regional District. In 2007 we received a \$1 million grant to implement a system at the Sechelt Landfill that will convert methane gas into electrical power; we also launched a coast-wide review of our recycling services. The Board has made a commitment to sustainable practices, and with that goal in mind we are continually seeking ways to:

- improve our solid waste and recycling services
- maintain the quality of our water and help residents reduce water consumption
- manage storm water run-off, and
- take action on climate change.

2007 was also the 25th anniversary of public transit on the Coast. When the service was introduced in 1982, the concept plan called for Community Services to continue operating the door-to-door mini bus from Monday to Friday from 8:00 a.m. - 5:00 p.m. Riders needed to call ahead to book their trips on the mini bus. According to *The Press* "Priority is to be given to seniors, youth and weekend commuters ... busses would be provided for the purposes of shopping, recreation and visits to hospitals, medical and dental services." The Plan also called for two regular buses to operate Monday to Friday, from 8:00 a.m. - 6:00 p.m. In 2007, the SCR D carried a total of 475,000 riders on nine busses, four of which are mini-busses, providing bus services from 5:00 a.m. to midnight.

I would like to draw your attention to our accomplishments throughout 2007; you will find details on the activities of the SCR D in the section of the Annual Report called *Our Services*, which starts on page 13; Highlights of the Year are on page seven.

One of the most high profile activities of 2007 was the Board's decision to constitute itself as the Local Board of Health in response to public concerns about the impact of logging activities

April 1, 1967

- SCR D established with functions identified as
 - o Regional and Community Planning
 - o Contracting Services
 - o Local Works and ServicesAlso assumed responsibility for establishing a refuse disposal system
- December - First elections for area directors held

1970

- Electoral Area E forms centennial committee

1971

- SCR D assumed responsibility for public area street lighting along the highway in eight specified areas (service for particular streets or neighbourhoods at request of residents)

1973

- Threat to Area Water Supply is headline news "The SCR D Board has recommended that access to the Chapman Creek basin be restricted pending the outcome of an environmental study of the basin."

1981

- SCR D gets in-house computer system

1986

- Voters Approve Restructuring - Disband Village of Sechelt to form District of Sechelt
- Sechelt Band becomes an independent level of government called the Sechelt Indian Government District

1990

- Summit meeting of local governments to address improved ferry services, refusal of toxic waste, coast-wide recycling and a cooperative Sunshine Coast economic plan
- Watershed crisis makes headlines – SCRD Board will seek an injunction to stop logging in Chapman-Gray watershed

1992

- Rename areas to A-Egmont/Pender Harbour, B-Halfmoon Bay, D-Roberts Creek, E-Elphinstone, F-West Howe Sound

1994

- Advertisement: Coordinator needed for one government talks

1995

- One government for Coast debated

1997

- SCRD gets union - Communication, Energy & Paper workers
- Cuff report hints at one-government direction, coast-wide services
- SCRD operations reviewed; Cuff report leads to replacing several senior managers
- Taxes cut as SCRD adopts final budget
- LNG gas proposal - Gas wars
- SCRD to monitor water near logging operation
- SCRD gearing for vote on watershed – Referendum on Integrated Watershed Management Plan (IWMP)

1998

- Integrated Watershed Management Plan defeated at referendum
- SCRD targets 3% budget allocations

2002

- SCRD and SIB sign Watershed Accord

2005

- Greater Gibsons Community Partnership Funding Grants initiated

in the Chapman Creek Watershed. This move to control logging in the Watershed was part of a long-term and ongoing strategy by the Board to protect the drinking water supply for the majority of residents on the Sunshine Coast. When the Board issued a Stop Work Order against Western Forest Products we didn't know that our actions would become the focus of national interest, but we did know that trying to protect our drinking water was the right thing to do. Unfortunately, the order was overturned by the Supreme Court; however, the Board's action highlighted the need for local government control of drinking water. As a result, a Provincial Drinking Water Task Force was established, and the issue of local control over local resources has taken on a significant role in Provincial and local government relations. The Board will continue to address this very important issue in the years ahead.

The Sunshine Coast has grown significantly since 1967, and yet in many ways we remain the same. We are a community of communities, and even though we share many of the same concerns such as managing growth, improving our public services and protecting our environment, we also look after the individual community needs of each Electoral Area and Municipality along our 86-kms. of coastline. The SCRD has become a large organization and the issues we manage are increasingly complex. The eight elected representatives sitting on the Board must balance the needs of their individual communities with the needs of the region as a whole, and that can be a challenging task.

With an annual budget exceeding \$54 million, and responsibility for providing services through more than 100 different functions to our nearly 28,000 full-time residents, we are continually searching for the best ways to manage our services. In October, we introduced a Strategic Directions Plan that identified our five goals for the coming year. The Plan outlines actions for each goal; progress on these action items will be measured and reported back to the Board. Our Strategic Directions Plan is on page five of this report.

The Board of Directors is committed to working with residents and staff to manage our resources and services so we can ensure that current and future residents will continue to enjoy the quality of life that is the hallmark of the Coast.

I'd like to thank the Directors and the staff of the SCRD for their ongoing commitment to serving the residents of the Sunshine Coast. The excellence of their efforts is demonstrated throughout this report, and in the work they do each and every day.



Ed Steeves,
Chair.

Message from the C.A.O.

The SCRD has been around for 40 years, and it has gone through many changes in that time, but I think it would be hard to find a year with as many changes and challenges as we experienced in 2007. Some of the more significant events of the past year include:

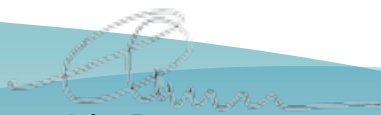
- Managing the issues related to the watersheds
- Taking over management of old recreation facilities and building new ones
- Implementing the Board's Strategic Directions Plan
- Increasing our transit services
- Introducing new technology to help us manage the increasing demands across the organization
- Working on the Land Resource Management Plan, and
- Implementing Phase One of the Regional Growth Strategy

The demand for SCRD services has grown steadily over the years—in 1966 there were 8,490 people living on the Sunshine Coast, by 1986 that number had doubled to 16,634. By 2006 our population had increased to 27,759, triple the population from when the SCRD was formed. The Board has provided the resources needed to respond to increasing service requests, and staff have excelled at providing the public with the best services possible.

I am proud of the people who work at the SCRD; they do their very best in what can sometimes be challenging circumstances, and I thank each and every one of them for their hard work and dedication.

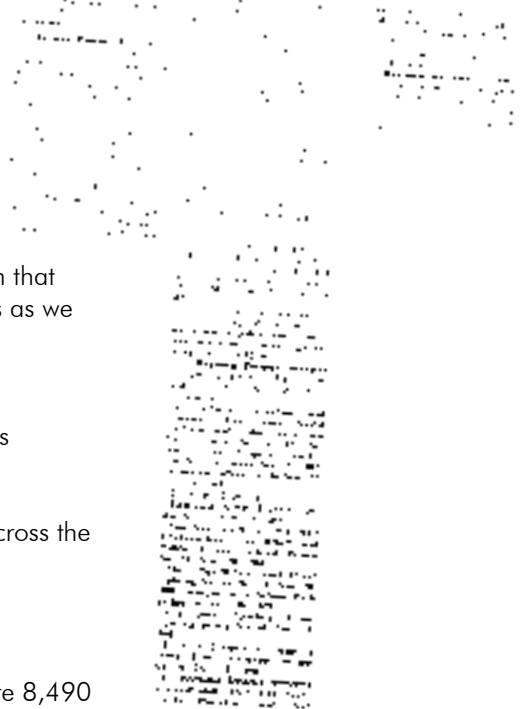
I'd like to note that you will find lists of historical events throughout this report; they are not a complete review of the SCRD since it was formed, rather they are a snapshot of 40 years of service. This look back gives us a chance to consider the past and present, and to wonder what changes the future holds.

Given that our population projections say we could see another 7,000 people living here by 2036, we can assume that the next decade will bring more changes. In closing, I look forward to working with all of you in 2008, and to continuing the SCRD's good work in serving the residents of the Sunshine Coast.



John France,
Chief Administrative Officer

March 29, 1972
Regional board's activities since '67



October, 1982



March 5, 1995



Board of Directors



The Board of Directors is made up of eight directors, one from each electoral area and member municipalities. Electoral Area Directors are elected for a three-year term; Municipal Directors from the Town of Gibsons, the District of Sechelt, and Sechelt Indian Government District are appointed by their Councils. Board meetings are held twice a month and are open to the public.

Front Row: Left to Right:

Marita Paul-Franke
Sechelt Indian
Government District

Lee Turnbull
Area F - West Howe Sound

Barry Janyk
Town of Gibsons,

Donna Shugar (Vice-Chair)
Area D - Roberts Creek

Back Row: Left to Right
Lorne Lewis
Area E - Elphinstone

Garry Nohr
Area B - Halfmoon Bay

Ed Steeves (Chair)
District of Sechelt

John Rees
Area A – Egmont/
Pender Harbour

Standing Committees of the Board

Every December, a Chair and Vice-Chair are elected from among the eight Directors. The Chair is then responsible for appointing the Chairs for the Standing Committees of the Board.

Corporate and Administrative Services Committee

Chair: John Rees **Vice-Chair: Garry Nohr**

Purpose: To consider corporate and administrative functions, and make recommendations to the Board on things such as; administrative bylaws, budgets, corporate strategic planning, grants-in-aid, five-year financial plans, human resources, and information technology.

Community Services Committee

Chair: Lee Turnbull **Vice-Chair: Lorne Lewis**

Purpose: To consider community services functions and issues, and make recommendations to the Board on things such as; parks and recreation facilities and programs, building permits and inspections, fire protection, emergency program, 9-1-1 service, bicycle/walking paths, cemeteries, economic development and tourism.

Planning and Development Committee

Chair: Donna Shugar **Vice-Chair: John Rees**

Purpose: To consider environmental, land use, and development issues and make recommendations to the Board on things such as; bylaw compliance, natural resources and land related issues, rural and regional planning and Geographic Information Systems (mapping services).

Infrastructure Services Committee

Chair: Garry Nohr **Vice-Chair: Marita Paul-Franke**

Purpose: To consider infrastructure related items and make recommendations to the Board on things such as; public transit, water quality and conservation, water works and wastewater management, solid waste management, building maintenance, ports operations, and street lighting.

Strategic Directions Plan

Introduction

The Sunshine Coast Regional District is experiencing rapid growth which is resulting in an increasing demand for services, while placing pressures on the natural environment. The estimated growth rate for residential property values is 2.7% for the rural areas; 1.8% for the Town of Gibsons; and 4.9% for the District of Sechelt.

In 2007, the Board recognized the need to develop a strategic plan to guide the direction of the organization and to consolidate the many elements of planning that are done independently by different departments (e.g. recreational facilities and park development). They also acknowledged the importance of many initiatives; however, they decided that five key strategic directions required more attention at this time.

Vision

The Sunshine Coast is a community of communities creating a sustainable way of life through a citizen-driven decision making process. We are committed to an enhanced natural context, local control over local resources, a vibrant economy, and an enriched cultural fabric.

The vision will be realized through:

- local control over resources and development
- public awareness and involvement
- responsive and effective government
- quality recreational and cultural amenities
- economic wellbeing
- healthy and diverse communities

Proposed Guiding Principles

- The Board will be proactive in working on their strategic priorities.
- The Board will operate with a collective vision that reflects the diversity of values of the various communities.
- The Board will strive to achieve the highest standards of service in all its programs and initiatives.
- The Board will become a learning organization and will regularly discuss external and internal trends and emerging issues, as well as learn from other communities and organizations.

Strategic Priorities (2007/08)

The Board agreed to focus its priorities on the following five areas:

1. Managing and Sustaining Growth and Development:

- To complete Phase One of the Regional Growth Strategy
- To plan for the LRMP and coordinate this process with the Regional Growth Strategy
- To coordinate the required revisions of local Official Community Plans with the Regional Growth Strategy process

1967

- Water reserve on Chapman Creek and Tributaries transferred to SCRDR

1973

- Headwaters of Chapman Creek removed from Timber License due to SCRDR concerns
- SCRDR board seeks injunction to stop logging in Chapman Gray Watershed

1992

- Board seeks authority to restrict public vehicular access to lower Chapman Valley watershed
- Tetrahedron Plateau placed in watershed reserve
- Board seeks injunction to halt logging in Chapman drainage area until integrated water management plan complete
- Board seeks legal advice on stopping use of fertilizers in watershed

1993

- Application made to ministry to lease the Chapman watershed and become tenants similar to GVRD and CRD agreements

1994

- 1,800 signature petition that SCRDR be holder of management lease for Chapman and Gray Creek area.

1995

- Board wants the province to pay for a project manager for watershed restoration program in Chapman Gray.

1998

- Province's Integrated Watershed Management Plan defeated in Referendum

1999

- Board recommends denying IFP five-year plan until critical watershed issues are resolved to the satisfaction of the residents

2000

- SCRDR declares they are not in favour of logging in the watershed reserves and direct staff to look into legal options to prevent logging in watershed reserves
- Request Ministry of Forests exclude land in all designated watersheds and reserves from timber harvesting land base calculations

2001

- Board asks legal counsel to review Drinking Water Protection Act to see if SCRDR can protect watershed

2002

- Legal counsel asks for Judicial review of Chief Forester's decision to increase allowable cut on Sunshine Coast
- MoF denies moratorium on logging in watershed
- 5,082 signature petition requesting prohibition of industrial activities in watershed

2004

- UBCM emergency resolution to give local governments authority over watershed

2005

- Source Assessment ordered by Drinking Water Protection Officer
- SCRDR and SIB sign Watershed Accord

2006

- SCRDR asks Sunshine Coast Forest District Manager to support resolution to indicate lack of local and government support for logging in watershed

2007

- Ask Drinking Water Officer to develop a drinking water protection plan
- Letter to Triton Engineering requesting confirmation of imminent threat to watershed
- Complaint of health hazard received under Section 37 of the Health Act
- SCRDR forms Local Board of Health (July 12)
- SCRDR issues stop work order (Aug. 11)
- WFP files Notice of Appeal (Aug. 14)
- Supreme Court rescinds Order (Oct. 9)
- Water quality testing conducted
- SIB request halt to logging on watershed lands.
- Provincial Joint Watershed Team forum for resolving land use issues in Watershed.
- CNI suggests exchange of watershed land for other considerations
- Ombudsman will investigate drinking water safety

2007

- SCRDR completes mapping project to identify watersheds and use
- SCRDR measuring water reserves in Chapman Lake

2. Protecting Our Water, Aquifers and Watersheds - Ensuring Clean and Safe Drinking Water for All Areas:

- To seek local authority over community watersheds through a joint agreement with the Province
- To develop a Drinking Water Protection Plan for Chapman, Gray and other significant watersheds on the Coast
- To expand the 10-Year Water Plan, with 25 year projections in areas of source development

3. Providing Proactive and Collaborative Leadership:

- To enhance relations with other jurisdictions and organizations, including the District of Sechelt, Town of Gibsons and the Sechelt Indian Band
- To become a learning organization by; integrating strategic and financial planning, producing an annual report card, and improving the organization's effectiveness in time management, meetings and priority setting
- To develop an effective internal and external communications strategy

4. Addressing Infrastructure Challenges and Needs:

- To develop an effective waste management program by; reducing solid waste by 5% per year, expanding the landfill; and exploring having developers pay for the future cost of their waste management
- To plan for the expansion of the water filtration plant and increase water storage capacity
- To develop a plan to implement the Climate Action Plan

5. Providing Effective and Accessible Transportation:

- To develop a Comprehensive Transportation Plan in conjunction with the Regional Growth Strategy
- To implement the Transit Business Plan by; increasing public transit ridership by 5% per annum, lobbying for additional transportation funding from senior levels of government, and gauging the public's support for higher taxes to improve transit services
- To collaborate with the Ministry of Transportation on a five-year road development program
- Continue to develop enhanced cycling infrastructure and pedestrian walkways as part of the transportation network



Highlights of the Year

Our 40th anniversary was a big year for the SCRD. There were many accomplishments, some moments of triumph and some disappointments — it was a year most of us won't forget.

The Board of Directors introduced a Strategic Directions Plan that identified five key goals and the actions required to meet those goals. The five goals identified in the plan can be found on page five of this report.

The Board's Vision Statement "The Sunshine Coast is a community of communities creating a sustainable way of life through a citizen-driven decision making process. We are committed to an enhanced natural context; local control over local resources; a vibrant economy; and an enriched cultural fabric," established the objectives for the Strategic Directions Plan. The Plan is also an accountability tool that will allow us to measure our progress on each of the actions identified under the five goals. The 2008 annual report will provide a measure of our success in meeting the goals of the Strategic Directions Plan.



The Board's vision statement has guided our decisions for creating a sustainable way of life for our communities. Our sustainability actions in 2007 included:

- Developing a Stewardship, Conservation and Sustainable Services Division
- Signing the B.C. Climate Action Charter and making a commitment to carbon neutrality by 2020
- Introducing an on-line property mapping information system, along with the Geographic Information System
- Starting a project at the Sechelt Landfill, which involves capturing methane gas and converting it to electrical power
- Introducing Green Shores planning principles to protect vulnerable foreshores
- Supporting affordable community housing — a key element in sustainable community development — by donating refundable cans and bottles from our recycling depots to Habitat for Humanity. (Habitat has won the Alcan Award for recycling the most used aluminum beverage cans per capita, in Canada.)



One of the major initiatives of 2007 was our response to community concerns about logging in the Chapman Creek watershed. The SCRD Board of Directors constituted itself as a Local Board of Health under the *Health Act*, and after a lengthy review process issued a Stop Work Order against Western Forest Products. Unfortunately, the order was overturned by the Supreme Court; however, the Board's action highlighted the need for local government control of water sources, and triggered further Provincial Government action on drinking water protection strategies.



As a result of the 2005 Recreation Referendum, significant changes were implemented in the Parks and Recreation area. Key activities in 2007 include:

- The SCRCD assuming management of the Sechelt Arena and the Gibsons Pool
- Introducing ActiveNet, the online registration program for recreation activities
- Opening the \$10 million Sechelt Aquatic Facility
- Continuing construction on the \$12.3 million Gibsons and Area Community Centre.
- Starting restoration on the Roberts Creek Pier
- Beginning work on the Pender Harbour soccer field
- Making improvements to the warming hut, equipment shed, and snowshoeing trails in the Dakota Ridge Winter Recreation Area
- Implementing the Master Plan for Trails and Walkways

The SCRCD was successful in obtaining the following funding grants in 2007.

Amount	Purpose	Funds Provided By
\$1,083,540	Capture methane gas at the Sechelt Landfill and convert the gas to electrical energy	Gas Tax Program: Innovations Fund
\$1 M Grant & \$1 M (low-interest loan)	Securing Drinking water quality and quantity in Area A (Egmont/Pender Harbour)	Federation of Canadian Municipalities
\$1,825,600	Phase One of the Area-A Drinking Water Program; this fund addresses small community systems currently on boil water advisories	Gas Tax Program: General Strategic Priorities Fund
\$232,994	Community programs such as Community Tourism, Seniors Housing, Crystal Meth Response and West Nile Risk Reduction; most of these grants were administered in partnership with community agencies.	UBCM: Local Government Program Services Grants
\$80,000	Emergency Services Vehicle Tsunami Preparedness Project	Joint Emergency Preparedness Program and PEP
\$41,000	Regional Growth Strategy – Phase 1	Smart Development Partnerships: B.C. Govt.
\$128,400	Transit: Bus Shelters and Pull-Offs	Gas Tax Program Public Transit Infrastructure Program
\$20,000	Phase 2 Integrated Storm Water Management Planning & Pender Harbour Water Treatment Study	Ministry of Community Services: Local Government Planning Grants

Details on the programs and services provided by the SCRCD are in the *Our Services* section, pages 15-32. A full report of our financial activities is provided in the Financial Section, pages 33-84.

Message from the Treasurer

I am pleased to present, on behalf of the Corporate Services Department, the Sunshine Coast Regional District's 2007 Annual Financial Report. As Treasurer, I am committed to ensuring that the highest standard of accounting and financial reporting is maintained for the Sunshine Coast Regional District. These financial reports are reflective of the open and transparent manner in which we operate. Our goal is to enhance stakeholder confidence.

For the fourth consecutive year, the Government Finance Officers Association awarded the Canadian Award for Financial Reporting (CanFR) to the Regional District's Corporate Services Department for achievement of the high standards for Canadian government accounting and financial reporting. This is one of only thirty-nine CanFR's awarded across Canada, of which only two awards were presented to Regional Districts. This award emphasizes the Finance Department's commitment to achieving excellence.

Meeting Challenges

The Regional District is experiencing rapid growth, which in turn, creates increased demand for services. According to the 2006 Census, the population of the Regional District grew by 8.4% between 2002 and 2006, which makes the SCRD the third fastest growing regional district in the Province. BC Assessment statistics for non-market changes indicate a growth in residential property values of 2.7% for the rural areas, 1.89% for the Town of Gibsons, and 4.9% for the District of Sechelt.

Between 2006 and 2008 there was a 20% rise in overall property values each year; Area A - Egmont/Pender Harbour and Area B - Halfmoon Bay experienced the highest rate increases on the Coast.

The Board and management recognize the need for balance between managing growth, the provision of services, and minimizing taxation. The Regional District continues to respond to these challenges.

2007 in Review

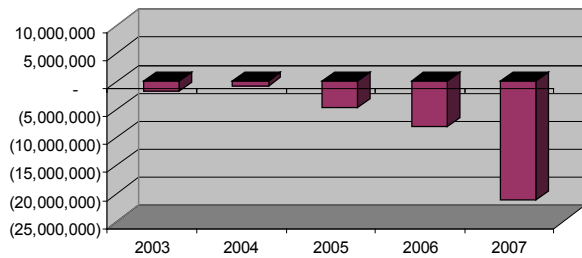
This Annual Report provides an overview of the SCRD's roles and responsibilities and highlights some of the accomplishments for 2007; there is also an overview of each of the 39 distinct types of services the Regional District provides through 108 separate functions.

Financial Overview

Included in this report are the audited financial statements for the fiscal year ending December 31, 2007, in accordance with section 814 of the *Local Government Act* and section 167 of the *Community Charter*. These statements have been prepared in accordance with Canadian generally accepted accounting principles and public sector accounting standards.

A key indicator in assessing the financial well-being of a local government is net debt, calculated as the difference between the liabilities and financial assets. This number bears directly on future revenue requirements and the local government's ability to finance its activities and meet its financial commitments. The second key indicator of financial wellbeing is

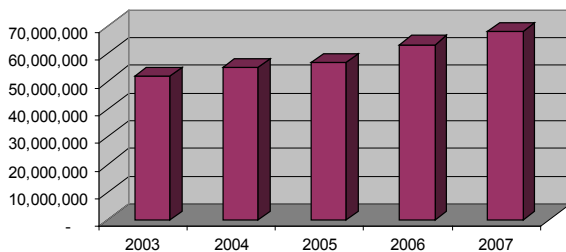
Net Financial Assets (net debt)



the value of the non-financial assets held by the local government. Together, the net debt and the non-financial assets comprise the financial position for the SCR.D.

The net debt of the Regional District has increased significantly over the past two years. This increase is representative of funding the Community Recreation Facilities, for which a total of \$19 million in debt was approved by referendum in 2005. These funds were borrowed in advance of construction and held in an investment account until required. In 2007, nearly \$13 million of the borrowed funds were drawn down.

Financial Position



The financial position of the Regional District has seen significant increases; 7.2% in 2007 and 31% over a five-year period. Reserves have increased by over \$429,000 in 2007 and the investment in non-financial assets (capital) has increased by \$17.5 million, again due to the construction of the recreation facilities.

On the operations side, revenues overall were on target with the budget, while expenditures were lower than projected. Significant variances are as follows:

Revenues: (compared to 2006 actuals)

- Property taxation increased by 6.4% (\$673,823)
- User Fees were up by 19% (\$323,189 increase in landfill tipping fees, and \$792,491 in new fee revenue for the recreation facilities).

Capital Expenditures: (compared to budget)

- \$200,529 for Emergency Telephone 9-1-1 system upgrades not completed by year end
- \$3 million for the Gibsons & Area Community Center construction and equipment purchases that were not completed by year end.

On behalf of the Corporate Services Department, I extend my appreciation to the members of the Board and staff for their efforts in making 2007 a successful year in terms of accomplishing the Board's goals. I particularly wish to thank the finance staff for their hard work and dedication to making this report a truly useful document. The reason for our success is our employee's strong commitment to excellence.

Finally, it is my hope that the report will become a reference for information, both financial and statistical, for the Board, staff, and residents of the Sunshine Coast, and a measure of our success in accomplishing the Board's goals and objectives.

Respectfully,

Joan Merrick, CGA

Treasurer

Dated: June 2008

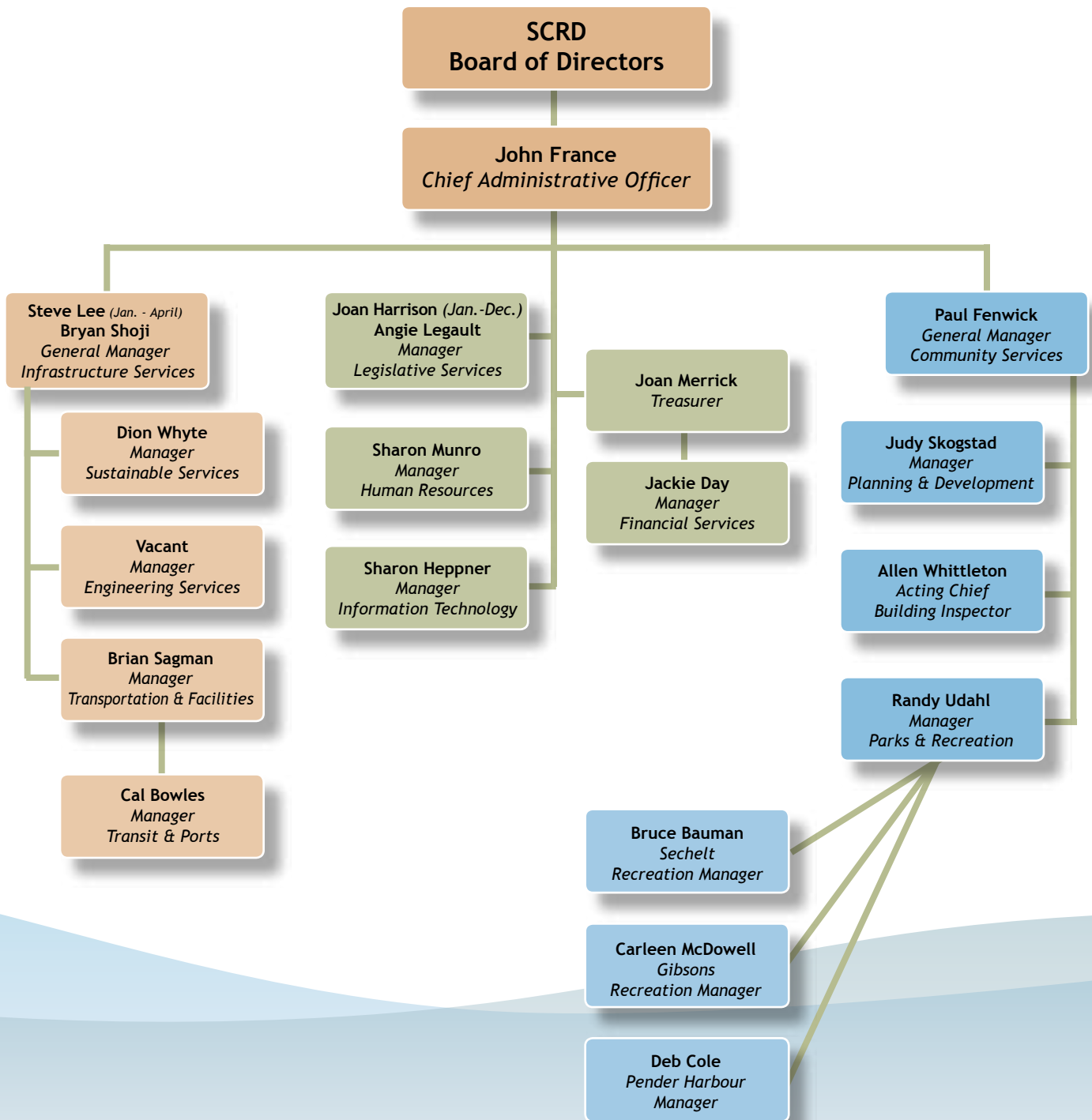
Five-Year Financial Plan

The five-year plan is required under Section 815 of the *Local Government Act*, and is to be adopted annually by March 31st. The financial plan may be amended by bylaw at any time. The SCRD Board must undertake a process of public consultation regarding the Financial Plan before it is adopted. The *Local Government Act* does not specify the format of the public consultation process, and it may be varied at the Board's discretion to suit the local community.

The public consultation process on the SCRD's five-year financial plan consisted of a thorough review of the draft plan by the Board in open public meetings, held between December and March. The revised draft was then presented to the public at Open House meetings. In March, a last round of open Board meetings were held to review the proposed final draft. The final version of the five-year plan was adopted on March 27th, 2008 through Bylaw # 610.

	2008	2009	2010	2011	2012
REVENUES					
Property Taxes	\$11,563,549	13,788,383	13,678,400	14,099,433	14,233,592
Parcel Taxes	3,994,654	4,152,532	4,297,828	4,452,370	4,616,758
Frontage Taxes	71,215	69,980	66,580	61,700	61,700
Grants in Lieu	48,000	48,000	48,000	48,000	48,000
Unconditional Transfers	162,000	190,000	120,000	120,000	120,000
Conditional Transfers	2,706,667	1,130,000	725,000	675,000	650,000
Sales of Services	6,064,977	6,457,739	6,712,160	6,880,617	7,090,099
Other Revenue Own Sources	11,381,435	10,027,698	11,204,896	9,688,771	10,332,703
Other Transfers	6,367,810	1,586,820	1,261,463	1,489,225	1,369,528
Surpluses	1,436,464	0	0	0	0
	\$43,796,771	37,451,151	38,114,328	37,515,116	38,522,381
General Gov't Services	\$5,441,063	5,491,568	5,331,482	5,425,126	5,429,708
Fiscal Services	1,094,796	1,075,750	1,064,462	1,025,528	1,025,528
Protective Services	3,025,350	2,761,733	3,502,219	2,772,731	3,443,717
Transportation Services	4,211,451	4,221,767	4,244,806	4,257,800	4,303,531
Infrastructure Services	11,998,476	11,202,331	11,068,979	11,182,958	11,387,842
Public Health Services	215,090	235,789	234,084	236,228	238,431
Planning and Dev. Services	2,591,325	2,836,878	3,058,696	2,951,789	2,887,520
Recreation and Cultural Service	15,219,220	9,625,335	9,609,601	9,662,955	9,806,105
	\$43,796,771	37,451,151	38,114,328	37,515,116	38,522,381

Organizational Chart



Our Services

Coast-wide services are delivered to residents through 108 different functions, which are provided by three departments, Community Services, Infrastructure Services and Corporate and Administrative Services.



Community Services Department

- Parks and Recreation
- Protective Services
 - Emergency program
 - Fire services
 - Dog control
 - Bylaw enforcement
 - Building permits and inspections
 - Planning and Development
 - Mapping
- Economic Development
- Hillside Industrial Park

Infrastructure Services Department

- Sustainability Services
- Water Management
- Recycling
- Solid Waste Management
- Public Transit
- Ports



Corporate and Administrative Services

- Legislative Services
- Human Resources
- Information Technology
- Financial Services
- Records Management
- Electoral Approval and Assent Processes
- Communications Services

Pool, gym seen for rec. centre

AN INTERIOR view showing the pool and gymnasium facilities which are planned for the Roberts Creek Recreation Centre. The plan was approved by members of the Sechelt Council on November 14, 1973.

A program proposed by the Sechelt Recreation Commission, which includes a pool and gymnasium, is being considered by the Sechelt Council. The plan is to build a recreation centre on the site of the old Roberts Creek school. The centre would include a pool, gymnasium, and other facilities. The estimated cost of the project is \$1.5 million. The Sechelt Council is expected to make a decision on the project in the next few weeks.

The recreation commission is working with the Sechelt Council and the Roberts Creek School Board to develop a plan for the centre. The plan is to build a recreation centre on the site of the old Roberts Creek school. The centre would include a pool, gymnasium, and other facilities. The estimated cost of the project is \$1.5 million. The Sechelt Council is expected to make a decision on the project in the next few weeks.

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Sechelt council proposes... January 24, 1973

April 14 date seen for recreation vote

The Sechelt Council is expected to vote on the recreation centre project on April 14, 1973. The project includes a pool, gymnasium, and other facilities. The estimated cost of the project is \$1.5 million. The Sechelt Council is expected to make a decision on the project in the next few weeks.



RECREATION CENTRE

PUBLIC MEETINGS

March 21st, 1973 - 8:00 p.m.
Roberts Creek School Hall

March 28th, 1973 - 8:00 p.m.
Welcome Beach Community Hall



Official opening of the Sechelt Aquatic Facility - November 24, 2007

photo courtesy Coast Reporter

Corporate and Administrative Services

Corporate and Administrative Services Department

Department Head: John France, Chief Administrative Officer

The primary focus of our work in 2007 was managing issues related to the watershed, upgrading our technology, aligning accounting systems with the new recreation computer programs, hiring staff for the new recreation facilities, and finding a place to put our expanded workforce. Our key activities for the year included:

- Providing legislative and administrative support to the Board during the Local Board of Health hearings on logging in the Chapman Creek Watershed
- Implementing the Board's Strategic Directions Plan
- Completing the transition to a new phone system and installing computers and phones at the Sechelt Aquatic Facility
- Working with the Infrastructure Services Division to develop a capital asset inventory and management system strategy
- Managing the human resources needs and financial systems adaptations for the Sechelt Aquatic Facility as well as for the Sechelt Arena and Gibsons Pool; 67 new employees were hired in 2007 – out of a total of 235 workers employed by the SCRD at the end of 2007

Legislative Services Division

Division Head: Joan Harrison (January - December)

Angie Legault, Manager & Corporate Officer

This past year (2007) was a very busy time for the department; one of our biggest projects was managing the legislative and legal information needed to assist the Board with constituting itself as a Local Board of Health. This action allowed the Board to address concerns about drinking water safety in the Chapman Creek Watershed.

Every department of the SCRD was involved in the watershed issue; Planning and Development, Parks, Infrastructure Services and Finance, all had a role to play in researching and providing information — and staff from the Administrative Services Division coordinated that information for the Board. Managing the thousands of pages of documents needed for everything from notifying witnesses to recording the minutes from days of hearings and countless hours of meetings, as well as preparing and responding to all the correspondence related to the case, was the responsibility of the Legislative and Administrative Services staff.

Some of our milestones this year include:

- Assisting the Board with developing their Strategic Directions Plan – a first for the SCRD
- Updating our records management classification system
- Collaborating on the development of a new SCRD web site

Administration and Legislative Services Division: Services

The Administration Department, which includes Corporate Administration, Legislative Services, Records Management and Communications, is responsible for:

- Providing support to the Board, including preparation and coordination of Board meetings, agendas and minutes
- Providing support to the Board's appointed committees
- Directing and coordinating corporate policies, strategies and objectives
- Administering the corporate records management program and the *Freedom of Information and Protection of Privacy Act*
- Composing bylaws, minutes and legal notices and providing education regarding current government legislation
- Administering statutory corporate administration functions, including legal document execution, and certification of bylaws, minutes and resolutions
- Conducting Local Government Elections and/or byelections when required
- Administering elector approval processes including referendums and alternative approval processes
- Coordinating and supporting public information processes through developing communications plans and managing media releases, advertising, and the web site
- Mail collection and distribution

Financial Services Division

Division Head: **Joan Merrick**, *Treasurer*

Jackie Day, *Manager, Financial Services and Deputy Treasurer*

The award winning team in this department has once again been recognized for their ability to clearly account for how tax dollars are spent. This is the fourth time that the Corporate Services Department has won the Canadian Award for Financial Reporting from the Government Finance Officers Association of the United States and Canada.

Other highlights for the year include:

- Working with the Infrastructure Services Division to develop a capital asset inventory and management strategy, and using this information to apply for federal/provincial funding to implement a computerized asset and maintenance management system
- Developing financial processes, aligning new computer programs with accounting programs, and managing the increased workloads associated with expanding the recreation facilities and hiring 67 new staff for various positions within the SCR D
- Procurement of all the fixtures, furnishing and equipment associated with expansions in recreation facilities and other service areas

Financial Services: Overview

The Corporate Services Department manages the financial operations and purchasing services for the SCRD. Under the guidance of the Treasurer, the division supports the rest of the SCRD with managing all aspects of the budget, which in 2007 was \$54 million.

The financial and purchasing services provided by the Division include:

- Managing all financial services in compliance with bylaws, policies and statutory requirements
- Supporting the Board of Directors on matters relating to the budget and providing public and media information on budgets and taxes
- Providing financial services support to all departments in the SCRD
- Managing the ongoing requirement for funding of the Sunshine Coast Regional Hospital District's capital projects
- Managing the Grants-In-Aid program
- Reviewing and signing all federal and provincial grant applications within the context of the SCRD budget forecasts and cross-department tracking
- Managing purchasing, insurance and risk management for the SCRD
- Managing financial systems including; general ledger, accounts receivable, accounts payable, and payroll
- Financial reporting
- Managing the financial planning process and preparing the five-year financial plan
- Reviewing annual budget requirements and current statistical data to prepare the tax requisition and bylaws required each year
- Managing the direct public service requirements at head office, which include
 - directing phone calls, and the public coming to the head office, to the right department; helping callers reach the correct external contacts in areas such as municipal government services, federal and provincial agencies and private sector businesses
 - processing payments for numerous public services such as; building and development fees, mapping and house numbering fees, utility services, water connection fees, burning permits, bus passes and tickets, dog licenses and impound fees, and tags for extra garbage pick-up

Purchasing Services

Robert McKee – Purchasing Officer

Purchasing Services include:

- Risk management, including managing all the insurance needs for the SCRD
- Overseeing the purchasing needs for the Regional District, including tendering Requests for Proposals and managing related contractual documents.
- Managing all purchasing processes
- Managing security services

Information Technology Division: Highlights

Division Head: Sharon Heppner, Manager

Growth throughout the organization created a significant increase in service requirements for the Information Technology Division. By the end of 2007 we were providing support to approximately 240 staff, 155 phones, and 145 computers, as well numerous computer related devices. These services are scattered across 15 sites in the Regional District.

We completed the transition to a new phone system; all Regional District phones from Gibsons to Pender Harbour are now on the same system.

Other achievements this year include:

- Installing fibre connections for our computer and phone systems, which is near completion
- Providing Blackberry technology to users as required
- Transferring all contracts for cellular phones to a single service provider thereby achieving cost savings
- Redeveloping our website, which is scheduled to go live in 2008
- Starting development of an Intranet for internal communications, which is scheduled to be online in 2008
- Replacing our aging servers, and upgrading PCs to industry standards

Information Technology Division: Services

- Providing support for desktop pcs, and related peripherals
- Maintaining servers
- Providing support for the VoIP phone system
- Managing network connectivity to all of our sites

Human Resources Division: Highlights

Division Head: Sharon Munro, Manager

It was a busy year for the Human Resource Division. We posted 108 positions during 2007, and managed the interviews, reference checks and benefits packages required for postings. We hired 67 new staff members and coordinated the provision of computers, phones, desks and office space realignments for these positions. Throughout the year we worked on contract negotiations with our unionized employees, and managed changes in several human resources process and benefit provisions. As of December 31, 2007, there were 235 positions in the SCRCD, 20 of whom are exempt from the union.

Human Resource Services

Human Resources leads and supports the organization in creating and sustaining a vibrant, healthy, safe, and high performance workforce that provides excellent service and programs to the residents of the Sunshine Coast.

As the second largest employer on the Coast, the SCRCD offers a wide variety of employment opportunities for professional, technical, skilled trade and general service workers. Human Resources coordinates the movement of employees from on-call and part-time positions to full-time positions. We also manage all the paper work and organization of temporary employees who may be needed when there are long and short-term illness or parental leave positions requiring back-up services.

We provide the following services:

- Recruitment
- Training and development
- Compensation and benefits administration
- Occupational health and safety programs
- Employee and labour relations

Community Services

Community Services Department Highlights

Department Head: Paul Fenwick, General Manager

2007 was a very busy year in all areas of Community Services, our most significant achievements were:

- Taking on management of the Gibsons Pool and Sechelt Arena and opening the Sechelt Aquatic Facility
- Providing web mapping through the introduction of the free OPIS (Online Property Management System) and the extended, subscription-based, PIMS (Property Information and Mapping System)
- Introducing information on Green Shores principles to help protect the shoreline in Roberts Creek
- Mapping the Sunshine Coast watersheds to identify boundaries, active water licences, community watersheds/watershed reserves and forest licensee operating areas, as well as existing roads and cutblocks
- Implementing research for Phase One of the Regional Growth Strategy
- Completing the OCP review for Area E - Elphinstone
- Updating information for the review of the Area F - West Howe Sound and Area D - Roberts Creek OCPs.
- Completing phase two of the Integrated Storm Water Management Plans for West Howe Sound, Elphinstone and East Roberts Creek.
- Managing nearly \$233,000 in grants for several community programs such as Community Tourism, Seniors Housing, Crystal Meth Response and West Nile Risk Reduction; most of these grants were administered in partnership with community agencies
- Purchasing a Mobile Command Unit vehicle for the Emergency Program
- Completion of the Wildfire Risk Assessment Project for selected SCRD parks
- Construction of the Egmont Fire Department Hall and inclusion of this volunteer fire department as a service under the SCRD

Community Services Department: Overview of Services

The Community Service Department provides several areas of service through four primary divisions:

- The Parks and Recreation Division is responsible for recreation and parks facilities and programs, rental of halls, cemeteries, bicycle and walking paths, and joint-use of schools agreements
- The Planning Division is responsible for rural and regional planning, property information, house numbering, and mapping
- The Building Division is responsible for building inspections, bylaw regulations and animal control
- Protective Services includes; fire departments, Emergency Programs, and 9-1-1 services
- Economic Development includes supporting community groups, and managing Hillside Industrial Park.

1974

- SCRD assumed responsibility for cemeteries
- Emergency program function added to Regional District

1976

- Joint community use of schools function added to SCRD

1981

- Economic Development function added
- SCRD assumes administrative services for Halfmoon Bay and Roberts Creek Volunteer Fire Departments

1985

- Animal Control function added to SCRD

1986

- Economic Development Commission Formed

1988

- Municipalities can withdraw from Economic Development Function

1989

- Commercial Land Development for Hillside Industrial Park approved

1991

- SCRD begins Hillside Project construction

1994

- ICGs propane tanks removed from Roberts Creek, taken to Hillside Industrial Park

1995

- Premier opens Hillside Park

1996

- 911 phone system comes to coast (Aug. 96)
- Final report reveals soaring costs of ferry-to-ferry bike path - \$7.2 million

1997

- Hillside celebrated after five years of SCRD management)

Recreation

1978

- Regional Recreation Referendum (defeated)

1986

- SCRD proposes holding referendum for joint operation of Sechelt Arena

1993

- Coast Recreation Commission taking shape

1997

- Referendum on new pool and multi-use facility (defeated)

2001

- Referendum for Community Centre – Halfmoon Bay & Sechelt (defeated)

2005

- Referendum for new facilities (passed)
- Dakota Ridge Alternative Approval Process passes for building trails (passed)

2006

- Ground breaking for Sechelt Aquatic Facility

2007

- Sechelt Aquatic Facility opens

Parks and Recreation Division: Highlights

Division Head: Randy Udahl, Manager

Gibsons Area Recreation Manager: Carleen MacDowell

Sechelt Area Recreation Manager: Bruce Bauman

Pender Harbour Aquatic and Fitness Centre Manager: Deb Cole

2007 was a year of triumphs and challenges for Parks and Recreation; we more than tripled the number of people working in the department – because we tripled the number of recreation facilities we manage and implemented aspects of the Parks Master Plan and the Trails Network Plan. Some of our achievements over the year include:

- Taking on management of the Sechelt Arena and the Gibsons Pool and opening the Sechelt Aquatic Facility
- Beginning work on the Pender Harbour Soccer Field located at Lions Park.
- Continuing with improvements to the snowshoeing trails, warming huts and equipment shed at the Dakota Ridge Winter Recreation Area
- Initiating restoration work on the Roberts Creek Pier
- Ongoing implementation of the Parks Master Plan and the Trails Network Plan

Parks and Recreation Division: Services

Parks and Recreation is a significant service area for the SCRD, accounting for 42.6% of property taxes collected by the Regional District. The Division:

- Provides over 200 recreation programs annually
- Manages and maintains 34 regional district parks and two campgrounds
- Operates the Sechelt Aquatic Facility, the Sechelt Arena, the Gibsons Pool and the Pender Harbour Aquatic and Fitness Centre
- Manages Chaster House, Frank West Hall, Eric Cardinal Hall and Coopers Green Hall
- Maintains and manages sports fields in Cliff Gilker Park, Shirley Macey Park, Connor Park and Maryanne West Park.
- Manages the Seaview Cemetery and maintains the Kleindale Cemetery

Expanding recreation services and building new facilities has been a goal for residents of the Sunshine Coast since the 1970's. After numerous referendums, formations and dissolution of recreation committees, and reviews of options, the goal became a reality in 2007 with the opening of the Sechelt Aquatic Facility. The Gibsons and Area Community Centre was also entering the final stages of construction in 2007.



In order to successfully manage the more than 200 recreation and sports programs offered by the SCRD, as well as coordinate the bookings at various community halls, the Division introduced ActiveNet registration. This online booking program, which is used by recreation and sports providers across North America, allows people to register and pay for programs from home computers.

With ActiveNet, people who regularly use the pools or fitness rooms can simply purchase a pass and swipe the electronic reader when they use any of the facilities — no more standing in line to pay and enter. ActiveNet is also an environmentally friendly system, people don't have to drive to the SCRD to check on program availability or to register, it is all done online.

Recreation Activities

The SCRD has introduced a variety of active lifestyle programs everywhere on the Coast, there's something for every age group and ability level – all year long. Our partnerships with community schools ensure that there's something in every community, and for every interest.

We offer:

- Fitness and strength building classes and equipment
- Swimming lessons, lengths, family fun and pool exercise classes
- Yoga, meditation, courses on living well and aging gracefully
- Ice rink activities from skating to hockey – for all ages
- Arts and Culture programs including, dance, music, acting/performing, visual arts, writing and textiles
- Outdoor activities such as boating safety, fishing, kayaking, nature hikes, bird watching, cross-country skiing and snowshoeing
- Cooking, gardening and computer courses
- First-aid courses, babysitting courses, lifeguard training
- Programs for kids of all ages, with a wide variety of options meant to attract young people and get them involved in healthy and fun activities
- Ball sports of all types

With a commitment to building healthy communities, the SCRD recreation programmers are always interested in offering new courses that will interest residents of all ages. The Parks & Recreation guide to programs and services is prepared three times a year; it is an excellent resource. The guide is always available on line at www.scrd.ca.

SCRD Parks Master Plan

Outdoor activities are essential for a healthy lifestyle. The SCRD operates parks in every electoral area along the Coast and given our temperate climate, most of these parks are used throughout the year.

The Parks Master Plan, completed in 2004, was developed by a Board appointed committee. The Plan's recommendations have been put into action since 2005, with several projects beginning in 2007.

One of the key recommendations in the Master Plan was to develop a trails plan. A committee with representatives from each Electoral Area was appointed by the Board, and a Trails Network Plan was completed in January 2007. Implementation of the trails plan started immediately.

The Master Plan is intended to assist the SCRD in developing a district-wide approach to achieving an integrated community parks plan, based on the following vision: Together with the community and our partners, the Sunshine Coast Regional District will work towards the delivery of a coordinated rural park and open space system which:

- Supports the identity, spirit, biodiversity and vitality of the region; and,
- Supports the growth of individuals by providing healthy opportunities for residents of, and visitors to, the Sunshine Coast.

Our Parks

No matter what you like to do in the way of outdoor activities, the SCRD has a park or a trail to suit your needs. There are waterfront parks with ocean beach access, parks on lakes, parks with campgrounds, parks with halls for rent, parks with hiking trails and even a mountain biking park called Sprockids. Dakota Ridge is the primary winter recreation area on the Coast; it offers cross-country ski trails, snowshoeing trails and a warming hut. A toboggan run is scheduled for construction in 2008.

Sprockids is a Ministry of Forests Park that is managed by the SCRD. The Park provides over 14-km of trails with jumps, downhill runs, teeter-bars and ramps; most trails loop back to the

Planning and Development

1996

- Final report reveals soaring costs of ferry-to-ferry bike path-\$7.2 million

1997

- Regional Growth rate at 20% - Population Stats (Apr. 97)

2002

- Scoping Phase Regional Growth Strategy Implemented
- Gibsons applies to Ministry to restructure with areas E & F

2006

- Restructuring plan defeated in referendum
- Garden Bay water system to merge with SCRCD

Gibsons Bypass

1986

- Voters want a date for construction start on Gibsons Bypass

1990

- Work underway on Gibsons Bypass

1994

- Bypass back to drawing board for review

1995

- Bypass opens

park centre so riders can try several different runs.

Our Sports Fields

There are currently four sports fields in SCRCD parks, one in Area B – Connor Park, one in Area D – Cliff Gilker Park, one in Area E – Maryanne West Park, and one in Area F – Shirley Macey Park. Used extensively by soccer and baseball teams, these parks are a focal point of activity in their communities. Construction of a sports field in Area A – Egmont/Pender Harbour began this year. With a field in each electoral area, the SCRCD is able to support communities and schools with their organized team sports.

School Facilities - Joint Use

A joint use agreement was signed between the SCRCD and School District 46 in 1977, it was updated in 1999. Under the agreement, a committee of members from both organizations looks at opportunities for shared projects that will benefit the entire community. Identified projects are then brought to both Boards for approval, and if approved, for funding assistance. A five year joint-use plan is in development.

The SCRCD and School District 46 are currently working on a school-community connections program to look at the feasibility of improving the kitchen at Elphinstone Secondary and implementing a community gardens project.

Cemeteries

Seaview Cemetery in Roberts Creek was operated by a volunteer Board of Trustees, until 1967 when the SCRCD was formed and ownership was transferred to the Regional District. Unfortunately, burial records were not carefully kept prior to the SCRCD taking over management of the cemetery.

Kleindale Cemetery was never a legally sanctioned cemetery and the provincial government closed it to further burials in November 1982. The SCRCD assumed responsibility for upkeep at the cemetery.

Planning and Development Division Highlights

Division Head: Judy Skogstad, Manager

With responsibility for rural and regional planning services, as well as property and information mapping, the Division plays a significant role as the public face of the SCRCD. Some of our key activities in 2007 included:

- Largely completing the Official Community Plan (OCP) review for Electoral Area E - Elphinstone
- Updating information for the OCP reviews of Area F - West Howe Sound and Area D - Roberts Creeks
- Introducing the Green Shores principles to help protect the shoreline in the Roberts Creek area and conducting 'Living by the Water' workshops
- Working with consultants on Phase Two of the Integrated Storm Water Management Plans for West Howe Sound, Elphinstone and East Roberts Creek
- Developing a conceptual plan for "downtown Roberts Creek" to rationalize parking, and provide opportunities for pedestrian and bike paths and transit
- Mapping the Sunshine Coast watersheds as part of a long range watershed management strategy
- Starting research for Phase One of the Regional Growth Strategy
- Implementing the Online Property Information System (OPIS) and the Property Information and Mapping System (PIMS)

Planning and Development Division Services

The Planning and Development Division prepares plans and policies to guide sustainable development. The Division works with communities to balance economic, social and environmental considerations; responsibilities include planning for the electoral areas as well as for the Regional District as a whole.

The principal functions of the SCRD Planning and Development Division are to:

- Prepare land use plans, policies and regulations for consideration by the SCRD Board
- Facilitate public participation in land use planning and development processes
- Serve the community by responding to a wide range of inquiries and applications related to the use and development of land
- Administer SCRD land use bylaws and policies
- Provide information to the SCRD Board on planning, development and resource matters

Rural (Electoral Area) Planning

Official Community Plans and zoning bylaws are the primary policy and regulatory mechanisms used for rural planning. Each electoral area has an Advisory Planning Commission – a Board appointed body to provide advice on planning related matters referred to them, such as the preparation and adoption of an Official Community Plan, rural land use (zoning) bylaws, or a proposed bylaw or permit to enable development.

Over the course of a year the department will manage applications in the following areas:

- Zoning bylaw amendments
- Variance permits
- Subdivision applications
- Development permits
- OCP bylaw amendments
- Board of Variance Orders
- Agricultural Land Reserve Applications
- Building permits (Zoning)

In 2007 the Division introduced, through a bylaw review process, a potential Green Shores Strategy for Roberts Creek. The principles behind green shores are that it is best to use natural methods to protect foreshores from erosion, and that construction of seawalls, and homes or outbuildings within 15 metres of the shoreline can be damaging to the foreshore.

The concepts of green shores were not well understood by the community, and significant community concerns were expressed. A Green Shores Steering Committee was established in response to these concerns. They will meet throughout 2008 and make recommendations on whether, and how, to implement green shores principles in Roberts Creek.

An Ocean Beach Esplanade Stewardship Committee was established in Area E - Elphinstone.

Regional Planning

The SCRD is comprised of three municipal governments and five electoral areas. Planning for the Regional District as a whole requires detailed research and analyses of how the type, extent and location of growth will affect residents and the quality of life on the Coast.

Regional planning responsibilities include reviewing applications for resource extraction, aquaculture operations, commercial recreation areas, forest stewardship plans and independent power projects.

Planning and Development

1972

- Boundaries of Electoral Area D & E redefined

1974

- Agricultural Land Reserves introduced

1976

- Gibsons boundary area extensions implemented

1978

- Area B residents meet to form an official settlement plan

1979

- 251 housing starts in the Regional District

1980

- Talk of amalgamation of Area C with Sechelt

1981

- Ministry of Municipal Affairs suggests SCRD, Gibsons and Sechelt should become one municipality
- Political Representatives meet to consider recommendations of Provincial Government to form one large municipality
- House numbering introduced – SCRD and Sechelt agree to setting up a grid for house numbering

1982

- 916 Building permits issued
- News headline: "Coast property assessments sky high – Egmont to Port Mellon rise anywhere from 40 – 148%"
- Gibsons Village becomes the Town of Gibsons

1983

- News headline "Fireworks at Board over numbering system"

1985

- Sechelt and Areas C & B to amalgamate
- SCRD starts house numbering system

1986

- Voters Approve Restructuring – Disband Village of Sechelt form District of Sechelt

1990

- Dissolve area C – now have Areas A, B, D, E, F
- SCRD mapping division accredited by Surveyor Generals office (one of the most sophisticated electronic mapping systems of any local government in the province)
- 2020- A coast-wide planning project seeks community opinion on future development on the Coast.

1991

- Boundary extension in Gibsons

1992

- Rename areas to
 - A - Egmont/Pender Harbour
 - B - Halfmoon Bay
 - D - Roberts Creek
 - E - Elphinstone
 - F - West Howe Sound

1994

- 200 people pack Rockwood Centre for Land Use Resource Plan forum meeting on Tetrahedron Plateau
- Coordinator needed for one government talks
- Sustainable communities debated

Regional planning requires inter-jurisdictional cooperation with other local governments as well as provincial and federal agencies with responsibilities in the area. The SCRD received funding to initiate Phase One of the Regional Growth Strategy; this phase is called a scoping study. It will update all relevant data and trends related to regional growth issues and determine the interest for establishing a full scale Regional Growth Strategy.

A Regional Growth Strategy requires the involvement of the other local government jurisdictions, as well as each Electoral Area, and key stakeholders such as provincial agencies that provide services to the Sunshine Coast.

The Division also developed a draft Terms of Reference document to identify the strategies needed to begin a Regional Intermodal Transportation study. Proceeding with this project requires funding from senior government.

The Division was also very active in supporting the Board during the Local Government watershed review hearing process.

Property Information and Mapping Services

Head: Trevor Fawcett – GIS Administrator

Mapping services are a key support for many of the Community Services, Infrastructure Services, and Administrative and Legislative Service functions in the SCRD.

Mapping also provides the public with access to information on all properties on the Sunshine Coast, which includes legal descriptions, ownership and development information.

Last year two new web-mapping sites were launched; the Online Property Information System (OPIS), which allows anyone to go to the mapping section on the SCRD web site and enter their address to get a bird's-eye view of a map that identifies their property and provides information on the surrounding eco-system and topography, as well as zoning, legal descriptions and various reports.

The expanded Property Information and Mapping System (PIMS), which is provided on a subscription basis of \$300 a year, offers more detailed legal, land, and mapping services, as well as analytical tools.

Other key activities in 2007 included:

- Receiving \$14,500 from the Integrated Cadastral Initiative Society to complete GPS surveys in order to upgrade the accuracy of the legal parcel layer
- Providing mapping and spatial data for the:
 - Electoral Area A Water Master Plan
 - South Coast Integrated Storm Water Management Plan
 - Electoral Area D Technical Background Report
 - Electoral Area F Technical Background Report
 - Electoral Area E Official Community Plan
- Entering 335 km. of watermain infrastructure into a consolidated data base

Building Services

Head: Allen Whittleton, Acting Chief Building Inspector

The Building Department regulates construction, in the interest of safety, for the general public. Building department staff issue permits and monitor new construction for substantial conformance to the minimum health and safety regulations contained in the B.C. Building Code.

The department provides inspection services for all of the Electoral Areas, including the islands controlled by the Islands Trust, and parts of the Sechelt Indian Government District.

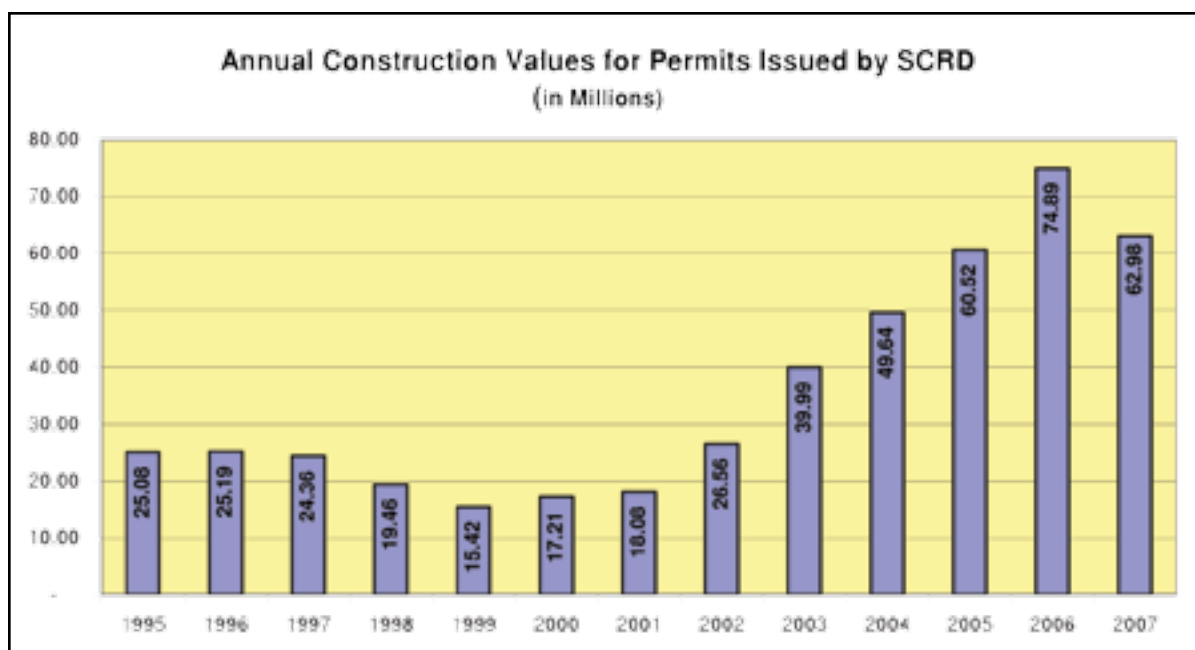
For the first time since 1999, there has been a reduction in construction activity.

2007

156 permits for single family houses
436 permits in total
\$62.9 million – total project values

2006

229 permits for single family houses
479 permits in total
\$74.9 million – total project values



Protective Services

Services in this area include Bylaw Enforcement, Animal Control, Emergency Program services and the volunteer fire departments.

Bylaw Services

The bylaws that currently govern the Sunshine Coast Regional District cover a wide variety of topics regarding the use of properties. The Bylaw Compliance Officer ensures compliance with bylaws. The most commonly enforced bylaws are:

- Zoning Bylaw No. 310, which establishes the zoning and subdivision districts for the Electoral Areas B - Halfmoon Bay, D - Roberts Creek, E-Elphinstone and F- West Howe Sound. The bylaw regulates the use of land, buildings and structures within these zones.

- Zoning Bylaw No. 337, which establishes the zoning and subdivision districts for Electoral Area A - Egmont/Pender Harbour. The bylaw regulates the use of land, buildings and structures within Area A.
- Noise Suppression Bylaw 294, which establishes guidelines for the levels and types of noise permitted in the electoral areas of the Regional District.

Animal Control Services

The Dog Control Officer's role is to educate the public and ensure compliance with the appropriate SCRD bylaws.

The Dog Control Officer responds to complaints from the public regarding dogs that are running free and/or aggressive. Dog control services are provided to Area B - Halfmoon Bay, Area D- Roberts Creek, Area E - Elphinstone, and Area F- West Howe Sound and the Sechelt Indian Government District.

The bylaws governing these duties are:

- Dog Regulation and Impounding Bylaw No. 376, which regulates the keeping of dogs within the Sunshine Coast Regional District, and collecting licensing fees from any person who owns, possesses or harbours a dog.
- Kennel Regulation Bylaw No. 554, which allows the Board to regulate or prohibit kennels or other places for the keeping, training, care, breeding, treatment, hospitalization or boarding of dogs.

Emergency Program

Head: Bill Elsner, Emergency Program Coordinator

The Sunshine Coast Emergency Program provides a comprehensive emergency management program for the entire Sunshine Coast; its role is to prepare for, respond to, and recover from emergencies and disasters.

Emergency management addresses six principal strategies: risk assessment, risk mitigation, response planning, recovery planning, preparedness, and program evaluation. The Sunshine Coast is susceptible to many types of disasters and emergencies. The primary concerns are wildfire, dangerous goods, and earthquakes. These events can be of enough significance to prompt the formal declaration of a local state of emergency.

An Emergency Program Planning Committee, chaired by the Emergency Program Coordinator, is composed of representatives of agencies having direct responsibilities during a major emergency. These agencies include, but are not limited to, RCMP, Fire Departments, BC Ambulance, BC Forest Service, Ministry of Transportation, Vancouver Coastal Health, BC Ferries and BC Hydro. A number of volunteer groups such as Emergency Social Services, Emergency Radio Communications, Search and Rescue and Coast Guard Auxiliaries also play a major role in our Emergency Program.

Highlights for 2007 include:

- Completion of the Wildfire Risk Assessment Project for selected SCRD parks
- Procurement and deploying upgraded Casualty Collection Units for Roberts Creek and Pender Harbour; these emergency medical supplies are part of the National Emergency Supplies Stockpile (NESS)

- Receiving the 200 Bed Emergency Hospital and placing it into containers behind Elphinstone Secondary School
- Delivery of the Mobile Command Unit vehicle, installing the communications equipment and orienting emergency program staff to the unit
- Delivery and commissioning of the stand-by generator for the SCRD head office on Field Road. If needed an emergency operations centre will be established in the Board room at the Field Road office
- Conducting an introduction to Emergency Management and Emergency Operations Centre (EOC) training for SCRD staff
- Updating the Industry Canada Priority Access Dialing Database (PAD)
- Facilitating formation of an Emergency Preparedness Committee in Pender Harbour
- Purchasing Emergency Preparedness Ready Kits, and training SCRD staff on use of their kits
- Facilitating production of DVD for Coast Cable that highlights the Emergency Program
- Responding to a variety of weather related events such as; storm surges at Davis Bay, windstorms, mudslides in Gibsons, and landslides in Halfmoon Bay and Pender Harbour
- Making presentation on Emergency Preparedness to community associations in Roberts Creek, Davis Bay, Secret Cove and Sechelt Heights
- Making presentations to groups such as the Pender Women's Connection, Harmony Hall Senior's Centre, and others.
- Coordinating Volunteer activities by Coast Guard Auxiliary, Search and Rescue, Emergency Social Services and Emergency Communications. These volunteers provide thousands of hours of service in support of emergency programs

9-1-1 Emergency Service

The SCRD funds emergency telephone 9-1-1 service for police, fire and ambulance through the 9-1-1 E-Comm centre in Vancouver:

- The 9-1-1 system automatically identifies the number and associated address of where the telephone is located
- Calls to 9-1-1 from cellular phones do not provide location information
- Calls to 9-1-1 from a pay phone do not require any money
- In the event of a 9-1-1 system failure, E-Comm has an emergency system, which automatically activates if 9-1-1 lines are down for 15 minutes

Detailed Emergency Services information is available at www.scrd.ca

Fire Services

The Sunshine Coast Regional District is responsible for providing fire protection services to Gibsons and Area, Halfmoon Bay, Roberts Creek and Egmont. The Egmont department hall was under construction in 2007, it is expected to be operational in 2008. There is a full-time fire chief serving Gibsons and area, as well as three staff and approximately 39 volunteers. The other departments have volunteer Fire Chiefs and volunteer members. Details on the fire departments are available on their web sites.

Roberts Creek www.robertscreekfire.ca Gibsons & Area www.gibsonsfire.ca
 Halfmoon Bay www.hmbfire.org Egmont (under development)

Community and Economic Development Services

The primary focus in this area is:

- Supporting community groups through administration of federal and provincial grants
- Selling the subdivided industrial site lots at Hillside Industrial Park

October 27, 1987

Water supplies dwindle

TUESDAY, OCTOBER 27, 1987

By Al Prior
The Press editor

While most people are enjoying the unseasonably warm and dry weather, water levels are dropping daily with no end in sight. Some Sunshine Coast residents using wells are having to ration their water supply and some people in the Pender Harbour area are boiling their drinking water as a precautionary measure. Those on the SCRD water system have nothing to worry about, for some-

There may be an adequate supply for residents, but officials of Howe Sound Pulp in Port Mellon are keeping a close eye on their system in the mountains above the pulp mill, and migrant salmon returning to spawn in area creeks are not so lucky. Larger rivers are still providing adequate flow for salmon to get upstream but smaller creeks such as Angus, Gray and Chapman are too dry and fish are pooling up in salt water near the mouth waiting for fall rains before they can escape.

Regional district works superintendent Gordon Dixon said the water levels in several lakes and creeks used for the system are "very low, but not critical," and the SCRD has a contingency plan for pumping water out of two other lakes if necessary. Water restrictions to control the sprinkling of gardens and lawns, imposed by the regional district in May, are still in effect.

The dry weather is actually a blessing right now for Dixon as works crews race to install a new 24 inch intake pipe higher up in Chapman Creek to take better advantage of the gravity feed system.

The SCRD system draws water from Gray and Chapman creeks, Trout Lake and the Chester and Langdale wells, as well as supplying Inverness Landing out of Hotel Lake. Summer

peak and he doesn't expect water levels to drop much below present levels. "There has been

see page 20

January 3, 1973

SUNSHINE COAST REGIONAL DISTRICT Tender for Maintenance of Garbage Disposal Sites

Sealed envelopes marked "Garbage Disposal" will be received by the undersigned at the Regional District Office, P.O. Box 101, 4500 - 15th Avenue, Victoria, B.C. V8N 1S1.

Interventions and amendments of tenders must be submitted to the office of the Secretary-Treasurer.

The terms of the tender may not necessarily be accepted.

Charles J. Gooding
Secretary-Treasurer

January 12, 1987



"Project #4" in the regional district's 10 Year Water Works Improvement Plan is proceeding, with 2500 metres of 14" water pipe being laid along Highway 101 from Marlene Road to Solnick's Garage. The \$500,000 project requires no financing and no borrowing; it is being paid for completely from revenues.

—Fran Burnside photo

1993

Recycling ideas to forge a plan

The Sunshine Coast is creaking under the weight of development.

Septic run-off, an assortment of discharges, outfalls, sewage, sewage and more sewage: the stories of waste are legion at the moment up and down the peninsula and show no sign of abating.

If we're not careful we'll end up without shellfish to eat or watering holes to swim in, with critical streams and rivers destroyed by human carelessness, while taxes skyrocket to pay for the bloated costs of installing the services needed to keep pace.

Mired in this seeming sea of effluent, it is encouraging to note some positive moves being made on the trash front.

The Sunshine Coast Regional District, currently rolling up its sleeves to draft a new solid waste management plan, has recently shown an intelligent willingness to fund Coast recycling efforts.

With fluctuating prices for recyclables and the transportation costs of shipping to off-Coast markets, the commitment to recycling has traditionally come from non-profit societies SCRAPs in Gibsons and, more recently, GRIPS in Pender Harbour. Now private business - Clayton's Heritage Market in Sechelt - has opened discussions with SCRAPs that could lead to a comprehensive, unified Coast-wide recycling program.

That is good news for anyone who has browsed the directives coming from the provincial environment ministry lately. The waste

August 21, 1995

Hallelujah: Sunday bus service

DAN MCCORMICK

The Sunshine Coast Transit System has announced it is expanding service on the main run to the ferry commencing next Sunday, August 27. Also announced is a change from a two-zone fare system to a three-zone system.

Service on the Sechelt to Langdale route will be provided seven days a

week, including Sundays and statutory holidays," said Transit dispatcher Louisa Harlow.

Transit service is being changed so that all Langdale ferries from Monday to Friday and most weekend ferries will be met.

The exceptions are the 6:20 am Saturday ferry and the 8:20 am ferries on Sundays and statutory holidays. There

will be no bus service for these early morning weekend ferries, but all other regular sailings will be serviced. "It is important to note that irregular or extra sailings, such as the recently-introduced Nanaimo - Horseshoe Bay - Langdale triangle route, will not be met," said Harlow.

Transit riders who travel by ferry should be

aware that buses won't wait at Langdale terminal if a ferry is running late, with the exception of the 5:30 pm and the 9:30 pm ferries.

The Sechelt Arena route will be extended, too, although there will be no Sunday or holiday service. For complete information, see the transit schedule elsewhere in this paper.

"Ridership should

increase with these changes," said Harlow, "and there may be little glitches for the first week or so." Transit users are asked to be patient if there are minor problems as the new system works itself in.

The change from a two-zone system to a three-zone system will also take effect next Sunday. The new zone lines are as

continued on page 3



Dispatcher Louisa Harlow is pleased with the announcement that Sunshine Coast Transit is expanding its service. Photo Dan McCormick

Infrastructure Services

Infrastructure Services Department: Highlights

Department Head: **Steve Lee** (January - April) / **Bryan Shoji**, General Manager

Our primary focus over the past year was in two areas - water and sustainability. Although there was significant activity in our transportation, facilities and ports services division, the two biggest accomplishments were the completion of the Area A - Egmont/Pender Harbour Master Plan for water, and the introduction of a Stewardship, Conservation and Sustainable Services Division (Sustainability Services).

The Department, in partnership with Financial Services, also began work on the inventory system for infrastructure and facilities. The planned computerized inventory data bank will allow the SCRD to identify the age and condition of all of its facilities and infrastructure, and to implement a maintenance, replacement and long-range planning schedule. The ability to identify maintenance and replacement needs and to plan for these activities years in advance supports the development of sustainable infrastructure strategies. Purchase of the system and staff training is scheduled for 2008.

Infrastructure Services Department: Overview of Services

The Infrastructure Services Department includes: the Sustainability Services Division, Engineering Services Division, and the Transportation, Ports and Facilities Services Division.

Services provided by the department include:

- Water service, delivery and conservation programs
- Wastewater collection and treatment services
- Solid waste collection and disposal services
- Waste reduction programs, including recycling
- Developing and implementing solid waste and waste water management plans
- Transit and handyDART services
- Ports services

Engineering Services Division

Division Head: Manager (vacant)

Key activities in the water and wastewater management services area included:

- Bringing the South Pender Water System into the SCRD water system
- Receiving \$2.8 M in grants for the Pender Harbour Water system as a result of completing the Master Plan
- Working with various consultants to report on the impacts of logging and other activities in the watersheds, as well as testing and reporting on water quality at Chapman Lake
- Working with the Drinking Water Officer to address deficiencies in the water supply system
- Implementing studies to support the Local Board of Health review of threats to the quality of water in the Chapman Creek watershed.

Water

1969

- SCRD assumes function of water supply and distribution

1984

- Board gets grant of \$175,000 for improvements to water system
- SCRD water charges restructured to reflect cost of operations and maintenance- all subscribers will pay some form of increase

1994

- \$40,000 monitoring system installed at Chapman Creek to check water turbidity and acidity levels

2004

- Chapman Creek water treatment plant opens

Recycling

1985

- News headline "Recycling off to a slow start" – it alternates weeks with garbage pickup

1986

- Garbage pickup back to a weekly basis (was alternated with recycling)
- Recycling committee established to review options

1994

- SCRAPS organization has been recycling on the coast since 1988
- Rare oil filter crusher purchased by Sunshine Coast Disposal – recycles oil, plastic and rubber ring through separating process
- SCRCD improves scrap metal recycling program
- Recycling depots show increased use
- GRIPs (Pender Harbour Recycling) requests financial help from SCRCD

1997

- Pender Harbour Recycling Program a success
- SCRAPS – increased recycling costs scrutinized by regional directors

2003

- SCRCD takes on recycling depot system after SCRAPS closes

2005

- SCRCD Purchases recycling equipment and transport trucks.

- Completing a number of water infrastructure service and supply projects such as:
 - replacing concrete asbestos watermains in the Sechelt area
 - installing new water meters and water hydrants
 - upgrading the water monitoring and lake control systems at Chapman Lake
 - installing new water storage tanks for the Eastbourne Water system
 - extending backup power to pump stations and reservoirs to ensure a continuous flow of data during unexpected interruptions of services
 - improving backup communications and mobile systems so that staff can manage water delivery systems should major events disrupt services
 - implementation of the SCADA system (Supervisory Control And Data Acquisition). The SCADA system monitors, controls and alarms water and wastewater treatment facilities, such as intake and/or effluent structures, pumping stations, chlorination stations and control valve stations. The SCRCD is implementing SCADA in its water delivery system.

Stewardship, Conservation and Sustainable Services

Division Head: Dion Whyte, Manager

In keeping with the Board's commitment to building a sustainable community, a Stewardship, Conservation and Sustainable Services Division (Sustainable Services) was established. The Division is responsible for corporate-wide strategies to support the SCRCD's Sustainable Community Policy which is intended to reduce our carbon footprint and to address issues of global warming.

This Division also manages solid waste services, including; operation and maintenance of the Sechelt Landfill and Pender Harbour Landfill sites, monitoring of two closed landfill sites in Gibsons and Halfmoon Bay, garbage collection services within areas that are designated to receive collection services, operation of two recycling depots located in Gibsons and Sechelt, and waste reduction planning and initiatives.

Key activities during 2007 included:

- The Board of Directors signing the B.C. Climate Action Charter and making a commitment to make SCRCD operations carbon neutral by 2012
- The Board passing a resolution to join the Federal Partners for Climate Protection program
- Developing a proposal, and receiving funding, for a \$1.1 million project at the Sechelt Landfill that involves capturing methane gas and converting it to electrical power
- Implementing a Recycling Review process to try and determine the best options for recycling on the Coast. The role of recycling in a sustainable community is one of the key focus areas identified in the SCRCD's Solid Waste Management Plan
- Continuing with the Bathroom Fixture Replacement Program and Toilet Rebate Program as part of a water reduction and conservation strategy. In 2007 the SCRCD provided replacements for more than 2000 toilets, nearly 800 showerheads and 1400 faucet aerators.
- Installing more residential water meters as part of the water use reduction and conservation strategy
- Donating refundable cans and bottles from our recycling depots to Habitat for Humanity to support affordable community housing — a key element in sustainable community development. (Habitat has won the Alcan Award for recycling the most used aluminum beverage cans per capita, in Canada.)

In the year, ahead the Sustainable Services Division will coordinate and facilitate the Sustainable Community Policy Project to "green up" corporate operations. Activities will include developing and coordinating the efforts of an interdepartmental staff working group

for the purpose of creating a prioritized list of SCR D activities, operating guidelines and administrative procedures that support the Sustainable Community Policy.

In 2008, the Division will also begin developing an inventory and forecast of the SCR D's greenhouse gas emissions as part of the Board's commitment to take action on Climate Change. Additional activities associated with this project include setting emissions reduction targets and developing a local action plan for achieving reduction targets. Implementation of the local action plan, monitoring progress, and reporting results will be the focus in future years.

Solid Waste

Key activities in the solid waste management area include:

- Ongoing contracting for residential garbage collection in Area B - Halfmoon Bay, Area D - Roberts Creek, Area E - Elphinstone and Area F - West Howe Sound
- Introduction of a coupon program for spring cleanup; rather than collecting clean-up refuse from the roadside during a one-or-two-week period in the spring, homeowners are issued coupons allowing them to take one free load to the landfill. The coupon is good for one year. The switch to the coupon program reduces unsightly garbage on the roadside, and indirectly encourages residents to reduce, reuse or recycle.
- Ongoing operation of two landfill sites (Sechelt & Pender Harbour) with the intent of environmental protection, maximum diversion, and progressive improvement of operations
- The provision of share sheds to encourage reuse of items in good repair; as well as yard waste recycling, wood salvage, on-site reuse of a variety of waste materials (roofing, glass, ceramics) and a recycling program for gypsum, metal, tires and cardboard. As a result 7,500 tonnes were diverted from the Sechelt and Pender Harbour landfills in 2007.
- A total of 14,159 tonnes of waste was managed through the landfills last year, up from 13,957 tonnes in 2007.
- Recycling services are provided by the SCR D through two depots, one in Gibsons and one in Sechelt; the SCR D also funds GRIPS a non-profit recycling provider in Egmont/Pender Harbour. GRIPS also operates a paint care depot.
- The SCR D contributes to the Gibsons Green Waste Facility, which then provides a yard waste service for residents of Gibsons, Roberts Creek, Elphinstone, and West Howe Sound.
- Sechelt landfill has product care depots for safely disposing of paint and paint cans, gasoline, pesticide and flammable containers
- Electronic waste is accepted at the landfills for a fee; it is then readied for pickup by Encorp Pacific, one of the two provincially funded agencies that manage recycling and disposal of electronics

Solid Waste

1978

- Weekly garbage collection on referendum ballot

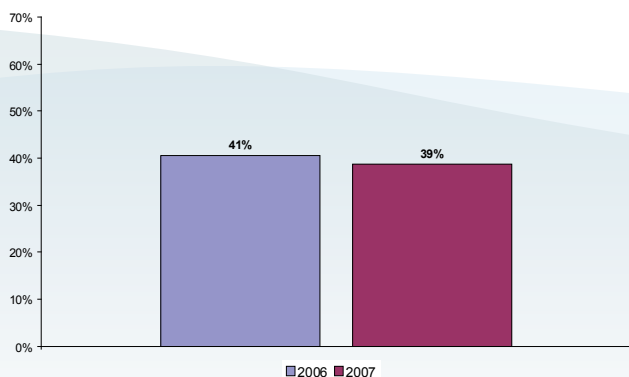
1996

- Solid Waste Management Plan adopted

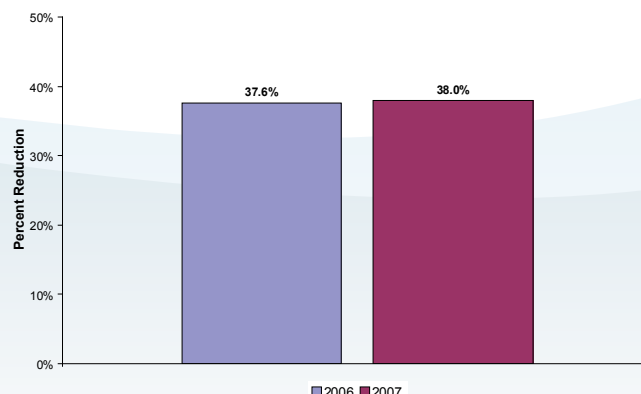
2006

- Revised Solid Waste Management Plan adopted

SCR D Waste Diversion (2006-2007)
Recycling and Landfill Programs Combined



Percent Reduction in Per Capita Waste Landfilled Over 1990 Baseline



Transit

1982

- Transit Function assumed by SCRCD

1994

- Area transit stats lead the province and continue to climb

1995

- News headline "Hallelujah: Sunday Bus Service"

1997

- Coast Transit praised for cost efficiency (June 97)
- Bus service extensions

Ports

1997

- Notice of public meeting re: Transport Canada Divesting Ports
- Most stakeholders support port transfer to SCRCD

Transportation and Facilities

Division Head: **Brian Sagman, Manager**

The Division is responsible for the operation of the transit system, maintaining the fleet of transit busses and SCRCD vehicles, maintenance of SCRCD buildings and management of nine ports.

Highlights of the Year

- Ridership on the busses was up by nearly 9% from 2006
- Another bus was added to the fleet, the SCRCD now operates five full-sized transit busses and four mini-busses.
- Additional runs on the Langdale – Sechelt route were added during the summer months
- The Division applied for, and received, a grant of \$128,500 to build bus shelters and pull-offs
- Maintaining the approximately 80 trucks, vans and passenger vehicles that are part of the fleet used for SCRCD operations
- Preliminary identification of facilities, their age, maintenance needs and replacement schedules was initiated as part of the computerized facilities and infrastructure inventory program that will begin in 2008

The services provided by the department include:

- Operating the transit system from Langdale to Halfmoon Bay under a funding agreement with BC Transit
- Maintaining the fleet of transit buses and SCRCD vehicles as well as the fuel supply system
- Providing building maintenance services to:
 - the head office on Field Rd.
 - the works yard buildings (parks hut, public works building, transit/fleet maintenance building, and emergency services trailer)
 - Chaster House, Frank West Hall, Coopers Green Hall, Eric Cardinal Hall, Cliff Gilker Park, and Katherine Lake Park
 - Seaview Cemetery
 - Sechelt and Pender Harbour Landfill buildings
 - Various pump houses and other SCRCD structures

Ports Services

- Operating and maintaining nine docks
- Improvements in ports infrastructure including; installing a new ramp at Gambier Island Harbour, hand rails at West Bay dock, and new ladders at several docks.

Financial Section

The Consolidated Financial Statements of the Sunshine Coast Regional District provide important information about the overall financial condition of the Regional District. The purpose of the consolidated statements is to present the financial results for the fiscal year ended December 31, 2007, including the effects of transactions undertaken while conducting the operations of the Regional District. This report provides important information to the readers and strives to present a clear insight to the overall financial condition of the Regional District.

These statements have been prepared in accordance with Canadian generally accepted accounting principles and public sector accounting standards as outlined under "Significant Accounting Policies" on pages 41 to 43. These include estimates based on management's professional judgement.

The preparation and presentation of the financial statements and related information in the annual report is the responsibility of the management of the Regional District. Staff provides support to the external auditors during the year-end audit by preparing the working papers and ensuring unrestricted access to all related financial information.

The audit firm of BDO Dunwoody LLP, as appointed by the Board, is responsible for reporting the audit results. The auditor's plan and perform the audit to obtain reasonable assurance that the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

To assist in meeting its responsibility, management maintains a system of accounting, budget and other internal controls. These controls provide reasonable assurance that transactions are appropriately authorized and accurately recorded, that assets are properly accounted for and safeguarded, and that the integrity of financial records is maintained.

In addition, the Regional District undertakes a comprehensive budget process each year to develop the five-year operating and capital plans. This process includes three rounds of budget discussion in open Board meetings as well as an opportunity for public input. As per legislative requirements, the budget is adopted by March 31st each year. Management is responsible for carrying out the ongoing operations of the Regional District within the limits set by the Budget Bylaw.

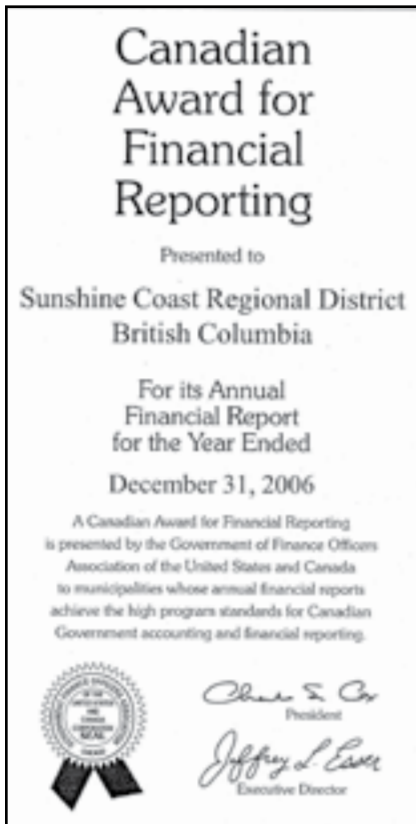
Respectfully,



Joah Merrick, CGA

Treasurer

Dated: June 2008



The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Canadian Award for Financial Reporting to the Sunshine Coast Regional District for its annual financial report for the fiscal year ended December 31, 2006. The Canadian Award for Financial Reporting program was established to encourage municipal governments throughout Canada to publish high quality financial reports and to provide peer recognition and technical guidance for officials preparing these reports.

In order to be awarded a Canadian Award for Financial Reporting, a government unit must publish an easily readable and efficiently organized annual financial report, whose contents conform to program standards. Such reports should go beyond the minimum requirements of generally accepted accounting principles and demonstrate an effort to clearly communicate the municipal government's financial picture, enhance an understanding of financial reporting by municipal governments, and address user needs.

A Canadian Award for Financial Reporting is valid for a period of one year only. We believe our current report continues to conform to the Canadian Award for Financial Reporting program requirements, and we are submitting it to GFOA.

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BDO Dunwoody LLP
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Auditors' Report

To the Chairperson and Directors of the Sunshine Coast Regional District

We have audited the Statement of Financial Position of the Sunshine Coast Regional District as at December 31, 2007 and the Statements of Investment in Non-Financial Assets, Financial Activities, Cash Flows and Changes in Fund Balances for the year then ended. These financial statements are the responsibility of the District's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

In our opinion, these financial statements present fairly, in all material respects, the financial position of the Sunshine Coast Regional District as at December 31, 2007 and the results of its operations and its cash flows for the year then ended in accordance with Canadian generally accepted accounting principles.

A handwritten signature in black ink that reads "BDO Dunwoody LLP". The signature is written in a cursive, flowing style.

Chartered Accountants

Vancouver, British Columbia
March 11, 2008

**Sunshine Coast Regional District
Statement of Financial Position
December 31, 2007 and 2006**

	2007	2006
Financial Assets		
Cash and equivalents	\$ 1,727,144	\$ 144,604
Portfolio investments (Note 2)	11,804,844	24,179,693
Accounts receivable (Note 3)	1,755,337	2,015,225
Loans receivable (Note 4)	22,257	61,842
Debt recoverable from member municipalities	9,429,337	10,015,175
	24,738,919	36,416,539
Liabilities		
Accounts payable and accrued liabilities (Note 5)	4,239,035	3,417,180
Deferred revenue:		
Development cost charges (Note 6)	1,200,683	1,053,350
Future parks acquisition (Note 7)	256,419	204,997
Other	1,371,146	1,435,479
Provision for landfill future closure and post closure costs (Note 8)	986,456	864,403
Long term debt (Note 9)	37,851,109	37,533,353
	45,904,848	44,508,762
Net Financial Assets (Net Debt)	(21,165,929)	(8,092,223)
Non-financial Assets		
Inventory	761,928	811,684
Tangible capital assets (Note 10)	88,920,391	70,470,274
	89,682,319	71,281,958
Financial Position	\$ 68,516,390	\$ 63,189,735
Financial Position		
Fund Balances		
Current fund	\$ 584,117	\$ 1,741,677
Capital fund	3,328,685	14,770,596
Reserve fund	3,343,041	2,913,682
Financial Equity	7,255,843	19,425,955
Investment in Non-financial Assets	61,260,547	43,763,780
	\$ 68,516,390	\$ 63,189,735



Joan Merrick, CGA
Treasurer



Ed Steeves
Chair

The accompanying section "Notes to Financial Statements" forms an integral part of these financial statements.

Sunshine Coast Regional District
Statement of Investment in Non-financial Assets
For the Years Ended December 31, 2007 and 2006

	2007	2006
Investment in non-financial assets, beginning of year	\$ 43,763,780	\$ 35,360,530
Add:		
Capital additions	18,451,492	9,490,662
Change in inventory and other assets	(49,756)	325,820
Debt principal repayments	1,651,469	2,220,837
	<u>20,053,205</u>	<u>12,037,319</u>
Deduct:		
Debt issued and other obligations to finance capital additions	2,555,063	3,629,069
Cost of assets sold or written off	1,375	5,000
	<u>2,556,438</u>	<u>3,634,069</u>
Investment in non-financial assets, end of year	<u>\$ 61,260,547</u>	<u>\$ 43,763,780</u>

The accompanying section "Notes to Consolidated Financial Statements" forms an integral part of these financial statements.

Sunshine Coast Regional District
Statement of Financial Activities
For the Years Ended December 31, 2007 and 2006

	Budget 2007	Actual 2007	Actual 2006
Revenue			
Grants in lieu of taxes	\$ 21,000	\$ 50,544	\$ 25,335
Tax requisition	11,140,436	11,140,436	10,465,613
Frontage and parcel taxes	3,699,812	3,726,009	3,477,375
Conditional grants and transfers	1,294,825	838,330	2,153,063
Unconditional grants and transfers	131,750	150,665	133,085
User fees and service charges	7,370,833	7,272,500	6,084,963
Member municipality debt repayments	1,103,693	1,103,692	1,037,100
Investment income	193,190	887,215	949,908
Proceeds from sale of assets	232,270	1,374	194,624
Developer contributions	830,000	466,574	676,278
Other revenue	1,116,951	979,274	933,905
	27,134,760	26,616,613	26,131,249
Expenditures			
General government	2,117,299	2,171,192	2,336,546
Protective services	2,464,906	2,021,291	2,271,861
Transportation services	2,514,858	2,333,991	3,536,912
Environmental services	3,074,338	2,950,286	2,962,596
Public health services	205,660	187,613	173,366
Planning and development services	1,921,553	1,666,178	1,561,233
Recreation and cultural services	26,092,378	21,563,104	10,304,752
Water utilities	7,350,480	5,408,518	5,014,571
Sewer utilities	338,878	248,530	289,169
Hillside Development Project	224,271	35,924	51,297
Debt charges, member municipalities	1,103,693	1,103,692	1,037,100
	47,408,314	39,690,319	29,539,403
Excess (Deficiency) of Revenue over Expenditures	(20,273,554)	(13,073,706)	(3,408,154)
Debt principal repayments	(1,590,327)	(1,651,469)	(2,220,837)
Proceeds from long term debt	3,055,016	2,555,063	3,629,069
Increase (decrease) in financial equity for year	(18,808,865)	(12,170,112)	(1,999,922)
Financial equity, beginning of year	19,425,955	19,425,955	21,425,877
Financial equity, end of year	\$ 617,090	\$ 7,255,843	\$ 19,425,955

The accompanying section "Notes to Financial Statements" forms an integral part of these financial statements.

Sunshine Coast Regional District
Statement of Cash Flows
For the Years Ended December 31, 2007 and 2006

	2007	2006
Operating activities:		
Excess revenue over expenditures	\$ (13,073,706)	\$ (3,408,154)
Change in non-cash operating items:		
Decrease (increase) in accounts receivable	259,888	(508,143)
Decrease (increase) in loans receivable	39,585	35,986
Decrease (increase) in debt recoverable from future issues	-	-
Increase (decrease) in accounts payable	821,855	948,594
Increase (decrease) in temporary borrowing	-	-
Increase (decrease) in deferred revenue	134,422	1,062,234
Increase (decrease) in provision for landfill future closure and post-closure costs	122,053	113,423
	(11,695,903)	(1,756,060)
Investing Activities:		
Decrease (increase) in investments	12,374,849	(554,283)
Financing Activities:		
Debt proceeds	2,555,063	3,629,069
Repayment of long term debt	(1,651,469)	(2,220,837)
	903,594	1,408,232
Total increase (decrease) in cash	1,582,540	(902,111)
Cash and equivalents, beginning of year	144,604	1,046,715
Cash and equivalents, end of year	\$ 1,727,144	\$ 144,604

The accompanying section "Notes to Consolidated Financial Statements" forms an integral part of these financial statements.

**Sunshine Coast Regional District
Statement of Changes in Fund Balances
For the Years Ended December 31, 2007 and 2006**

	2007	2006
Current Fund Balance		
Revenue	\$ 25,864,656	\$ 25,811,098
Less: Expenditures	21,174,420	20,048,741
Excess revenue over expenditures	4,690,236	5,762,357
Debt repayments	(1,651,469)	(2,220,837)
Transfers:		
Transfer to capital fund	(3,588,904)	(3,279,825)
Transfer to reserve fund	(607,423)	(267,800)
Increase (decrease) in current fund balance	(1,157,560)	(6,105)
Current fund balance, beginning of year	1,741,677	1,747,782
Current fund balance, end of year	\$ 584,117	\$ 1,741,677
Capital Fund Balance		
Revenue	\$ 626,150	\$ 194,624
Less: Expenditures	18,515,899	9,490,662
Excess (deficiency) of revenue over expenditures	(17,889,749)	(9,296,038)
Transfer:		
Transfer from current fund	3,588,904	3,279,825
Transfer from reserve fund	303,871	76,643
Debt issued	2,555,063	3,629,069
Increase (decrease) in capital fund balance	(11,441,911)	(2,310,501)
Capital fund balance, beginning of year	14,770,596	17,081,097
Capital fund balance, end of year	\$ 3,328,685	\$ 14,770,596
<p>Note: The surplus in capital funds results from issuance of long-term debt for the approved construction of the Community Recreation facilities. This surplus will reduce as the expenditures are made for these facilities.</p>		
Reserve Fund Balance		
Interest revenue	\$ 125,807	\$ 125,527
Transfer:		
Transfer to capital fund	(303,871)	(76,643)
Transfer from current fund	607,423	267,800
Increase (decrease) in reserve fund balance	429,359	316,684
Reserve fund balance, beginning of year	2,913,682	2,596,998
Reserve fund balance, end of year	\$ 3,343,041	\$ 2,913,682

The accompanying section "Notes to Financial Statements" forms an integral part of these financial statements.

Sunshine Coast Regional District

Notes to Financial Statements

For the Years Ended December 31, 2007 and 2006

1. Significant Accounting Policies:

The preparation of the Financial Statements is the responsibility of the management of the Sunshine Coast Regional District. The accounting policies used within these statements conform to generally accepted accounting principles for local governments in British Columbia. They have been prepared in accordance with current recommendations issued by the Public Sector Accounting Board of the Canadian Institute of Chartered Accountants.

(a) Reporting entity and consolidation:

The Financial Statements combine the activities of the various funds of the reporting entity; the Sunshine Coast Regional District. Interfund transactions and fund balances have been eliminated for reporting purposes. There are no other organisations under the control of the Regional District Board that meet the criteria for inclusion and consolidation in these statements.

(b) Fund accounting:

The resources and operations of the Regional District have been segregated for accounting and financial reporting purposes into the following funds, which are presented as supplementary schedules:

Current fund: Reports the principle operating activities of the General, Water Utility and Sewer Utility revenue funds.

Capital fund: Reports the acquisition and disposal of capital assets and the related financing for the General, Water Utility and Sewer Utility capital funds.

Reserves fund: Reports the assets held for specific future requirements. These funds are governed by bylaws defining their purpose, and are funded primarily by budgeted contributions from the current fund plus interest earned on the reserve balances.

(c) Budget:

The budget is part of the statutory five year financial plan adopted by the Regional District Board and reflects the anticipated revenues and expenditures for a given year. The budget is prepared on a basis consistent with that used to report the actual results achieved.

(d) Revenue recognition:

Sources of revenue are recorded on the accrual basis and recognised in the period in which they are earned. Unearned revenue in the current period is reported on the Statement of Financial Position as deferred revenue.

(e) Expenditure recognition:

Operating and capital expenditures are recognised on the accrual basis in the period in which they are incurred. Debt principal repayments in the current period are represented on the statement of financial activities.

Sunshine Coast Regional District

Notes to Financial Statements

For the Years Ended December 31, 2007 and 2006

1. Significant Accounting Policies (Continued):

(f) **Accrued liabilities:**

Estimates are required to determine the accrued liabilities for wages and benefits payable and landfill closure costs. Actual results could differ from these estimates. Adjustments, if any, will be reflected in the operations in the period of settlement.

(g) **Cash and equivalents:**

Cash consists of cash on hand, cash in transit, and cash on deposit. Cash equivalents are short-term investments made to obtain a return on a temporary basis and are carried at the lower of cost or market value.

(h) **Investments:**

Investments includes both Municipal Finance Authority of British Columbia (MFA) pooled investments, by which market based unit values are allocated amongst the participants in the investment pool, and other long-term investments in securities including bonds or money market investments, which are carried at cost.

(i) **Loans receivable:**

Loans receivable are recorded at cost and reduced by the amount of any repayment in the year. Interest calculated at the MFA short term borrowing rate is accrued on the outstanding balance.

(j) **Deferred revenues:**

Deferred revenues are those which are received in advance of the expenditures to which they are associated. They will be recognised as revenue in future years when they can be matched against expenditures for the related service or capital projects.

(k) **Capital assets:**

Capital assets for Regional District use are recorded at cost as capital expenditures in the year of acquisition. No depreciation has been recognised in the accounts. The carrying value of capital assets is written off when the assets are sold or removed from service or when they have reached the end of their useful economic lives.

(l) **Inventory:**

Inventories of supply are valued at cost and classified as non-financial assets. They are expensed in the year of acquisition.

(m) **Hillside Development Project land costs:**

The cost of Hillside Development Project land (Note 12) is comprised of acquisition costs and development costs, including interest on borrowing, and other direct costs. The cost of land sold excluding development costs is prorated to each parcel of land on an acreage basis. Development costs are allocated as incurred evenly across remaining saleable parcels of land as they are incurred. Undeveloped land and water space leases owned by the Regional District are recorded at historical cost.

Sunshine Coast Regional District
Notes to Financial Statements
For the Years Ended December 31, 2007 and 2006

1. Significant Accounting Policies (continued):

(n) **Government transfers:**

Government transfers are recognised as revenue or expenditures in the period that the events giving rise to the transfer occurs.

(o) **Service severance pay:**

Service severance pay to full-time employees hired prior to 1994 with over 20 years of continuous service with any B.C. municipality or regional district is payable upon their leaving the employment of the Regional District. The liability for such payments have been accrued and included in accounts payable and accrued liabilities.

(p) **Trusts under administration:**

Public sector accounting standards require that trusts administered by a government should be excluded from the government reporting entity. The Regional District does not have any accounts that meet the definition of a trust.

2. Investments:

	2007	2006
Municipal Finance Authority - money market funds ¹	\$ 8,619,470	\$ 3,421,882
Municipal Finance Authority - bond funds ¹	1,189,541	1,153,023
Raymond James - GIC's	-	7,664,356
Nesbitt Burns - bonds ²	1,995,740	6,940,432
Raymond James - GIC's	93	4,000,000
Nesbitt Burns - GIC's	-	1,000,000
	\$ 11,804,844	\$ 24,179,693

¹ Municipal Finance Authority investments are pooled invested funds by which municipalities in BC can access high quality investments, while maintaining a high degree of security and liquidity. Interest rates are variable. These investments are for restricted funds including reserves and development cost charges.

² Investments with Nesbitt Burns are in a medium term note at interest rate of 3% maturing in 2008, this is recorded at market value. This investments will be used to fund the construction of the Community Recreation Facilities in 2008.

Sunshine Coast Regional District
Notes to Financial Statements
For the Years Ended December 31, 2007 and 2006

3. Accounts receivable:

	2007	2006
Trade	\$ 1,049,117	\$ 1,260,005
Taxes & user fees	638,832	639,239
Other	67,388	115,981
	\$ 1,755,337	\$ 2,015,225

4. Loans receivable:

The loans receivable amount of \$22,257 (2006 - \$61,842) includes:

- (a) Amounts due \$11,911 (2006 - \$43,231) from specific property owners that relates to repair and upgrading of Woodcreek sewage treatment facilities. Collection of the amounts from the property owners takes place over a ten year period and commenced in 1998. The outstanding balance accrues interest at the MFA short term borrowing rate.
- (b) Amounts due \$10,346 (2006 - \$18,611) from specific property owners that relates to the Woodlands Road Paving Project. Collection of the amounts from the property owners takes place over a thirteen year period and commenced in 1996. The outstanding balance accrues interest at the MFA short term borrowing rate.

5. Accounts payable and accrued liabilities:

	2007	2006
Trade accounts	\$ 2,561,208	\$ 2,209,407
Contract holdbacks	40,203	37,283
Other	75,028	37,987
Accrued trade	719,933	600,416
Accrued wages	842,663	532,087
	\$ 4,239,035	\$ 3,417,180

Sunshine Coast Regional District
Notes to Financial Statements
For the Years Ended December 31, 2007 and 2006

6. Development cost charges:

Development cost charges represent funds received from developers for the sole purpose of funding the capital cost of providing, altering or expanding water facilities in order to serve directly or indirectly, the development in respect of which the charges are imposed. The development cost charges are restricted for the purpose of capital improvements to the water system and will be recognised as revenue in future periods when the related capital projects are undertaken. Development cost charges collected in 2007 amount to \$459,924 (2006 - \$334,840). The amount of development cost charges recognised as revenue in 2007 was \$466,574 (2006 -nil).

7. Future parks acquisition:

Under section 941 of the Local Government Act, developers are required to provide parkland or pay an amount equivalent to the market value of the parkland when subdividing. The payments received are recorded as deferred revenue and the use of these funds is restricted to the acquisition of park lands. The revenue will be recognised in future periods when additional parkland is acquired. In 2007 \$43,050 was received from developers (2006 - \$164,281). There was no revenue recognised in 2007 or 2006.

8. Landfill Future Closure and Post-Closure Care Costs:

The Regional District operates two landfill sites at Sechelt and Pender Harbour. As set out in government legislation, the Regional District is obligated to fund closure and post-closure care costs related to these sites. The Regional District's estimated liability for these costs is recognised as the landfill site's capacity is used. The recorded liability of \$986,456 (2006 - \$864,403) represents the portion of the estimated total future costs recognised as at December 31, 2007. The Regional District has established a reserve to fund any future landfill closure and post-closure care costs. The balance of this reserve as at December 31, 2007 is \$1,518,166 (2006 - \$1,386,648).

The reported liability is based on estimates and assumptions with respect to events extending over the remaining life of the landfill. The liability and annual expenditure is calculated based on the ratio of usage to total capacity and the discounted estimated future cash flows associated with closure and post-closure activities. The Sechelt landfill site is expected to reach its capacity in 2029 and the Pender Harbour landfill site is expected to reach its capacity in 2010. The remaining combined capacity of the landfill sites is estimated at 742,550 cubic meters, which is 73.6% of the total capacity. Post closure care costs are expected to continue for 25 years following the year of closure.

Sunshine Coast Regional District
Notes to Financial Statements
For the Years Ended December 31, 2007 and 2006

9. Long Term Debt:

Authority	Purpose	Maturing	Interest Rate	2007	2006
Bank Debt					
144/03	Shirley Macey Park	2007	prime	-	40,250
				-	40,250
MFA Debenture Debt					
449	Gibsons Library	2007	5.850%	-	148,005
572	Field Rd. Admin Building	2026	4.880%	2,852,867	2,952,000
561	Com. Recreation Facilities	2025	4.770%	16,117,441	16,721,742
561	Com. Recreation Facilities	2026	4.880%	1,966,854	2,035,200
571	Fleet Maint. Bldg. Expansion	2026	4.880%	393,332	407,000
570	Recycling Vehicle & Equip.	2016	4.660%	203,051	221,500
562	Dakota Ridge	2016	4.660%	206,260	225,000
575	Egmont VFD	2026	4.880%	96,642	100,000
592	911	2017	4.820%	665,000	-
593	Parks Master Plan	2022	4.820%	1,221,400	-
243	Water capital	2007	5.500%	-	23,651
244	Water capital	2007	5.500%	-	41,220
245	Water capital	2007	5.500%	-	24,664
251	Water capital	2007	5.500%	-	10,474
252	Water capital	2008	12.375%	42,494	80,308
253	Water capital	2008	12.375%	27,592	52,147
553	Water Treatment Plant	2025	4.170%	2,977,053	3,088,673
Various	Debt issued for member municipalities	2008 to 2031	4.85% to 12.35%	9,429,337	10,015,174
				36,199,323	36,146,758
Capital Leases					
MFA Leasing Corp.	Various vehicle & equipment leases			1,651,786	1,331,141
				1,651,786	1,331,141
Province of BC Debt					
North Pender Water	Water Capital	2007	10.14%	-	15,204
Total long term debt				\$ 37,851,109	\$ 37,533,353

note 9 continued next page...

Sunshine Coast Regional District
Notes to Financial Statements
For the Years Ended December 31, 2007 and 2006

...note 9 continued from previous page

Future principal repayments on existing long term debt:

2008	\$ 2,166,795
2009	2,256,284
2010	2,135,521
2011	2,111,828
2012	1,993,605
Thereafter	27,187,076
	\$ 37,851,109

Approved Debt:

All approved debt was issued as at December 31, 2007

10. Tangible Capital Assets:

	2007	2006	Change
Land	\$ 196,455	\$ 175,547	\$ 20,908
Recreational property	4,256,409	3,632,712	623,697
General buildings	23,849,129	9,358,551	14,490,578
Office buildings	3,980,014	3,931,114	48,900
Firehall land and buildings	1,094,061	1,038,010	56,051
General equipment	3,944,535	2,652,210	1,292,325
Vehicles	4,113,413	3,859,053	254,360
Fire protection vehicles and equipment	3,117,616	3,117,616	-
Engineering structures	9,345,167	9,323,177	21,990
Water transmission and distribution system	31,296,354	29,690,970	1,605,384
Leasehold - Pender Harbour Aquatic Centre	270,258	270,258	-
Other Asset	16,000	16,000	-
	85,479,411	67,065,218	18,414,193
Hillside Development Project	3,440,980	3,405,056	35,924
	\$ 88,920,391	\$ 70,470,274	\$18,450,117

Sunshine Coast Regional District
Notes to Financial Statements
For the Years Ended December 31, 2007 and 2006

11. Debt Reserve Fund:

The Regional District is required to pay into a debt reserve fund administered by the Municipal Finance Authority of British Columbia (MFA) an amount equal to one-half the average annual installment of principal and interest relative to any borrowing for its own purposes and on behalf of member municipalities. These amounts do not appear elsewhere in the financial statements. At December 31, 2007 the debt reserve fund administered by the MFA on behalf of the Regional District and member municipalities comprises:

	Cash Deposits	Demand Notes	2007 Total	2006 Total
General Operating Fund	\$ 274,326	\$ 808,128	\$ 1,082,454	\$ 1,058,324
Water Utility Operating Fund	77,685	121,700	199,385	416,747
Member Municipality Debt	205,269	486,147	691,416	723,771
	\$ 557,280	\$ 1,415,975	\$ 1,973,255	\$ 2,198,842

12. Hillside Development Project:

Included in the balance of capital fund is a deficit of \$1,063,204 for 2007 (2006 - \$1,027,280) which represents the shortfall of funding for the development of the Hillside Development Project lands. The net proceeds from the eventual sale of lots in the Hillside Development Project will be used to eliminate the capital fund deficit and all remaining net proceeds will be set aside in a reserve under Part 13 of the Local Government Act. In 2007 and 2006 there were no lots sold.

The assets of the Hillside Development Project are as follows:

	2007	2006
Land leased and land available for sale (a)	\$ 2,331,103	\$ 2,295,179
Protected lands - not for sale (b)	1,109,877	1,109,877
	\$ 3,440,980	\$ 3,405,056

(a) Includes purchase, financing and development costs (net of other revenues and recoveries).

(b) Includes demonstration forest, interpretation area, parklands and protected habitat areas.

Sunshine Coast Regional District
Notes to Financial Statements
For the Years Ended December 31, 2007 and 2006

13. Compensated Absences and Post-employment Benefits:

Sick Pay

The Regional District provides paid sick leave to qualifying employees. This benefit of one day of sick leave per month accrues to a maximum of 18 days, but is not vested. When the maximum accumulated sick leave was introduced, employees with more than 18 days in their sick bank were grandfathered. These employees maintained their existing sick bank balance at the time this change was introduced. However, their sick bank will not accrue any additional sick leave days until the bank drops below the 18 day maximum. In 2006 the estimate of the present value of expected sick leave usage was calculated at \$17,874 and was deemed by management to not be material and no accrual was made. The amount recorded for this benefit in 2007 is based on an actuarial evaluation prepared by an independent firm, and will be reviewed on a periodic basis. The date of the last actuarial evaluation was as of December 31, 2007.

Retirement Pay

A regular employee who was hired before 1994 and retires under the provisions of the Municipal Pension Plan is entitled to 2 weeks pay for each full year of service over 20 years as a retirement gratuity. In all instances the rate of pay used in the calculation of the retirement gratuity shall be the rate of pay applicable on the last day worked. The amount recorded for this benefit in 2007 is based on an actuarial evaluation prepared by an independent firm, and will be reviewed on a periodic basis. The date of the last actuarial evaluation was as of December 31, 2007.

Accrued Benefit Obligation as at December 31, 2007

	2007	2006
Beginning benefit obligation	\$ 43,400	\$ 34,600
Non-vested Sick Leave - past service cost	22,000	-
Retirement Pay- past service cost	136,700	8,800
Ending benefit obligation	\$ 202,100	\$ 43,400

As of December 31, 2007, the SCRD has partially funded the post employment benefits.
 (total obligation \$202,100, unfunded \$148,544)

The significant actuarial assumptions adopted in measuring the districts accrued benefit liability are as follows:

	2007
Discount rates	4.5%
Expected future inflation rates	2.5%
Expected wage and salary increases	2.58% to 4.5%

Sunshine Coast Regional District

Notes to Financial Statements

For the Years Ended December 31, 2007 and 2006

14. Contingent liabilities:

(a) Pension Plan:

The municipality and its employees contribute to the Municipal Pension Plan (the plan), a jointly trusteesd pension plan. The Board of Trustees, representing plan members and employers, is responsible for overseeing the management of the pension plan, including investment of the assets and administration of benefits. The pension plan is a multi-employer contributory pension plan. Basic pension benefits provided are defined. The plan has about 144,000 active members and approximately 51,000 retired members. Active members include approximately 35,000 contributors from local governments.

Every three years an actuarial valuation is performed to assess the financial position of the plan and the adequacy of plan funding. The most recent valuation as at December 31, 2006 indicated a surplus of \$438 million for basic pension benefits. The next valuation will be as at December 31, 2009 with results available in 2010. The actuary does not attribute portions of the surplus to individual employers.

The Sunshine Coast Regional District paid \$514,488 in employer contributions to the plan in fiscal 2007 (2006 - \$458,511). In addition, employees contributed \$441,978 (2006 - \$399,281).

(b) Reciprocal insurance exchange agreement:

The Regional District is a subscribed member of the Municipal Insurance Association of British Columbia (the "exchange") as provided by Section 3.02 of the Insurance Act of the Province of British Columbia. The main purpose of the Exchange is to pool the risks of liability so as to lessen the impact upon any subscriber. Under the Reciprocal Insurance Exchange Agreement the Regional District is assessed a premium and specific deductible for its claims based on population. The obligation of the Regional District with respect to the Exchange and/or contracts and obligations entered into by the Exchange on behalf of its subscribers in connection with the Exchange are in every case several, and not joint and several. The Regional District irrevocably and unconditionally undertakes and agrees to indemnify and save harmless the other subscribers against liability losses and costs which the other subscriber may suffer.

(c) Third party claims:

Various lawsuits and claims are pending by and against the Regional District. It is the opinion of management that the amount of settlement from these claims cannot be reasonably estimated, nor can the likelihood of their outcomes be known at this time. The final determination of these claims is not expected to materially affect the financial position of the Regional District. Any ultimate settlements will be recorded in the year the settlement occurs.

15. Contractual Obligations:

The Regional District has entered into various agreements and contract for the provision of services that extend beyond the current year. These agreements and contracts include:

- (a) Task Construction Management Ltd. for the combined contracts to complete the construction of the Community Recreation facilities, \$2,896,000
- (b) Direct Disposal Corp., Garbage Collection, \$253,620
- (c) Sicotte Bulldozing Ltd, Landfill Maintenance, \$265,344

Sunshine Coast Regional District
Notes to Financial Statements
For the Years Ended December 31, 2007 and 2006

16. Expenditures by Object:

	2007 Budget	2007 Actual	2006 Actual
Salaries, wages and benefits (a)	\$ 11,000,267	\$ 10,034,967	\$ 8,333,734
Operating goods and services	9,866,455	8,875,965	10,222,900
Interest on SCRD debt	1,556,774	1,419,126	1,387,675
Debt repayments for SCRD (b)	1,590,327	1,651,469	2,220,837
Debt charges for member municipalities	1,103,693	1,103,692	1,037,100
Capital purchases (c)	23,881,125	18,256,569	8,557,994
Total Expenditures	\$ 48,998,641	\$ 41,341,788	\$ 31,760,240

(a) includes wages and benefits for capital projects internal to the SCRD, these amounts are included as capital purchases elsewhere in these statements

(b) includes principal repayments and actuarial adjustments

(c) does not include wages and benefits for capital projects internal to the SCRD, see (a) above

17. Deferred Revenue: Federal Gas Tax and Public Transit Agreements

Gas Tax and Public Transit funding is provided by the Government of Canada. The use of the funding is established by a funding agreement between the SCRD and the Union of British Columbia Municipalities. Gas Tax funding may be used towards designated public transit, community energy, water, wastewater, solid waste and capacity building projects, as specified in the funding agreements. Public Transit funding may be applied towards the cost of designated public transit projects, as specified in the funding agreements.

Receipts and Disbursements of CWF Gas Tax Funding

	<u>2007</u>	<u>2006</u>
Opening Balance of unspent funds	\$ 374,961	\$ 187,545
Add: Amount received during the year	249,433	187,416
Interest Earned	17,514	11,011
Administration Costs	(17,514)	(11,011)
Amount spent on projects	(106,150)	-
Closing balance of unspent funds	\$ 518,244	\$ 374,961

18. Tangible Capital Assets:

In preparation for PSAB 3150, the SCRD in 2006 undertook to inventory the assets it currently owns. This inventory process continued into 2007. In addition, in 2008 the SCRD will undertake to produce a Capital Asset policy that will outline the terms and conditions for acquiring and disposing of capital assets as well as identifying thresholds for asset classification. The SCRD will continue to add supplementary information including useful life, remaining life, condition and depreciation rates to each class of asset. At present no one class of assets has been completed and therefore no detailed information is presented.

Sunshine Coast Regional District
Notes to Financial Statements
For the Years Ended December 31, 2007 and 2006

19. Subsequent Events:

On January 1, 2008, the SCRD took over operations of the South Pender Harbour Waterworks District. The operation of this Waterworks District will be combined with the SCRD's current waterworks operations and will be presented in the 2008 financial statements as such. Through taking on these operations, the SCRD has acquired \$401,482 of financial assets \$1,898,313 of non-financial assets and liabilities of \$33,778.



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Auditors' Report

To the Chairperson and Directors of the Sunshine Coast Regional District

We have audited the Statement of Financial Position of the Sunshine Coast Regional District as at December 31, 2007 and the Statements of Investment in Non-Financial Assets, Financial Activities, Cash Flows, and Changes in Fund Balances for the year then ended and reported thereon in our report dated March 11, 2008.

Our audit was made for the purpose of forming an opinion on the consolidated financial statements taken as a whole. The supplementary information included in Schedules 1 to 13 is presented for purposes of additional analysis. Such supplementary information has been subjected to the auditing procedures applied in the audit of the consolidated financial statements and, in our opinion is fairly stated, in all material respects, in relation to the consolidated financial statements taken as a whole.

The supplemental information included in the Statistical section has not been subject to audit and, accordingly, we express no opinion on the information in that section.

Chartered Accountants

Vancouver, British Columbia
March 11, 2008

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Sunshine Coast Regional District
Statement of Operating Surplus
For the Years Ended December 31, 2007 and 2006

	2007	2006
General Fund		
General Government Services:		
Administration	\$ 60,858	\$ 182,565
Finance	25,268	40,512
General offices building maintenance	26,035	(8,863)
Human resources	(14,002)	4,540
Information services	85,995	8,841
Feasibility study	52,745	93,378
SCRHD administration	3,919	-
Grants-in-aid	13,841	19,235
UBCM / elections, electoral area services	78	16,120
Protective Services:		
Bylaw enforcement	9,324	14,033
Fire protection:		
Gibsons and District fire protection	32,151	27,265
Roberts Creek fire protection	39,382	34,273
Halfmoon Bay fire protection	1,589	37,098
Egmont fire protection	7,475	96,799
Emergency telephone - 911	96,841	100,152
Sunshine Coast Emergency Planning	28,637	20,161
Animal control	4,148	16,044
Transportation Services:		
Public transit	(26,782)	124,475
Maintenance facility	4,829	(35,210)
Woodlands Road	-	439
Regional street lighting	9,154	11,946
Local street lighting	616	747
Ports services	76,876	17,823
Environmental Services:		
Regional solid waste management	(31,393)	(252,442)
Refuse collection	(113)	56
Public Health Services:		
Cemetery	(3,190)	7,505
Pender Harbour health clinic	-	-
Planning and Development Services:		
Regional planning	40,506	46,309
Rural planning	141,448	140,225
Geographic information	12,921	9,500
House numbering	6,947	3,689
Building inspection	194,743	242,120
Economic development	-	-
Sub Total Carried Forward (next page)	\$ 900,846	\$ 1,019,335

**Sunshine Coast Regional District
Statement of Operating Surplus (Continued)
For the Years Ended December 31, 2007 and 2006**

Schedule 1

	2007	2006
General Fund (Continued)		
Sub Total Brought Forward (previous page)	\$ 900,846	\$ 1,019,335
Recreation and Cultural Services:		
WHS facilities assistance	-	1,798
Pender Harbour pool	6,164	7,693
School facilities - joint use	11,060	1,193
Gibsons and area library	29,133	7,261
Museum service	-	501
Halfmoon Bay/Roberts Creek library service	2	(570)
Community Recreation Facilities service	277,665	250,291
Community parks	(70,001)	101,445
Bicycle and walking paths	24,192	(22,984)
Regional recreation programs	(10,094)	24,874
Dakota Ridge recreation service	(35,614)	53,297
Total General Fund	1,133,353	1,444,134
Water Fund		
Regional water services	19,817	747,385
Sewer Fund		
Regional sewer	26,111	2,610
Woodcreek sewer	130	(4,468)
Total Sewer Fund	26,241	(1,858)
Total Surplus	\$ 1,179,411	\$ 2,189,661
Current Fund		
General Fund Surplus	\$ 1,133,353	\$ 1,444,134
Equity in inventory	(761,928)	(811,684)
Other	52,874	52,872
Hillside	53,000	53,000
Appropriated surplus	209,304	257,828
Post Employment Benefits- unfunded	(148,544)	-
General Current Fund	538,059	996,150
Water Fund Surplus	19,817	747,385
Sewer Fund Surplus	26,241	(1,858)
Total Current Fund	\$ 584,117	\$ 1,741,677

Sunshine Coast Regional District
General Revenue Fund
Summary Statement of Revenue, Expenditures and Transfers
For the Years Ended December 31, 2007 and 2006

	General Government Services Schedule 3	Protective Services Schedule 4	Transportation Services Schedule 5
Revenue			
Grants in lieu to taxes	\$ 50,544	\$ -	\$ -
Tax requisitions	1,116,810	1,832,323	1,110,627
Frontage and parcel taxes	-	-	7,915
Conditional grants and transfers	42,055	71,056	459,208
Unconditional grants and transfers	141,000	-	-
User fees and service charges	-	19,756	607,210
Local government requisitions	-	-	-
Member municipality debt	1,103,692	-	-
Investment income	251,259	18,135	21,534
Proceeds from sale of assets	-	210	-
Developer contributions	-	-	-
Other revenue	124,572	43,751	59,252
New debt	373,852	750,336	13,396
Total Revenue	3,203,784	2,735,567	2,279,142
Expenditures			
Administration	454,656	199,525	244,754
Wages and benefits	2,078,123	676,387	1,548,585
Operating	1,503,201	751,244	1,513,900
Debt charges - interest and principal	1,454,680	231,229	59,303
Capital	486,297	348,086	116,513
Internal recoveries	(2,611,175)	-	(1,113,576)
Transfers			
Transfer to / (from) reserves	(16,133)	40,729	(27,811)
Transfer to / (from) appropriated surplus	(44,274)	614,644	-
Transfer to / (from) unfunded liability	-	-	-
Transfer to / (from) other funds	-	-	(7,000)
Other transfers	-	-	-
(Surplus) / deficit from prior year	(356,328)	(345,824)	(120,219)
Total Expenditures and Transfers	2,949,047	2,516,020	2,214,449
Surplus (Deficit) for the Year	\$ 254,737	\$ 219,547	\$ 64,693

Schedule 2

Environmental Services Schedule 6	Public Health Services Schedule 7	Planning & Development Services Schedule 8	Recreation & Cultural Services Schedule 9	Actual 2007	Budget 2007	Actual 2006
\$ -	\$ -	\$ -	\$ -	\$ 50,544	\$ 21,000	\$ 25,335
474,952	154,406	868,501	5,582,817	11,140,436	11,140,436	10,465,612
-	-	-	1,590,672	1,598,587	1,599,579	1,572,416
24,590	-	24,305	114,017	735,231	1,119,933	1,910,129
6,915	-	-	2,750	150,665	131,750	133,085
2,570,330	24,072	727,369	1,036,402	4,985,139	4,972,711	3,911,862
-	-	-	-	-	-	-
-	-	-	-	1,103,692	1,103,693	1,037,100
36,529	4,536	2,026	504,041	838,060	193,190	901,671
-	-	75	1,089	1,374	8,000	400
-	-	-	-	-	-	-
52,013	25	16,650	198,880	495,143	1,039,915	749,955
30,609	-	-	1,386,870	2,555,063	2,395,016	3,602,503
3,195,938	183,039	1,638,926	10,417,538	23,653,934	23,725,223	24,310,068
271,024	19,777	310,572	587,613	2,087,921	2,087,930	1,777,737
678,247	49,734	1,414,620	2,263,548	8,709,244	9,314,472	7,038,342
1,911,640	118,103	214,867	2,254,390	8,267,345	8,945,676	8,937,928
46,173	-	-	1,929,289	3,720,674	3,779,076	4,144,614
75,962	-	10,987	15,447,226	16,485,071	20,603,918	7,119,362
-	-	(284,867)	-	(4,009,618)	(3,856,931)	(3,208,034)
9,466	6,120	18,026	135,189	165,586	108,258	112,680
(17,454)	-	-	(12,007,425)	(11,454,509)	(15,806,484)	(2,265,207)
-	-	-	-	-	-	-
-	-	-	-	(7,000)	(7,000)	-
-	-	-	-	-	-	-
252,386	(7,505)	(441,844)	(424,799)	(1,444,133)	(1,443,692)	(791,482)
3,227,444	186,229	1,242,361	10,185,031	22,520,581	23,725,223	22,865,940
\$ (31,506)	\$ (3,190)	\$ 396,565	\$ 232,507	\$ 1,133,353	\$ -	\$ 1,444,128

**Sunshine Coast Regional District
General Revenue Fund
General Government Services
Statement of Revenue, Expenditures and Transfers
For the Years Ended December 31, 2007 and 2006**

	Administration & Regional Board	Finance	General Offices Building Maintenance	Human Resources
Revenue				
Grants in lieu of taxes	\$ 50,544	\$ -	\$ -	\$ -
Tax requisitions	841,256	-	-	-
Frontage and parcel taxes	-	-	-	-
Conditional grants and transfers	2,699	-	-	-
Unconditional grants and transfers	141,000	-	-	-
User fees and service charges	-	-	-	-
Local government requisitions	-	-	-	-
Member municipality debt	-	-	-	-
Investment income	251,259	-	-	-
Proceeds from sale of assets	-	-	-	-
Developer contributions	-	-	-	-
Other revenue	44,367	350	-	-
New debt issued	11,178	-	202,248	-
Total Revenue	1,342,303	350	202,248	-
Expenditures				
Legislative and general government	268,768	-	-	-
Administration	227,968	84,369	13,031	38,032
Wages and benefits	615,434	628,589	130,951	195,603
Operating	504,079	99,061	253,706	147,797
Debt charges - interest and principal	849	-	276,521	-
Capital	18,410	9,821	259,545	-
Internal recoveries	(165,186)	(796,425)	(718,200)	(362,890)
Transfers				
Transfer to / (from) reserves	(6,312)	(9,821)	-	-
Transfer to / (from) appropriated surplus	-	-	(48,204)	-
Transfer to / (from) unfunded liability	-	-	-	-
Transfer to / (from) other funds	-	-	-	-
Other transfers	-	-	-	-
(Surplus) / deficit from prior year	(182,565)	(40,512)	8,863	(4,540)
Total Expenditures and Transfers	1,281,445	(24,918)	176,213	14,002
Surplus (Deficit) for the Year	\$ 60,858	\$ 25,268	\$ 26,035	\$ (14,002)

Schedule 3

Information Services	Feasibility Studies	Grants In Aid	Regional Hospital District Admin	UBCM / Elections Services	Debt Service For Member Municipalities	Total 2007	Total 2006
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,544	\$ 25,335
-	(23,464)	273,048	-	25,970	-	1,116,810	1,298,543
-	-	-	-	-	-	-	-
-	-	39,356	-	-	-	42,055	259,920
-	-	-	-	-	-	141,000	120,000
-	-	-	-	-	-	-	-
-	-	-	-	-	1,103,692	1,103,692	1,037,100
-	-	-	-	-	-	251,259	186,057
-	-	-	-	-	-	-	-
-	-	-	79,855	-	-	124,572	113,986
160,425	-	-	-	-	-	373,852	170,540
160,425	(23,464)	312,404	79,855	25,970	1,103,692	3,203,784	3,211,481
-	-	-	-	-	-	268,768	235,395
41,779	3,915	12,326	28,449	4,787	-	454,656	407,956
252,980	-	-	47,211	-	-	1,870,769	1,695,118
84,848	13,254	311,542	275	27,225	-	1,441,787	1,272,081
73,618	-	-	-	-	1,103,692	1,454,680	2,179,975
198,521	-	-	-	-	-	486,297	244,428
(568,475)	-	-	-	-	-	(2,611,175)	(1,976,016)
-	-	-	-	-	-	(16,133)	976
-	-	(6,070)	-	10,000	-	(44,274)	(1,038,725)
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
(8,841)	(93,378)	(19,235)	1	(16,120)	-	(356,328)	(166,034)
74,430	(76,209)	298,563	75,936	25,892	1,103,692	2,949,047	2,855,154
\$ 85,995	\$ 52,745	\$ 13,841	\$ 3,919	\$ 78	\$ -	\$ 254,737	\$ 356,327

Sunshine Coast Regional District
General Revenue Fund
Protective Services
Statement of Revenue, Expenditures and Transfers
For the Years Ended December 31, 2007 and 2006

	Gibsons & District VFD	Roberts Creek VFD	Halfmoon Bay VFD	Egmont VFD
Revenue				
Grants in lieu of taxes	\$ -	\$ -	\$ -	\$ -
Tax requisitions	506,426	351,080	274,870	55,939
Frontage and parcel taxes	-	-	-	-
Conditional grants and transfers	-	-	-	-
Unconditional grants and transfer	-	-	-	-
User fees and service charges	-	120	-	-
Local government requisitions	-	-	-	-
Member municipality debt	-	-	-	-
Investment income	8,233	1,961	2,407	406
Proceeds from sale of assets	-	-	210	-
Developer contributions	-	-	-	-
Other revenue	-	-	-	800
New debt	-	13,714	11,220	-
Total Revenue	514,659	366,875	288,707	57,145
Expenditures				
Administration	56,840	32,159	19,853	2,711
Wages and benefits	240,631	67,069	52,686	2,480
Operating	148,473	136,246	164,672	29,659
Debt charges - interest and principal	42,811	82,584	63,374	10,249
Capital	12,785	19,089	15,769	44,300
Internal recoveries	-	-	-	-
Transfers				
Transfer to / (from) reserves	8,233	24,619	7,862	22,317
Transfer to / (from) appropriated surplus	-	-	-	34,753
Transfer to / (from) unfunded liability	-	-	-	-
Transfer to / (from) other funds	-	-	-	-
Other transfers	-	-	-	-
(Surplus) / deficit from prior year	(27,265)	(34,273)	(37,098)	(96,799)
Total Expenditures and Transfers	482,508	327,493	287,118	49,670
Surplus (Deficit) for the Year	\$ 32,151	\$ 39,382	\$ 1,589	\$ 7,475

Schedule 4

By-law Enforcement	Emergency Telephone 911	Sunshine Coast Emergency Planning	Animal Control	Total 2007	Total 2006
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
137,161	185,987	202,295	118,565	1,832,323	1,592,012
-	-	-	-	-	-
-	-	66,556	4,500	71,056	35,661
-	-	-	-	-	-
325	-	-	19,311	19,756	18,757
-	-	-	-	-	-
633	3,462	444	589	18,135	16,278
-	-	-	-	210	-
-	-	-	-	-	-
3,000	-	39,951	-	43,751	104,376
-	665,000	60,402	-	750,336	633,736
141,119	854,449	369,648	142,965	2,735,567	2,400,820
19,370	23,984	24,486	20,118	199,521	183,357
91,634	23,034	106,407	92,452	676,393	608,813
26,616	128,749	80,044	36,783	751,242	705,117
2,575	5,169	9,119	15,349	231,230	108,644
-	120,471	135,672	-	348,086	755,271
-	-	-	-	-	-
5,633	(23,538)	5,444	(9,841)	40,729	18,518
-	579,891	-	-	614,644	-
-	-	-	-	-	-
-	-	-	-	-	-
(14,033)	(100,152)	(20,161)	(16,044)	(345,825)	(324,725)
131,795	757,608	341,011	138,817	2,516,020	2,054,995
\$ 9,324	\$ 96,841	\$ 28,637	\$ 4,148	\$ 219,547	\$ 345,825

Sunshine Coast Regional District
General Revenue Fund
Transportation Services
Statement of Revenue, Expenditures and Transfers
For the Years Ended December 31, 2007 and 2006

	Public Transit	Maintenance Facility
Revenue		
Grants in lieu of taxes	\$ -	\$ -
Tax requisitions	941,565	-
Frontage and parcel taxes	-	-
Conditional grants and transfers	459,208	-
Unconditional grants and transfers	-	-
User fees and service charges	607,210	-
Local government requisitions	-	-
Member municipality debt	-	-
Investment income	24	24
Proceeds from sale of assets	-	-
Developer contributions	-	-
Other revenue	47,849	10,558
New debt	-	13,396
Total Revenue	2,055,856	23,978
Expenditures		
Administration	196,558	15,086
Wages and benefits	1,201,184	334,910
Operating	772,844	664,526
Debt charges - interest and principal	10,700	48,603
Capital	18,803	48,366
Internal recoveries	-	(1,113,576)
Transfers		
Transfer to / (from) reserves	24	24
Transfer to / (from) appropriated surplus	-	-
Transfer to / (from) unfunded liability	-	-
Appropriated to / (from) other funds	7,000	(14,000)
Other transfers	-	-
(Surplus) / deficit from prior year	(124,475)	35,210
Total Expenditures and Transfers	2,082,638	19,149
Surplus (Deficit) for the Year	\$ (26,782)	\$ 4,829

Schedule 5

Woodland Road	Regional Street Lighting	Local Street Lighting	Ports Services	Total 2007	Total 2006
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
-	22,454	6,742	139,866	1,110,627	1,145,856
7,915	-	-	-	7,915	7,915
-	-	-	-	459,208	1,313,924
-	-	-	-	607,210	575,870
-	-	-	-	-	-
-	-	-	21,486	21,534	25,648
-	-	-	-	-	-
-	-	-	846	59,252	64,092
-	-	-	-	13,396	471,944
7,915	22,454	6,742	162,198	2,279,142	3,605,249
88	4,325	891	27,801	244,754	230,913
-	353	-	12,141	1,548,585	1,475,996
8,266	20,568	5,982	41,717	1,513,900	2,181,129
-	-	-	-	59,303	29,834
-	-	-	49,345	116,513	596,867
-	-	-	-	(1,113,576)	(964,436)
-	-	-	(27,859)	(27,811)	(7,639)
-	-	-	-	-	-
-	-	-	-	(7,000)	-
-	-	-	-	-	-
(439)	(11,946)	(747)	(17,823)	(120,219)	(57,635)
7,915	13,300	6,126	85,322	2,214,449	3,485,029
\$ -	\$ 9,154	\$ 616	\$ 76,876	\$ 64,693	\$ 120,220

Sunshine Coast Regional District
General Revenue Fund
Environmental Services
Statement of Revenue, Expenditures and Transfers
For the Years Ended December 31, 2007 and 2006

Schedule 6

	Regional Solid Waste	Refuse Collection	Total 2007	Total 2006
Revenue				
Grants in lieu of taxes	\$ -	\$ -	\$ -	\$ -
Tax requisitions	474,952	-	474,952	302,700
Frontage and parcel taxes	-	-	-	-
Conditional grants and transfers	24,590	-	24,590	-
Unconditional grants and transfers	6,915	-	6,915	13,085
User fees and service charges	2,061,756	508,574	2,570,330	2,237,201
Local government requisitions	-	-	-	-
Member municipality debt	-	-	-	-
Investment income	36,529	-	36,529	45,316
Proceeds from sale of assets	-	-	-	-
Developer contributions	-	-	-	-
Other revenue	42,147	9,866	52,013	90,722
New debt	30,609	-	30,609	34,161
Total Revenue	2,677,498	518,440	3,195,938	2,723,185
Expenditures				
Administration	183,572	87,449	271,021	235,413
Wages and benefits	669,030	9,220	678,250	643,661
Operating	1,472,246	439,394	1,911,640	2,036,267
Debt charges - interest and principal	46,173	-	46,173	14,235
Capital	75,962	-	75,962	36,688
Internal recoveries	-	-	-	-
Transfers				
Transfer to / (from) reserves	9,466	-	9,466	26,892
Transfer to / (from) appropriated surplus	-	(17,454)	(17,454)	(12,976)
Transfer to / (from) unfunded liability	-	-	-	-
Transfer to / (from) other funds	-	-	-	-
Other transfers	-	-	-	-
(Surplus) / deficit from prior year	252,442	(56)	252,386	(4,609)
Total Expenditures and Transfers	2,708,891	518,553	3,227,444	2,975,571
Surplus (Deficit) for the Year	\$ (31,393)	\$ (113)	\$ (31,506)	\$ (252,386)

Sunshine Coast Regional District
General Revenue Fund
Public Health Services
Statement of Revenue, Expenditures and Transfers
For the Years Ended December 31, 2007 and 2006

Schedule 7

	Cemetery	Pender Harbour Health Clinic	Total 2007	Total 2006
Revenue				
Grants in lieu of taxes	\$ -	\$ -	\$ -	\$ -
Tax requisitions	50,818	103,588	154,406	136,688
Frontage and parcel taxes	-	-	-	-
Conditional grants and transfers	-	-	-	-
Unconditional grants and transfers	-	-	-	-
User fees and service charges	24,072	-	24,072	25,823
Local government requisitions	-	-	-	-
Member municipality debt	-	-	-	-
Investment income	3,416	1,120	4,536	3,750
Proceeds from sale of assets	-	-	-	-
Developer contributions	-	-	-	-
Other revenue	25	-	25	16,500
New debt	-	-	-	-
Total Revenue	78,331	104,708	183,039	182,761
Expenditures				
Administration	16,191	3,588	19,779	16,012
Wages and benefits	49,734	-	49,734	41,168
Operating	23,101	95,000	118,101	100,186
Debt charges - interest and principal	-	-	-	-
Capital	-	-	-	16,000
Internal recoveries	-	-	-	-
Transfers				
Transfer to / (from) reserves	-	6,120	6,120	5,863
Transfer to / (from) appropriated surplus	-	-	-	-
Transfer to / (from) unfunded liability	-	-	-	-
Transfer to / (from) other funds	-	-	-	-
Other transfers	-	-	-	-
{Surplus} / deficit from prior year	(7,505)	-	(7,505)	(3,973)
Total Expenditures and Transfers	81,521	104,708	186,229	175,256
Surplus (deficit) for the Year	\$ (3,190)	\$ -	\$ (3,190)	\$ 7,505

Sunshine Coast Regional District
General Revenue Fund
Planning and Development Services
Statement of Revenue, Expenditures and Transfers
For the Years Ended December 31, 2007 and 2006

	Regional Planning	Rural Planning
Revenue		
Grants in lieu of taxes	\$ -	\$ -
Tax requisitions	100,164	727,576
Frontage and parcel taxes	-	-
Conditional grants and transfers	-	24,305
Unconditional grants and transfers	-	-
User fees and service charges	407	96,349
Local government requisitions	-	-
Member municipality debt	-	-
Investment income	-	704
Proceeds from sale of assets	-	-
Developer contributions	-	-
Other revenue	-	600
New debt	-	-
Total Revenue	100,571	849,534
Expenditures		
Administration	19,223	146,149
Wages and benefits	73,830	617,590
Operating	13,321	75,495
Debt charges - interest and principal	-	-
Capital	-	2,373
Internal recoveries	-	-
Transfers		
Transfer to / (from) reserves	-	6,704
Transfer to / (from) appropriated surplus	-	-
Transfer to / (from) unfunded liability	-	-
Appropriated to / (from) other funds	-	-
Other transfers	-	-
(Surplus) / deficit from prior year	(46,309)	(140,225)
Total Expenditures and Transfers	60,065	708,086
Surplus (Deficit) for the Year	\$ 40,506	\$ 141,448

Schedule 8

Geographic Information Services	House Numbering	Building Inspection	Economic Development	Total 2007	Total 2006
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
-	-	-	40,761	868,501	833,876
-	-	-	-	-	-
-	-	-	-	24,305	6,000
-	-	-	-	-	-
7,148	23,830	599,635	-	727,369	796,628
-	-	-	-	-	-
-	-	-	-	-	-
-	-	1,322	-	2,026	1,392
75	-	-	-	75	400
-	-	-	-	-	-
14,550	-	1,500	-	16,650	6,331
-	-	-	-	-	-
21,773	23,830	602,457	40,761	1,638,926	1,644,627
40,613	3,099	99,724	1,761	310,569	284,071
223,203	17,130	482,868	-	1,414,621	1,268,374
30,789	343	55,920	39,000	214,868	239,295
-	-	-	-	-	-
8,614	-	-	-	10,987	37,078
(284,867)	-	-	-	(284,867)	(267,583)
-	-	11,322	-	18,026	12,392
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
(9,500)	(3,689)	(242,120)	-	(441,843)	(370,843)
8,852	16,883	407,714	40,761	1,242,361	1,202,784
\$ 12,921	\$ 6,947	\$ 194,743	\$ -	\$ 396,565	\$ 441,843

Sunshine Coast Regional District
General Revenue Fund
Recreation and Cultural Services
Statement of Revenue, Expenditures and Transfers
For the Years Ended December 31, 2007 and 2006

	WHS Facilities Assistance	Pender Harbour Pool	School Facilities Joint Use	Gibsons & Area Library	Museum Service
Revenue					
Grants in lieu of taxes	\$ -	\$ -	\$ -	\$ -	\$ -
Tax requisitions	9,657	279,151	24,226	591,242	97,841
Frontage and parcel taxes	-	-	-	-	-
Conditional grants and transfers	-	-	-	-	-
Unconditional grants and transfers	-	-	-	-	-
User fees and service charges	-	81,933	-	-	-
Local government requisitions	-	-	-	-	-
Member municipality debt	-	-	-	-	-
Investment Income	-	1,069	-	-	-
Proceeds from sale of assets	-	-	-	-	-
Developer contributions	-	-	-	-	-
Other revenue	-	1,000	-	60,467	-
New debt issued	-	-	-	-	-
Total Revenue	9,657	363,153	24,226	651,709	97,841
Expenditures					
Legislative and general government	-	-	-	-	-
Administration	-	21,604	1,162	30,685	1,142
Wages and benefits	-	229,803	13,198	-	-
Operating	35,000	112,206	(1)	442,717	97,200
Debt charges - interest and principal	11,455	-	-	207,435	-
Capital	-	5,267	-	-	-
Internal recoveries	-	-	-	-	-
Transfers					
Transfer to / (from) reserves	-	(4,198)	-	-	-
Transfer to / (from) appropriated surplus	(35,000)	-	-	-	-
Transfer to / (from) unfunded liability	-	-	-	-	-
Transfer to / (from) other funds	-	-	-	(51,000)	-
Other transfers	-	-	-	-	-
(Surplus) / deficit from prior year	(1,798)	(7,693)	(1,193)	(7,261)	(501)
Total Expenditures and Transfers	9,657	356,989	13,166	622,576	97,841
Surplus (Deficit) for the Year	\$ -	\$ 6,164	\$ 11,060	\$ 29,133	\$ -

Schedule 9

Halfmoon Bay/ Roberts Creek Library Service	Community Recreation Facilities Service	Community Parks	Dakota Ridge Recreation Service	Bicycle & Walking Paths	Regional Recreation Programs	Total 2007	Total 2006
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
204,613	2,746,473	1,025,515	83,861	114,137	406,101	5,582,817	5,155,937
-	1,590,672	-	-	-	-	1,590,672	1,564,501
-	-	14,799	20,424	66,794	12,000	114,017	294,625
-	-	-	-	-	2,750	2,750	-
-	792,491	43,963	-	-	118,015	1,036,402	257,582
-	-	-	-	-	-	-	-
-	501,548	1,425	-	-	-	504,041	623,232
-	-	1,089	-	-	-	1,089	-
-	75,498	58,415	-	-	3,500	198,880	353,946
-	165,470	1,221,400	-	-	-	1,386,870	2,292,123
204,613	5,872,152	2,366,606	104,285	180,931	542,366	10,417,538	10,541,946
-	-	-	-	-	-	-	-
9,514	230,761	175,982	13,995	13,184	89,583	587,612	420,016
-	1,195,866	484,170	22,740	53,776	264,000	2,263,553	1,128,121
143,527	597,612	516,254	86,120	1	223,751	2,254,387	2,345,544
-	1,600,449	80,724	29,225	-	-	1,929,288	1,811,928
-	14,732,530	601,519	41,116	66,794	-	15,447,226	5,433,031
-	-	-	-	-	-	-	-
-	143,106	(3,719)	-	-	-	135,189	55,678
-	(12,655,546)	683,122	-	-	-	(12,007,425)	(1,213,506)
51,000	-	-	-	-	-	-	-
570	(250,291)	(101,445)	(53,297)	22,984	(24,874)	(424,799)	136,337
204,611	5,594,487	2,436,607	139,899	156,739	552,460	10,185,031	10,117,149
\$ 2	\$ 277,665	\$ (70,001)	\$ (35,614)	\$ 24,192	\$ (10,094)	\$ 232,507	\$ 424,797

Sunshine Coast Regional District
Water Utility
Summary Statement of Revenue, Expenditures and Transfers
For the Years Ended December 31, 2007 and 2006

Schedule 10

	2007	Budget	2006
Revenue			
Grants in lieu of taxes	\$ -	\$ -	\$ -
Tax requisition	-	-	-
Frontage and parcel taxes	2,047,782	2,020,493	1,829,319
Grants and other transfers	103,099	174,892	242,933
User fees and service charges	2,141,469	2,247,527	2,028,970
Local government requisitions	-	-	-
Member municipality debt	-	-	-
Investment income	33,806	-	32,562
Proceeds from sale of assets	-	-	194,224
Developer contributions	466,574	830,000	676,278
Other revenue	373,945	59,296	183,950
New debt	-	660,000	26,566
Total Revenue	5,166,675	5,992,208	5,214,802
Expenditures			
Administration	548,238	548,237	413,752
Wages and benefits	1,119,497	1,477,773	1,105,994
Operating	1,757,500	2,002,790	1,778,446
Debt charges - interest and principal	453,427	471,717	500,998
Capital	1,819,057	3,060,859	1,484,817
Internal recoveries	-	-	-
Transfers			
Transfer to / (from) reserves	189,524	(817,424)	215,006
Transfer to / (from) appropriated surplus	-	-	54,992
Transfer to / (from) unfunded liability	-	-	-
Other transfers	7,000	7,000	-
(Surplus) / Deficit from previous year	(747,385)	(758,744)	(1,086,588)
Total Expenditures and Transfers	5,146,858	5,992,208	4,467,417
Surplus (Deficit) for the Year	\$ 19,817	\$ -	\$ 747,385

Sunshine Coast Regional District
Sewer Utility
Summary Statement of Revenue, Expenditures and Transfers
For the Years Ended December 31, 2007 and 2006

Schedule 11

	2007	Budget	2006
Revenue			
Grants in lieu of taxes	\$ -	\$ -	\$ -
Tax requisition	-	-	-
Frontage and parcel taxes	79,640	79,740	75,640
Grants and other transfers	-	-	-
User fees and service charges	145,893	150,595	144,131
Local government requisitions	-	-	-
Investment income	15,344	-	15,674
Proceeds from sale of assets	-	-	-
Other revenue	110,000	17,740	-
Total Revenue	350,877	248,075	235,445
Expenditures			
Administration	29,563	29,567	27,531
Wages and benefits	49,653	67,103	65,241
Operating	96,228	109,209	169,723
Debt charges - interest and principal	-	-	-
Capital	73,085	133,000	26,675
Internal recoveries	-	-	-
Transfers			
Transfer to / (from) reserves	74,249	(92,662)	(11,001)
Transfer to / (from) appropriated surplus	-	-	-
Other transfers	-	-	-
(Surplus) deficit from previous year	1,858	1,858	(40,866)
Total Expenditures and Transfers	324,636	248,075	237,303
Surplus (Deficit) for the Year	\$ 26,241	\$ -	\$ (1,858)

Sunshine Coast Regional District
General Capital Fund - Hillside Development Project
For the Years Ended December 31, 2007 and 2006

Schedule 12

	2007	Budget	2006
Expenditures			
Administration	\$ 10,132	\$ 10,131	\$ 10,549
Wages and benefits	23,644	24,339	24,109
Operating expenditures	99,263	113,600	68,039
Capital expenditures	-	135,000	-
Total Development Costs	133,039	283,070	102,697
Less: Operating Revenue			
Water & land leases	64,116	58,800	51,399
Other revenue	33,000	-	-
Development Costs Net of Revenue (Capitalized)	\$ 35,923	\$ 224,270	\$ 51,298
Tax requisition	-	-	-
Land Sales	-	224,270	-
Surplus (Deficit) for the Year	\$ 35,923	\$ -	\$ 51,298

**Sunshine Coast Regional District
Statement of Changes in Reserve Fund Balances
For the Years Ended December 31, 2007 and 2006**

Schedule 13

Bylaw	Purpose	Beginning Balance	Investment Earnings	Contributions / Transfers	Balance at End of Year
General Government Section 496 (1)					
504	General administration	\$ 28,317	\$ 919	\$ (17,052)	\$ 12,184
496	Office building upgrades	-	-	-	-
495	Bylaw enforcement vehicle	14,937	633	5,000	20,570
489	Gibsons VFD	227,661	8,233	-	235,894
490	Roberts Creek VFD	41,883	1,961	22,658	66,502
491	Halfmoon Bay VFD	62,325	2,407	5,455	70,187
601	Egmont VFD	-	406	21,911	22,317
492	911 telephone	94,548	3,462	(27,000)	71,010
493	SCEP capital reserve	9,704	444	5,000	15,148
495	Animal control vehicle	16,066	589	(10,430)	6,225
529	Sunshine Coast Transit	607	24	-	691
486	Ports	595,355	21,486	(49,345)	567,496
563	Maintenance Facility	671	24	-	695
515	Pender Harbour Health Clinic	28,409	1,120	5,000	34,529
495	Planning Vehicles	16,396	704	6,000	23,100
495	Building Inspection vehicles	31,447	1,322	10,000	42,769
590	Community Recreation Facilities	45,521	4,218	138,898	188,627
494	Pender Harbour pool	29,803	1,069	(5,287)	25,605
533	Community parks	38,104	1,425	(5,144)	34,385
Sub-total before Section 499.1 Special		1,281,894	50,446	105,674	1,438,014
Section 499.1 Special					
451	Sechelt landfill closure	1,086,367	28,325	55,000	1,169,692
452	Pender Harbour landfill closure	300,282	8,192	40,000	348,474
	Less: liability for landfill closure *	(864,404)	-	(122,053)	(986,456)
Sub-total Section 499.1 Special		522,245	36,517	(27,053)	531,710
Total General Reserve Funds		1,804,139	86,963	78,621	1,969,724
Water Revenue Section 496 (1)					
488	Water utility capital	397,168	13,218	164,012	574,398
589	North Pender Water	-	-	2,015	2,015
498	Water utility land	284,194	10,278	-	294,472
Total Water Reserve Funds		681,362	23,496	166,027	870,885
Sewer Revenue Section 496 (1)					
512	Greaves Road plant	2,086	76	-	2,162
608	Greaves Road plant - operating	-	-	451	451
512	Sunnyside plant	17,060	617	-	17,677
512	Jolly Roger plant	76,917	2,732	(20,736)	58,913
512	Secret Cove plant	40,350	1,440	(5,827)	35,963
512	Lee Bay plant	62,071	2,245	82,764	147,080
608	Lee Bay plant - operating	-	-	9,626	9,626
512	Square Bay plant	207,557	7,436	(19,285)	195,708
512	Canoe Road plant	2,549	92	-	2,641
608	Canoe Road plant - operating	-	-	1,410	1,410
512	Curran Road plant	15,635	566	-	16,201
608	Curran Road plant - operating	-	-	9,018	9,018
512	RC Co-housing plant	3,956	144	-	4,100
608	RC Co-housing plant - operating	-	-	1,482	1,482
Total Sewer Reserve Funds		428,181	15,348	58,903	502,432
Total Reserve Funds		\$ 2,913,682	\$ 125,807	\$ 303,551	\$ 3,343,041

Section 496 (1) (a and b) Capital works reserve funds:

- (a) Capital projects, land, machinery and equipment and renewal of existing capital works
- (b) Machinery and equipment to maintain property and to protect persons and property

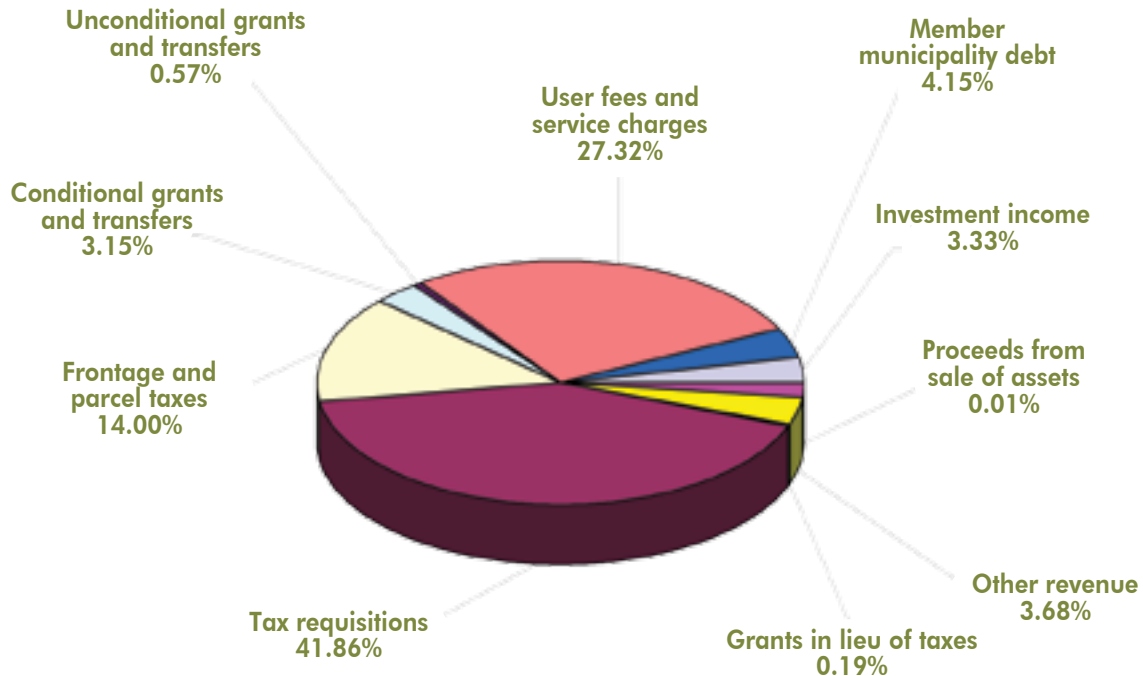
Section 499 (1) Special reserve fund: For a specified purpose within the powers of the municipality

Statistical Section

Revenue by Source

	2003	2004	2005	2006	2007
Grants in lieu of taxes	\$ 20,884	\$ 26,859	\$ 24,910	\$ 25,335	\$ 50,544
Tax requisitions	7,432,013	7,469,296	7,937,010	10,465,813	11,140,436
Frontage and parcel taxes	1,682,017	1,846,306	1,940,676	3,477,375	3,726,009
Conditional grants and transfers	4,329,222	2,059,390	2,385,286	2,153,063	838,330
Unconditional grants and transfers	120,000	122,324	122,825	120,000	150,665
User fees and service charges	4,078,877	4,748,765	5,191,009	6,084,963	7,272,500
Member municipality debt	1,390,262	1,137,330	1,026,382	1,050,185	1,103,692
Investment income	192,755	170,361	265,392	949,908	887,210
Proceeds from sale of assets	16,464	823,764	1,108	194,624	1,375
Developer contributions	31,000	39,000	-	676,278	466,574
Other revenue	1,118,990	456,983	616,045	933,905	979,088
Total Revenue by Source	\$ 20,412,484	\$ 18,900,386	\$ 19,510,643	\$ 26,131,249	\$ 26,616,423

Revenue by Source 2007



Expenditures by Object

	2003	2004	2005	2006	2007
Salaries, wages and benefits	\$ 6,151,752	\$ 6,788,117	\$ 7,607,648	\$ 8,333,734	\$ 10,034,967
Operating goods and services	5,939,814	6,940,455	8,364,384	10,222,900	8,875,965
Debt servicing: includes member municipalities	2,309,761	2,091,996	2,267,576	4,645,612	4,174,287
Capital assets	8,570,504	2,785,504	5,710,987	8,557,994	18,256,569
Total Expenditure by Object	\$ 22,971,831	\$ 18,606,072	\$ 23,950,595	\$ 31,760,240	\$ 41,341,788

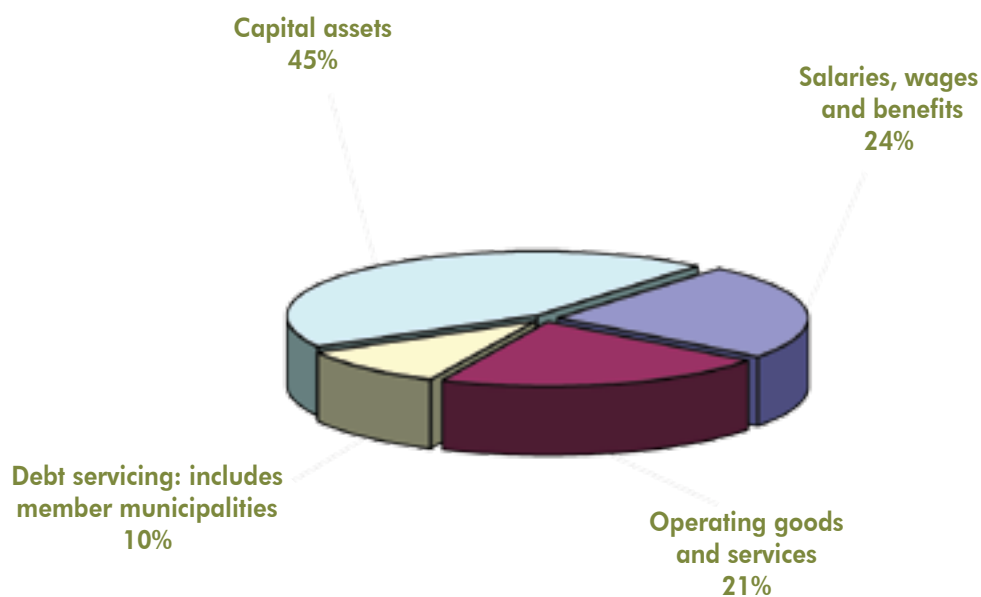
Note:

Salaries, wages and benefits includes wages for internal capital projects, these amounts are included in capital purchases elsewhere in the statements

Debt repayments includes principal repayments and actuarial adjustments

Capital assets does not include wages and benefits for capital projects internal to the SCRD

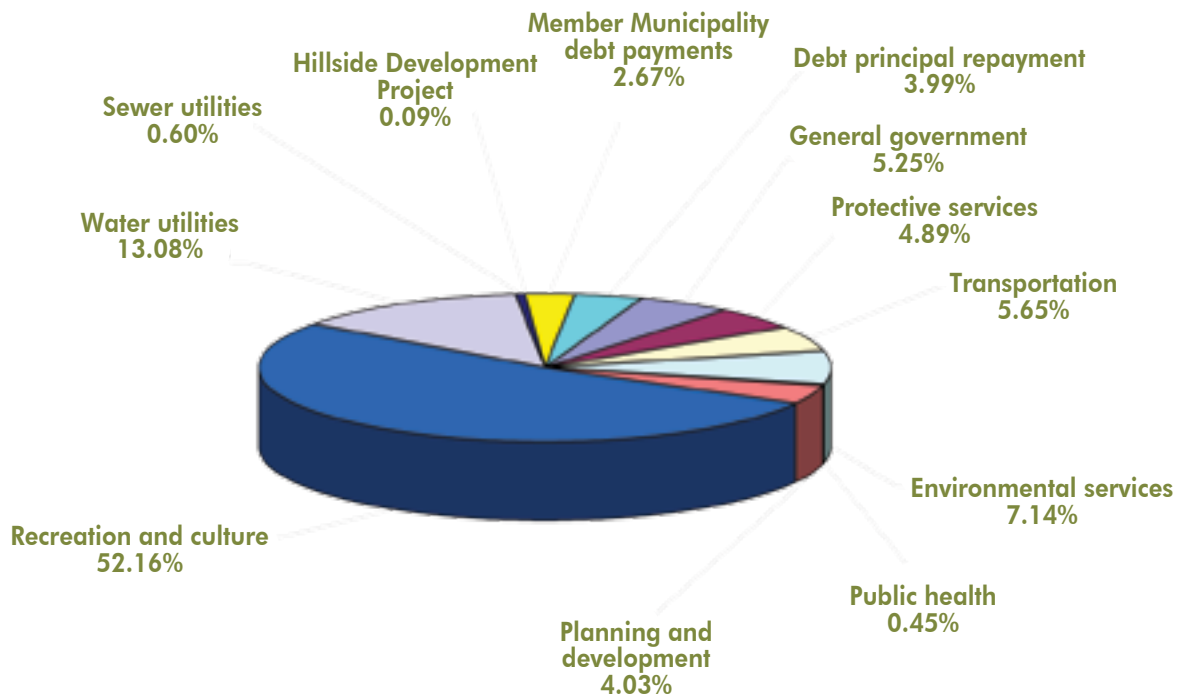
Expenditures by Object 2007



Expenditures by Function

	2003	2004	2005	2006	2007
General government	\$ 2,523,385	\$ 2,144,400	\$ 3,951,938	\$ 2,336,546	\$ 2,171,192
Protective services	1,592,509	1,405,240	1,621,071	2,271,861	2,021,291
Transportation	2,082,612	2,530,636	3,142,214	3,536,912	2,333,991
Environmental services	1,987,242	2,369,081	2,857,364	2,962,596	2,950,286
Public health	131,494	140,361	146,866	173,366	187,613
Planning and development	1,274,115	1,275,994	1,437,942	1,561,233	1,666,178
Recreation and culture	2,812,645	2,938,146	3,964,686	10,304,752	21,563,104
Water utilities	8,428,766	3,879,374	4,932,339	5,014,571	5,408,518
Sewer utilities	169,213	126,636	164,969	289,169	249,530
Hillside Development Project	65,797	48,169	61,424	51,297	35,924
Member Municipality debt payments	1,390,262	1,137,330	1,026,382	1,037,100	1,103,692
	22,458,040	17,995,967	23,307,195	29,539,403	39,690,319
Debt principal repayment	513,791	610,705	643,400	2,220,837	1,651,459
Total Expenditure by Function	\$ 22,971,831	\$ 18,606,072	\$ 23,950,595	\$ 31,760,240	\$ 41,341,788

Expenditures by Function 2007



Capital Expenditures and Sources of Financing

Capital Expenditures by fund	2003	2004	2005	2006	2007
General	\$ 2,039,897	\$ 1,311,572	\$ 3,546,671	\$ 7,179,111	\$ 16,620,471
Water	6,644,787	1,581,947	2,322,172	2,284,876	1,822,344
Sewer	-	-	-	26,675	73,085
Appropriated capital surplus*	-	-	17,995,657	-	-
	\$ 8,684,684	\$ 2,893,519	\$ 23,864,500	\$ 9,490,662	\$ 18,515,899

Sources of capital financing	2003	2004	2005	2006	2007
General					
Sale of fixed assets	\$ 11,114	\$ 803,449	\$ 1,108	\$ 400	\$ 1,375
Transfer from operating	452,856	265,353	326,736	1,021,515	2,311,755
Debt proceeds	1,553,198	157,743	20,693,042	3,602,503	2,555,063
Developer contributions	-	39,000	-	-	-
Transfer from reserves	22,729	46,027	521,442	49,968	151,269
Grants/Donations	-	-	-	-	158,202
Appropriated Surplus	-	-	-	2,310,501	11,441,911
	\$ 2,039,897	\$ 1,311,572	\$ 21,542,328	\$ 6,984,887	\$ 16,619,575

Water					
Sale of fixed assets	\$ 5,350	\$ 20,315	\$ -	\$ 194,224	\$ -
Transfer from operating	4,164,440	896,629	2,266,172	2,258,310	1,277,148
Debt proceeds	2,474,997	665,003	56,000	26,566	-
Development cost charges	-	-	-	-	466,574
Transfer from reserves	-	-	-	-	79,517
	\$ 6,644,787	\$ 1,581,947	\$ 2,322,172	\$ 2,479,100	\$ 1,823,239

Sewer					
Sale of fixed assets	\$ -	\$ -	\$ -	\$ -	\$ -
Transfer from operating	-	-	-	-	-
Debt proceeds	-	-	-	-	-
Development cost charges	-	-	-	-	-
Transfer from reserves	-	-	-	26,675	73,085
				\$ 26,675.00	\$ 73,085.00

Total					
Sale of fixed assets	\$ 16,464	\$ 823,764	\$ 1,108	\$ 194,624	\$ 1,375
Transfer from operating	4,617,296	1,161,982	2,592,908	3,279,825	3,588,903
Debt proceeds	4,028,195	822,746	20,749,042	3,629,069	2,555,063
Development cost charges	-	39,000	-	-	466,574
Transfer from reserves	22,729	46,027	521,442	76,643	303,871
Grants/Donations	-	-	-	-	158,202
Appropriated Surplus	-	-	-	2,310,501	11,441,911
	\$ 8,684,684	\$ 2,893,519	\$ 23,864,500	\$ 9,490,662	\$ 18,515,899

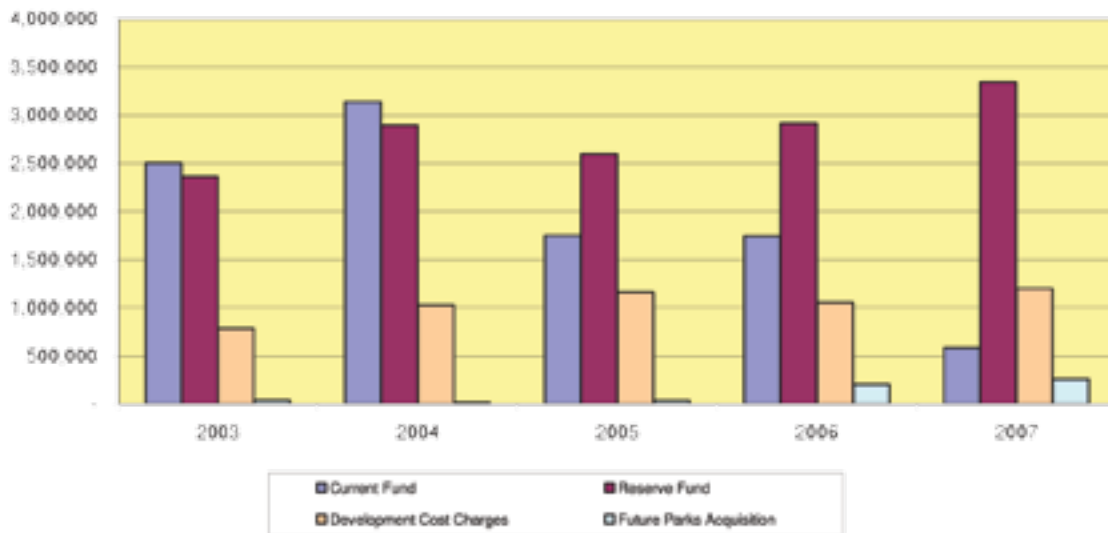
* Note 2005 - sources of capital financing includes \$17,995,657 of debts proceeds that will be held in appropriated capital surplus for the completion of the construction of the Community Recreation Facilities and Field Road refinancing.

Capital Expenditures by Function	2003	2004	2005	2006	2007
General government	\$ 1,246,180	\$ 699,944	\$ 2,354,062	\$ 244,428	\$ 486,847
Protective services	370,870	154,672	250,971	755,270	378,005
Transportation services	28,203	190,139	409,658	605,318	117,032
Environmental services	6,393	-	247,132	36,688	83,350
Public Health	-	-	-	16,000	-
Planning & development	47,151	56,627	19,678	37,077	10,987
Recreation & culture	275,304	162,022	203,747	5,433,032	15,508,327
Hillside development	65,797	48,168	61,423	51,298	35,923
Water utility	6,644,787	1,581,947	2,322,172	2,284,876	1,822,344
Sewer utility	-	-	-	26,675	73,085
	\$ 8,684,684	\$ 2,893,519	\$ 5,868,843	\$ 9,490,662	\$ 18,515,899

Surpluses and Reserves

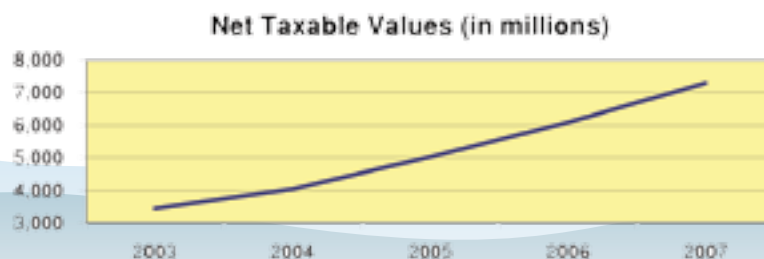
	2003	2004	2005	2006	2007
Operating surplus	\$ 2,203,547	\$ 3,225,294	\$ 1,918,936	\$ 2,180,661	\$ 1,179,411
Appropriated surplus	592,301	239,876	208,837	257,828	209,304
Invested in inventory	(334,811)	(404,829)	(465,864)	(811,684)	(701,928)
Post Employment Benefits - unfunded					(148,544)
Other	44,240	77,874	105,873	105,872	105,874
Current Fund	\$ 2,505,207	\$ 3,138,115	\$ 1,747,782	\$ 1,741,677	\$ 584,117
General	\$ 1,658,696	\$ 2,078,936	\$ 1,691,459	\$ 1,804,139	\$ 1,969,724
Water	390,005	398,262	466,357	681,362	870,865
Sewer	311,880	416,034	439,182	428,181	502,432
Reserve Fund	\$ 2,360,811	\$ 2,690,232	\$ 2,596,998	\$ 2,913,682	\$ 3,343,041
Development Cost Charges	\$ 783,895	\$ 1,030,360	\$ 1,160,880	\$ 1,053,350	\$ 1,200,683
Future Parks Acquisition	\$ 39,834	\$ 15,096	\$ 36,631	\$ 204,997	\$ 256,419

Surpluses and Reserves



Net Taxable Values

		2003	2004	2005	2006	2007
Area A	Land	357,621,859	448,516,521	548,326,066	740,513,328	963,104,764
	Improvements	180,344,694	203,019,665	245,111,796	271,272,073	298,052,406
	Total	537,966,553	651,536,186	793,437,862	1,011,785,401	1,261,157,170
Area B	Land	260,340,751	328,800,062	403,384,068	551,453,044	656,908,147
	Improvements	142,628,499	162,670,088	191,366,382	210,295,844	223,922,515
	Total	402,969,250	491,470,150	594,750,450	761,748,888	880,830,662
Area D	Land	223,055,500	289,784,400	382,892,150	456,335,391	575,570,350
	Improvements	147,210,300	165,855,150	197,780,600	216,608,000	229,708,500
	Total	370,265,800	455,639,550	580,672,750	672,943,391	805,278,850
Area E	Land	130,992,727	163,484,571	234,161,839	291,330,306	373,729,636
	Improvements	128,569,673	144,244,179	173,955,561	196,279,374	207,104,500
	Total	259,562,400	307,728,750	408,117,400	487,609,680	580,834,136
Area F	Land	276,882,325	333,900,256	417,747,751	540,239,613	666,160,804
	Improvements	329,808,801	342,441,301	374,582,701	383,804,006	389,322,002
	Total	606,691,126	676,341,557	792,330,452	924,043,619	1,055,482,806
Sechelt Indian Government District	Land	35,413,850	43,912,400	53,797,700	62,715,000	78,639,300
	Improvements	27,660,200	29,828,750	30,217,650	34,539,750	40,150,350
	Total	63,074,050	73,741,150	84,015,350	97,254,750	118,789,650
Town of Gibsons	Land	179,901,942	211,131,980	296,687,090	389,263,160	470,055,443
	Improvements	175,407,358	195,605,520	226,272,060	252,737,610	289,769,625
	Total	355,309,300	406,737,500	522,959,150	642,000,770	759,825,068
District of Sechelt	Land	457,558,847	542,525,113	723,579,836	918,103,094	1,174,916,769
	Improvements	402,562,230	446,527,445	531,759,127	580,066,450	652,215,512
	Total	860,121,077	989,052,558	1,255,338,963	1,498,169,544	1,827,132,281
SCRD Total	Land	1,921,767,801	2,362,055,303	3,060,576,500	3,949,952,936	4,959,085,213
	Improvements	1,534,191,755	1,690,192,098	1,971,045,877	2,145,603,107	2,330,245,410
	Total	3,455,959,556	4,052,247,401	5,031,622,377	6,095,556,043	7,289,330,623
% change SCRD Total	Land	6.11%	22.91%	29.57%	29.06%	25.55%
	Improvements	5.72%	10.17%	16.62%	8.86%	8.61%
	Total	5.94%	17.25%	24.17%	21.14%	19.58%



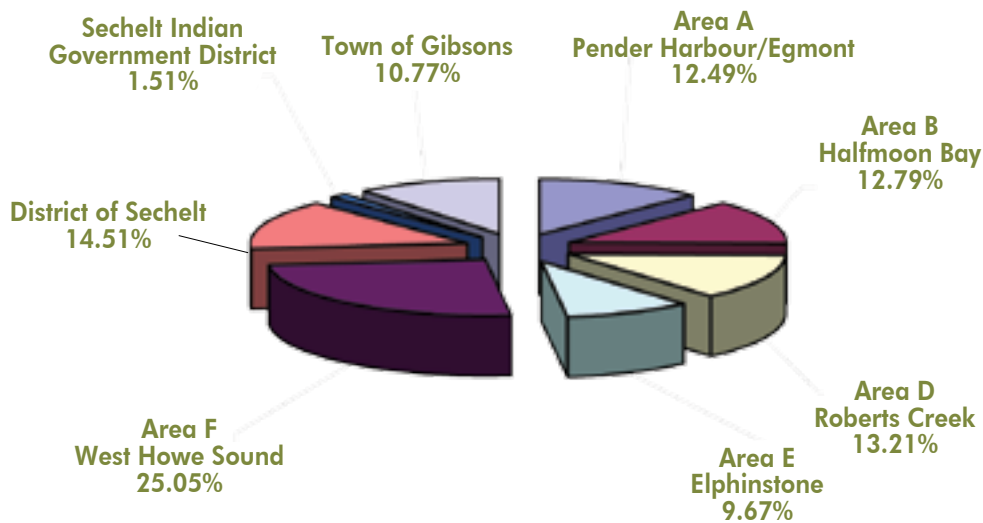
Tax Contributions by Participating Area

	2003	2004	2005	2006	2007
Area A - Pender Harbour/Egmont	\$ 1,061,310	\$ 1,101,285	\$ 1,162,396	\$ 1,309,883	\$ 1,391,960
Area B - Halfmoon Bay	894,310	954,254	1,017,437	1,353,918	1,424,576
Area D - Roberts Creek	974,913	1,043,038	1,173,201	1,324,084	1,472,061
Area E - Elphinstone	646,133	690,758	820,993	1,005,770	1,077,316
Area F - West Howe Sound	2,254,491	2,145,031	2,075,214	2,773,846	2,790,764
District of Sechelt	767,936	707,592	781,709	1,473,199	1,616,405
Sechelt Indian Government District	86,263	82,253	77,957	146,155	167,920
Town of Gibsons	746,657	745,065	828,103	1,078,757	1,199,434
Total	\$ 7,432,013	\$ 7,469,296	\$ 7,937,010	\$ 10,465,612	\$ 11,140,436

Note:

Regional Districts do not have the authority to tax. Property taxes are requisitioned from the Province and Member Municipalities who are responsible for collection of the taxes.

Tax Contributions by Participating Area 2007



Long Term Debt

	2003	2004	2005	2006	2007
General government services	\$ 1,713,705	\$ 1,181,943	\$ 1,395,851	3,166,315	3,350,510
Protective services	468,583	396,517	409,701	954,091	1,519,226
Environmental services	-	-	17,843	265,934	263,784
Transportation services	-	-	41,690	500,239	478,145
Recreation & culture services	399,688	719,079	17,548,053	19,295,258	19,762,968
Total debt supported through tax	2,581,976	2,297,539	19,413,138	24,181,837	25,374,633
Water utilities	3,210,287	566,765	3,579,209	3,336,341	3,047,139
Member municipality debt	9,856,543	9,163,374	8,665,030	10,015,175	9,429,337
Total long-term capital debt	\$ 15,448,806	\$ 12,027,678	\$ 31,657,377	\$37,533,353	\$ 37,851,109

	2003	2004	2005	2006	2007
Population estimates (BC Stats)	27,388	27,667	28,557	27,759	29,781
Debt per capita	564	435	1,109	1,352	1,271
Debt per capita*	211	104	805	991	954

* excludes member municipality debt

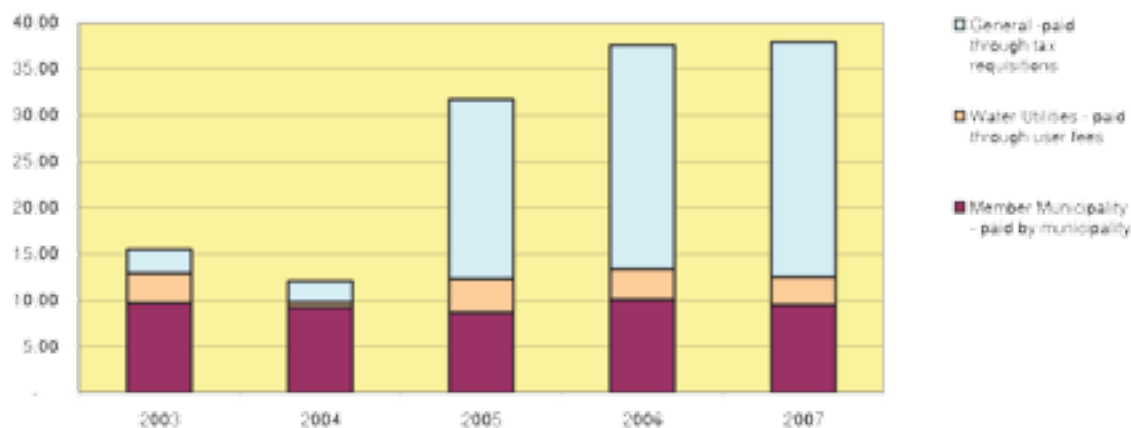
Interest on debt*	283,716	298,961	581,541	1,387,675	1,410,126
Debt repayments*	513,791	610,705	643,400	2,220,836	1,651,489
Total debt payments*	797,507	909,666	1,224,941	3,608,511	3,070,595

* excludes member municipality debt

Total Expenditures (excluding interest)	21,067,778	16,858,037	22,725,654	28,151,728	35,271,193
LT debt payments as a % of total	3.79%	5.40%	5.39%	12.82%	8.71%

Legal debt limit Not Applicable to Regional Districts

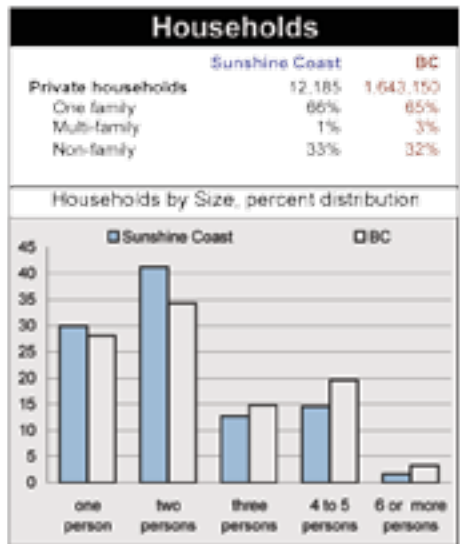
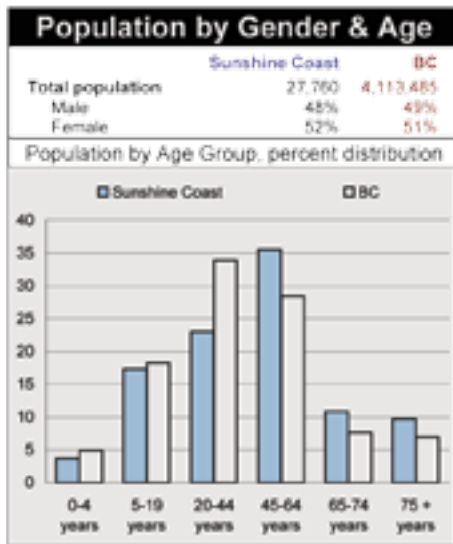
Long Term Debt (in millions)



2006 Census Profile Sunshine Coast

Summary

	Sunshine Coast	BC
Total population (as of May 16, 2006)	27,759	4,113,487
Share of British Columbia	0.7%	100.0%
2001 Census Population (as of May 15, 2001)	25,599	3,907,738
Percent change '01-2006	8.4%	5.3%
Land area 2006		
km ²	3,778.08	
km ²		924,815
Occupied private dwellings (unrounded)	12,180	1,642,715
Total dwellings (unrounded)	15,237	1,788,474



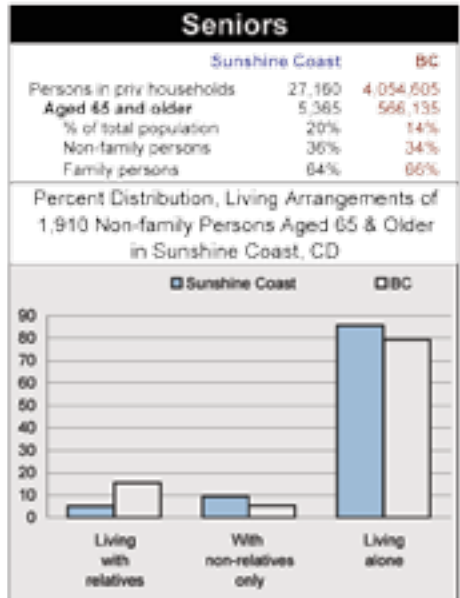
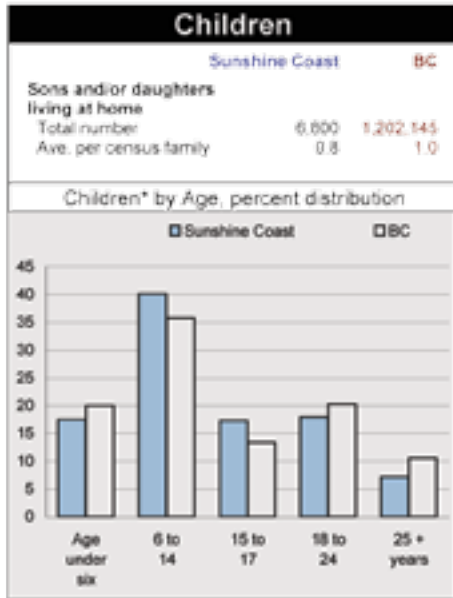
Marital Status & Families

	Sunshine Coast	BC
Population 15+ years	23,755	3,433,850
Single, never married	26%	32%
Legally married	52%	50%
Separated	4%	3%
Divorced	11%	8%
Widowed	7%	6%

Census Families by Structure

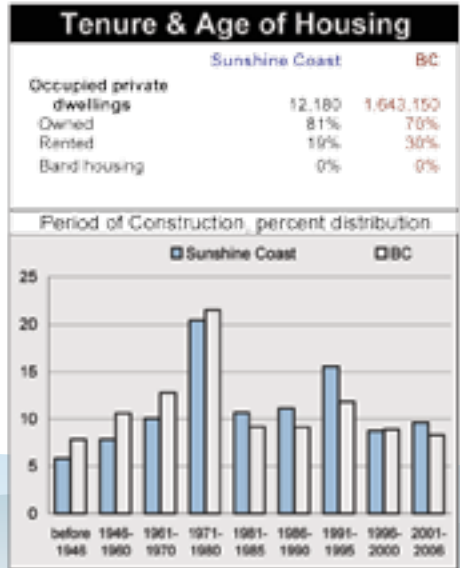
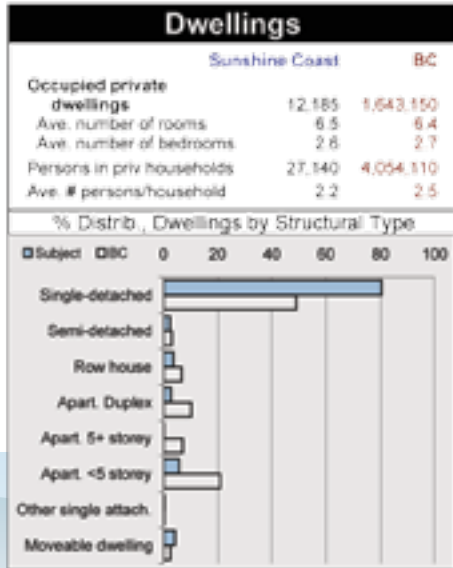
	Sunshine Coast	BC
Number, census families	8,330	1,101,420
Husband-wife families	7,285	986,255
Now-married couples	6,010	844,430
Without child* at home	51%	46%
With children* at home	39%	54%
Common-law couples	1,280	141,825
Without child* at home	52%	55%
With children* at home	38%	35%
Single-parent families	1,045	175,165
Male parent	22%	20%
Female parent	78%	80%

child/children - defined as sons and/or daughters at home



Affordability (not available yet)

	Sunshine Coast	BC
Average value of owner-occupied private dwellings		
Occupied dwellings		
Regular maintenance		
Require minor repairs		
Require major repairs		
Tenant households, non-farm, non-reserve, private dwellings		
Average gross rent		
Gross rent spending 30% or more of hh income on shelter		
Gross rent 30 to 9%		
Owner households, non-farm, non-reserve, private dwellings		
Average owner's major payments		
Owners major payments spending 30% or more of hh income on shelter		
Payments 30 to 9%		



Source: Statistics Canada, Census of Population and Housing

Prepared by: BC Stats - www.bcbstats.gov.bc.ca

November 17, 1986

School supply dangerous Pender water problem boils over

June 10, 2005

WATERBUREAU SIB, SCRD: landmark agreement

Government's push
forced to protect water

December 10, 1990

Watershed crisis

SCRD to seek injunction against logging

By Bob Williams

Proponents of logging in the Pender watershed are being told that they must accept a new reality. The British Columbia government has announced that it will be seeking an injunction against logging in the watershed.

The government's decision is a landmark agreement between the SIB and SCRD. The government is pushing for the protection of water in the watershed.

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Board of Health Decides In Favour of Clean Water

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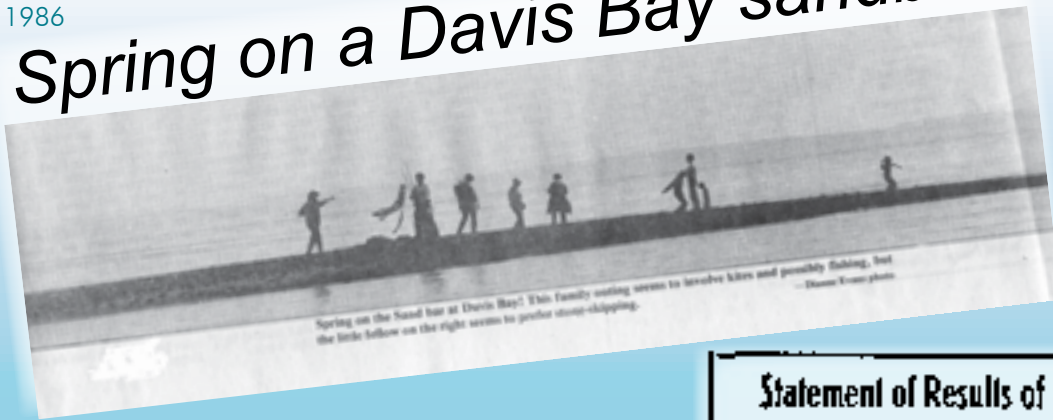
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1986

Spring on a Davis Bay sandbar!



Spring on the sand bar at Davis Bay! This family outing seems to involve fishing, but the little fellow on the right seems to prefer stone-throwing.
—Dennis Krumpholtz

Dec. 23, 1970

Essentially stand pat

April 18, 1988

SCRD budget stable

The SCRD board for the first time in its history has adopted a budget that is essentially stand pat. The budget for 1988 is \$1,000,000, the same as for 1987. The board also approved a plan to increase the number of parks and recreation facilities in the district.

The budget was approved by a vote of 10-0. The board also approved a plan to increase the number of parks and recreation facilities in the district. The board also approved a plan to increase the number of parks and recreation facilities in the district.

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On rural taxes

Report said misleading

The report said that the tax rates for rural areas are misleading. It stated that the tax rates are higher than those for urban areas. The report also stated that the tax rates are not based on the actual value of the property.

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Sept. 27, 1972

Band invited

At the request of the Regional Board, Chief Henry Dault will represent the South Island Band members of the Planning Commission. The arrangement came as the result of a letter from the local board secretary Charles Goudreau who also informed the South Island Band that the board would be pleased to meet with the band council and other residents of the area.

Statement of Results of Election and Submissions

Election — December 12, 1970

Electoral Area	Electors	Ballots Cast	Percentage
11	10,444 (10,444)	2	0.02
12	10,444 (10,444)	10	0.10
13	10,444 (10,444)	21	0.20
14	10,444 (10,444)	22	0.21
15	10,444 (10,444)	17	0.16
16	10,444 (10,444)	11	0.11
Total No. of Submitters		83	0.79

CERTIFIED CORRECT

Given in Public Hearing
November 19, 1970
at the City of Vancouver
11:30 AM

Dated December 12, 1970

Feb. 10, 1971

Do You Know Your Regional District?

WHAT IS IT?
The Regional District is a local government body which provides services to the public. It is responsible for the planning, development and maintenance of the regional district.

WHAT IS ITS COMPOSITION?
The Regional District is composed of the following members: Mayor, Councillors, and the Regional Board.

WHAT IS ITS PURPOSE?
The purpose of the Regional District is to provide services to the public and to plan and develop the regional district.

WHAT ARE ITS FUNCTIONS?
The functions of the Regional District include: planning, development, maintenance, and provision of services to the public.

WHO RECEIVES WHAT FUNCTIONS THE DISTRICT WILL INVESTIGATE?
The Regional District will investigate the following: the needs of the public, the development of the regional district, and the provision of services to the public.

SUNSHINE COAST REGIONAL DISTRICT