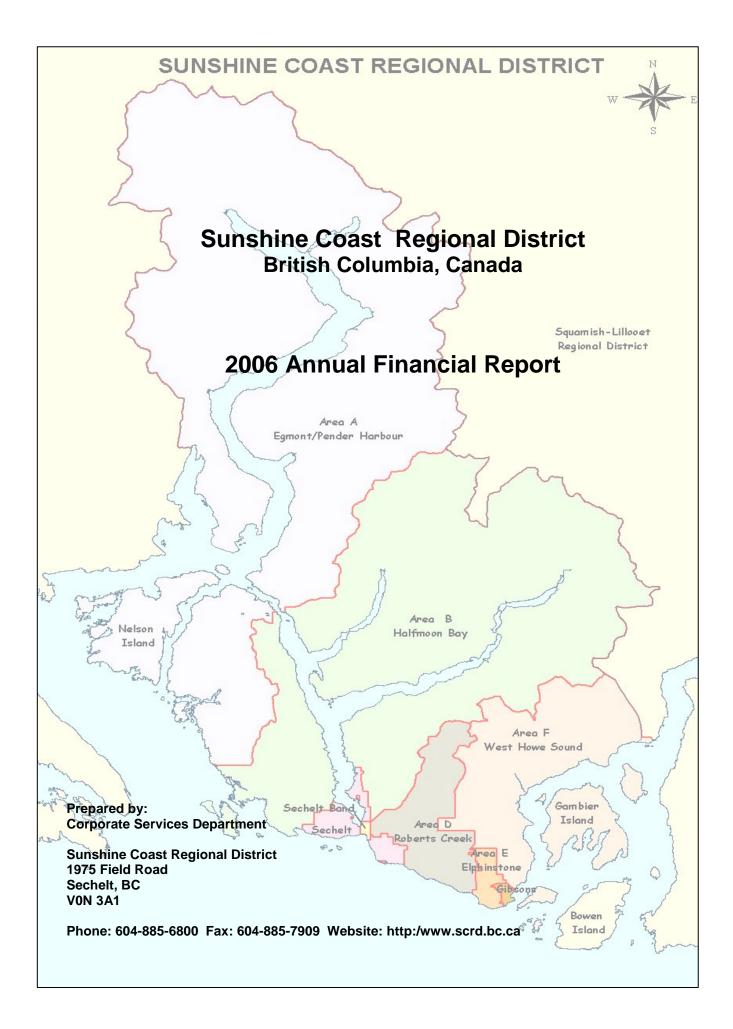


Province of British Columbia



2006 Annual Financial Report for the year ended December 31, 2006





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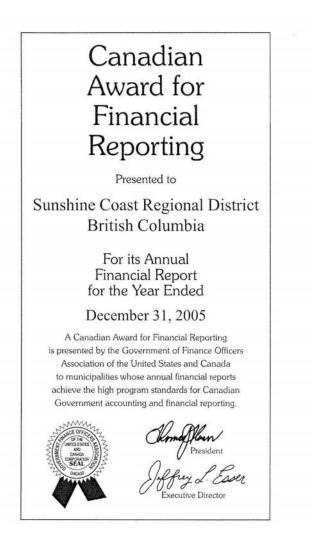
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## **OUR VISION**

The Sunshine Coast is a community of communities creating a sustainable way of life through a citizen driven decision-making process. We are committed to an enhanced natural context, local control over local resources, a vibrant economy and an enriched cultural fabric.

This vision will be realized through:

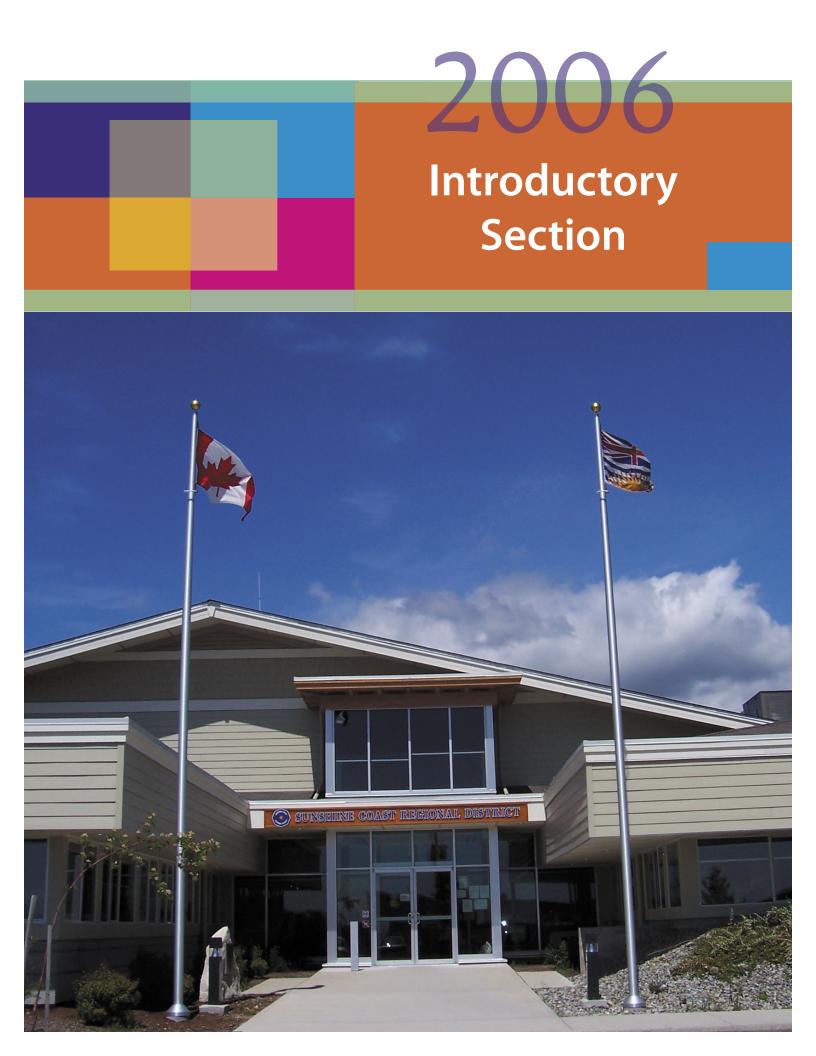
- Local control over resources and development
- Public awareness and involvement
- Responsive and effective government
- Quality recreational and cultural amenities
- Economic well-being
- Healthy communities



The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Canadian Award for Financial Reporting to Sunshine Coast Regional District for its annual financial report for the fiscal year ended December 31, 2005. The Canadian Award for Financial Reporting program was established to encourage municipal governments throughout Canada to publish high quality financial reports and to provide peer recognition and technical guidance for officials preparing these reports.

In order to be awarded a Canadian Award for Financial Reporting, a government unit must publish an easily readable and efficiently organized annual financial report, whose contents conform to program standards. Such reports should go beyond the minimum requirements of generally accepted accounting principles and demonstrate an effort to clearly communicate the municipal government's financial picture, enhance an understanding of financial reporting by municipal governments, and address user needs.

A Canadian Award for Financial Reporting is valid for a period of one year only. We believe our current report continues to conform to the Canadian Award for Financial Reporting program requirements, and we are submitting it to GFOA.





### Message from the Chair

I am pleased to present the 2006 Annual Financial Report on behalf of the Sunshine Coast Regional District Board. This is a comprehensive financial report that shows the focus of the Board to provide sound administrative and fiscal planning along with the successful achievements of 2006.

2006 was highlighted by the beginning of construction of a new Aquatic Centre in the District of Sechelt and an ice based Community Centre in the Town of Gibsons that were the results of a successful Recreation Referendum on June 25, 2005. Subsequent hiring of new staff is diligently underway in preparation of the opening of these new facilities.



The Dakota Ridge Winter Recreation Area is another project that will provide outdoor recreation opportunities for the residents of the Sunshine Coast to enjoy. This initiative involves many in the community and began in 2005 and full operation is scheduled for the beginning of Winter 2007/2008. With the help of an Olympic/Paralympic Live Sites Grant, Dakota Ridge will include over 17 km of cross country ski and snowshoe trails, a warm building with washrooms, trail grooming machinery and parking area.

The Sunshine Coast is booming and again we are experiencing increasing volumes in building permits and development applications. Our growth was confirmed with the 2006 Statistics Canada data that our region has an 8.43% increase in growth since 2001 and is among the three fastest growing regional districts in British Columbia.

The Board's vision that we are a community of communities creating a sustainable way of life through a citizen driven decision-making process is proven by these achievements. The residents of the Sunshine Coast deserve a high standard of service and we will meet the challenges and will continue to work together with the community to accomplish our common goals.

I would like to express my appreciation to both the Directors and Staff for their continued support to the community. It was through their dedication and commitment that the projects outlined in the report have been achieved.

Yours truly,

Ed Steeves, Chair, Sunshine Coast Regional District





### **BOARD of DIRECTORS**

Back row, left to right: Garry Nohr, Barry Janyk, Donna Shugar, Lorne Lewis Front row, left to right: Lee Turnbull, Ed Steeves, John Rees Missing from picture: Stan Dixon

Area A	Director	John Rees
Egmont / Pender Harbour	Alternate	Barrie Wilbee
Area B	Director	Garry Nohr
Halfmoon Bay	Alternate	Brian Smith
Area D	Director	Donna Shugar Vice Chair
Roberts Creek	Alternate	Elaine Futterman
Area E	Director	Lorne Lewis
Elphinstone	Alternate	Laurie Miller
Area F	Director	Lee Turnbull
West Howe Sound	Alternate	John Lockwood
District of Sechelt	Director Alternate	Ed Steeves Chair Darren Inkster
Sechelt Indian Government District	Director Alternate	Stan Dixon Tom Paul
Town of Gibsons	Director Alternate	Barry Janyk Gerry Tretick



### 2006 Standing Committees

Corporate and Administrative	Chair	- John Rees
Services Committee:	Vice Chair	- Garry Nohr

Purpose: To consider issues pertaining to the corporate and administrative functions of the Sunshine Coast Regional District and make recommendations to the Board on these issues.

> Items for consideration include, but are not limited to: administrative bylaws, budget, corporate strategic planning, finance, five year financial plans, grants-inaid, human resources, local government structure.

Community Services Committee:	Chair	- Lee Turnbull
	Vice Chair	- Lorne Lewis

Purpose: To consider issues pertaining to the Community Services Department of the Sunshine Coast Regional District and make recommendations to the Board on these issues.

Items for consideration include, but are not limited to: 911 emergency telephone, bicycle/walking paths, cemeteries, divestiture of ports, economic development and tourism, emergency program, fire protection, libraries, parks, recreation facilities and programs, Hillside Development Project.

Planning & Development Committee:	Chair	- Donna Shugar
	Vice Chair	- John Rees

Purpose: To consider issues pertaining to environmental, land use and development issues and make recommendations to the Board on these issues.

Items for consideration include, but are not limited to: building permits and inspection, bylaw enforcement, land related environmental issues, natural resource issues, rural and regional planning.

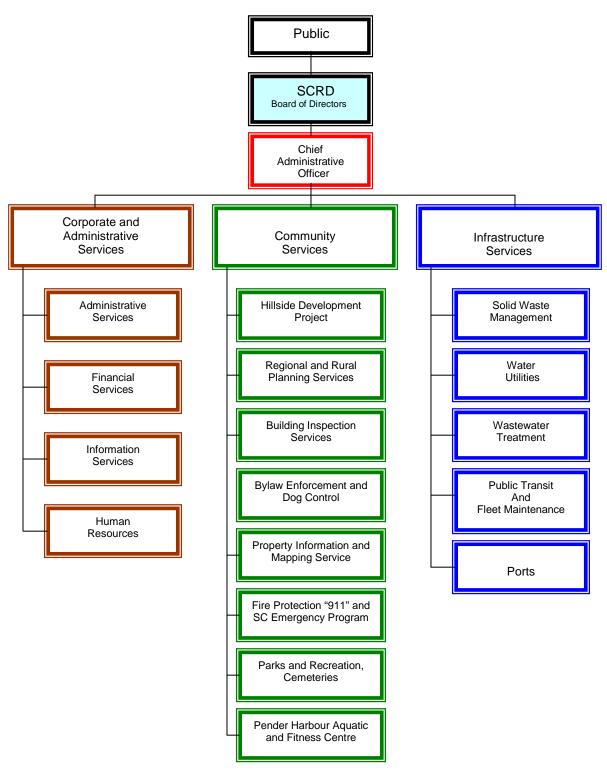
Infrastructure Services Committee:	Chair	- Garry Nohr
	Vice Chair	- Stan Dixon

Purpose: To consider issues pertaining to infrastructure components of the Sunshine Coast Regional District and make recommendations to the Board on these issues.

Items for consideration include, but are not limited to: building maintenance, ports operation, solid waste, street lighting, public transit, vehicle maintenance, water conservation, wastewater and waterworks.



### **Organisational Chart**





### **Report from the Treasurer**

June 2007

I am pleased to submit the Sunshine Coast Regional District 2006 Annual Financial Report. Included in this report are the audited financial statements for the fiscal year ended December 31, 2006, in accordance with section 814 of the Local Government Act and section 167 of the Community Charter. These statements have been prepared in accordance with Canadian generally accepted accounting principles and public sector accounting standards.

Inappropriate financial reporting and accounting practices have been in the news frequently over the past few years. This has created a loss of trust by stakeholders. As Treasurer my commitment is to ensure that a high standard of accounting and financial reporting is maintained for the Sunshine Coast Regional District.

For the third consecutive year the Government Finance Officers Association awarded the Canadian Award for Financial Reporting (CanFR) to the Regional District's Corporate Services Department for achievement of the high standards for Canadian government accounting and financial reporting. This is one of only thirty-five CanFR's awarded across Canada, of which only two awards were presented to Regional Districts. This award emphasizes the endeavour to achieve excellence in all aspects by the Finance Department.

The purpose of the Annual Report is to present to the users and readers a clear insight of the financial results for our fiscal year ended December 31, 2006. We strive to ensure that this report presents fairly the financial position of the SCRD. The report is divided into three sections:

- Introductory Section: Provides an overview of the Regional District, including the organisational structure, and the nature and scope of the services provided.
- Financial Section: Presents the 2006 audited consolidated financial statements, notes, supplementary schedules, and the independent auditors' reports for the reporting entity that is the Sunshine Coast Regional District.
- Statistical Section: Presents a variety of statistical and financial information, mostly on a five-year comparative basis.

The preparation and presentation of the financial statements and related information in the annual report is the responsibility of the Corporate Services Department. Staff provide support to the external auditors during the year end audit by preparing the working papers and ensuring unrestricted access to all related financial information.

The audit firm of BDO Dunwoody LLP, as appointed by the Board, is responsible to report directly to you with their audit results. The auditor's responsibility is to plan and perform the audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.



The Regional District maintains a system of internal controls designed to provide reasonable assurances to safeguard the District's assets and provide reliable financial information. These controls are closely monitored by management and the auditors. The Regional District is also in the process of updating or developing a number of management policies. These include:

- Delegation Bylaw grants authority and set limits for staff to purchase or acquire services on behalf of the Regional District
- Purchasing Policy reinforces the limits and authority set out in the Delegation Bylaw and provides clarification of proper purchasing methods to use.
- Capital Asset Policy defines "Capital Asset" and provides specific direction on purchasing, maintaining and recording capital assets
- Capital Asset Disposal Policy specifies a process for the disposal of all capital assets no longer required for use by the Regional District
- Cash Handling Policy provides clear direction in the proper handling of all cash and cash equivalents
- Investment Policy still to be developed, will provide clear direction for all investments including acceptable levels of risk
- Disaster Recovery Plan still to be developed, a informal plan exists
- Minimum Insurance Coverage Policy specifies minimum coverage required, this policy required updating

A key indicator in assessing financial wellbeing of a local government is net debt, calculated as the difference between the liabilities and financial assets. This number bears directly on future revenue requirements and the local government's ability to finance its activities and meet its liabilities and commitments. The second key indicator of financial wellbeing is the value of the non-financial assets held by the local government. Together, the net debt and the non-financial assets comprise the financial position for the SCRD.

	2003	2004	2005	2006
Net financial assets (net debt)	(1,792,536)	(887,517)	(4,684,069)	(8,092,223)
Non financial assets	53,465,237	55,654,397	61,470,476	71,281,958
Financial position	51,672,701	54,766,880	56,786,407	63,189,735

The financial position of the Regional District has seen significant increase (11.3%) in the past year. The increase in net debt in 2006 is due in part to borrowing the balance of the long-term debt for the Community Recreation Facilities for which a total of \$19 million in debt was approved by referendum in 2005. Other borrowing funded various vehicle & equipment leases, improvements to the landfill and a new pumper truck for the Roberts Creek Fire Department.

On the operation side, revenues overall were on target with the budget; User Fees were once again slightly higher than forecast, this increase reflects the growth experienced by the region. Expenditures were lower than projected. This is primarily the result of capital projects that were either deferred or not completed by year end. Two major capital projects still in progress is the construction of the Community Recreation Facilities which are scheduled to be substantially completed by year end 2007.



In 2006, the Regional District saw a modest increase to the capital reserves. For the first time in several years development cost charges (DCC's) were used to fund capital projects for the water system. The Regional District has \$2.9 million in reserves and \$1 million in DCC's. These reserves and DCC's, when used to fund capital projects, will help to mitigate the need to raise additional revenues from either taxation or user fees.

The Regional District is experiencing rapid growth which is resulting in an increasing demand for services. There is an estimated growth of residential properties of 2.7% for the SCRD rural areas, 1.84% for the Town of Gibsons, and 4.85% for the District of Sechelt. The 2006 Census indicates an 8.4% increase in the population which makes the SCRD the third fastest growing Regional District in BC. The Board and management recognize the need for balance between managing growth, the provision of services, and minimizing taxation. The Regional District continues to respond in a positive way to these challenges.

On behalf of the Corporate Services Department, I extend my appreciation to the members of the Board and to staff for their efforts in making 2006 a successful year in terms of accomplishment of the Board's goals. I particularly wish to thank the Finance staff for their hard work and dedication in making this report a truly useful document. The reason for our success is the strong commitment to excellence by our employees.

Finally, it is my hope that the report will become a reference for information, both financial and statistical, for the Board, staff and residents of the Sunshine Coast, and a measure of the success in accomplishing the Board's goals and objectives.

Respectfully,

merrick

Joan Merrick, CGA Treasurer



### **Departmental Highlights**

The Sunshine Coast Regional District is one of 28 Regional Districts in British Columbia. The SCRD was incorporated in January of 1967 following the 1965 Provincial legislation, which established a partnership between the electoral areas and the municipalities within their boundaries. Regional Districts were designed to have the ability to:

- Resolve local problems that go beyond municipal boundaries.
- Provide local services to areas without regard to municipal boundaries.
- Provide local government to non-municipal areas known as electoral areas.
- Provide an exclusive service to a municipality on mutually agreed terms providing the entire cost of the service is borne by the municipality.

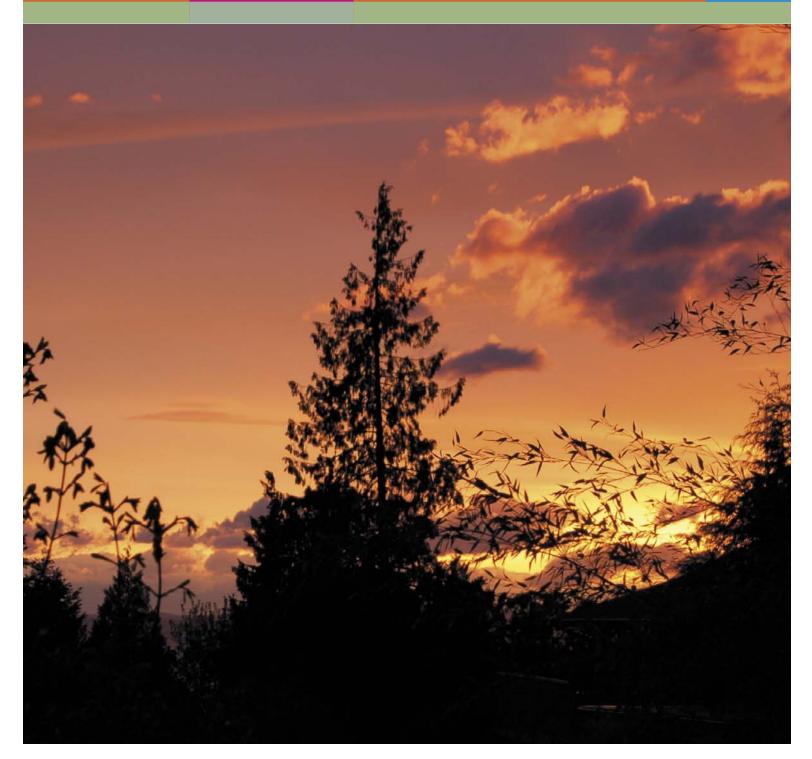
The SCRD provides the following services:

- Animal Control
- Bicycle and Walking Paths
- Building Inspection
- Bylaw Enforcement
- Cemetery
- Community Parks
- Community Recreation Facilities
- Dakota Ridge Recreation
- Economic Development
- Elections
- Emergency Planning
- Emergency Telephone 911
- Fire Protection
- Fire Prevention
- Grants-in-aid
- Hillside Industrial Park

- House Numbering
- Joint Use of School Facilities
- Libraries (Funding assistance)
- Museums (Funding assistance)
- Pender Harbour Aquatic and Fitness Centre
- Planning / Development Services
- Ports
- Property Information & Mapping
- Public Transit
- Regional Recreation Programs
- Sewage Treatment Plants
- Solid Waste Management (includes Recycling, Refuse Collection and Landfill Sites)
- Street Lighting
- Water Supply and Distribution

## Corporate & Administrative Services

Administrative Services Financial Services Human Resources Information Services





## **CORPORATE & ADMINISTRATIVE SERVICES**

Overall Responsibility: John France, Chief Administrative Officer

#### **Administration Division**

#### Div. Head: Joan Harvey, Manager Legislative Services

The Administration Department comprising Corporate Administration, Legislative Services and Records Management is responsible for:

- Providing support to the Board including preparation and co-ordination of Board agendas and Board meetings
- Providing support to the Board's appointed committees
- Directing and co-ordinating corporate policy, strategies and objectives of the Board
- Administering the corporate records management program and the *Freedom of Information and Protection of Privacy Act*
- Administering statutory corporate administration functions, including legal document execution, and certification of bylaws, minutes and resolutions
- Composing bylaws, minutes and legal notices and providing education regarding current government legislation
- Conducting Local Government Elections &/or by-elections when required
- Administering elector approval processes including referendums and alternative approval processes, and
- Co-ordinating information dissemination through advertising and web site content updates

Additionally in 2006, Administration's accomplishments included:

- Conducting Alternative Approval Processes for the Pender Harbour Dog Control function and the borrowings for the 9-1-1 equipment upgrade and Parks Master Plan projects
- Co-ordinating support for Phase 2 Restructure Study Committee for Areas E, F and the Town of Gibsons; liaising with the Restructure Referendum Process Steering Committee and investigating the implications for the SCRD of the proposed Restructure
- Conducting the South Coast Restructure Referendum for the Ministry of Community Services, and
- Coordinating efforts and hosting Board/staff workshops regarding Strategic Planning



Projects for 2007 include:

- Elector approval processes including Alternative Approval Processes for the establishment of new services and/or borrowing e.g. Roberts Creek Parkland Acquisition
- Updating the current records management system to the new LGMA Records Management System and the selection and implementation of a records management software program
- Collaboration with regard to the development of a new corporate website
- Collaboration with regard to the development of an intranet to improve internal communications;
- Participation on the St. Mary's Hospital Expansion Steering Committee
- Collaboration and investigation of options related to unmaintained roads in Roberts Creek
- Investigation of the feasibility of a satellite office in Area A
- Ongoing efforts for the development of a Corporate Strategic Plan, and
- Collaboration and participation in the Collective Bargaining process

#### Finance Division

#### Div. Head: Jackie Day, Manager of Financial Services

The Financial Services Division provides accurate and timely financial services and information to the public, the Sunshine Coast Regional District Board and staff. It is staffed by a service-oriented team that is responsive and proactive.

The Financial Services team makes the best use of the available resources to carry out the following missions:

- Administration of all financial systems including general ledger, utilities, accounts payable/receivable, cash receipting, payroll, inventory, and maintenance management
- Provision of financial services in compliance with applicable Regional District bylaws, policies, and statutory requirements
- Provision of financial information for the Sunshine Coast Regional District in accordance with appropriate standards



#### **Introductory Section**

In 2006 the Finance Division received the Canadian Award for Financial Reporting for the third consecutive year. The "CanFR" is awarded by the Government Finance Officers Association to recognise excellence in accounting and financial reporting by municipal governments in Canada

Goals for 2007 include finalizing formal policies on cash handling, reconciliation processes, purchasing, and capital assets.

#### Human Resources Division

#### Div. Head: Sharon Munro, Manager of Human Resources

The Human Resources Division provides support to all SCRD departments in the areas of recruitment, labour relations, job classifications, health and welfare benefits, health and safety and policy development.

Accomplishments in 2006 include:

- In September 2006 the manager of Human Resources retired and a new manager was hired
- Completion of the first phase of a joint job evaluation program which saw completion of the rating of existing jobs
- Developed and implemented an Information Technology use policy

Goals for 2007 include:

- The main focus for this year will be recruitment of more than 40 FTE's for the new recreation facilities which are due to come on-stream in late 2007 and early 2008
- The explosive growth of the Recreation division will add a significant and on-going work load to Human Resources. As a result, a Human Resources Consultant will be hired to address the needs of a growing organization
- Research and implementation of an appropriate 'banding' system for the job evaluation system which will provide consistent wage applications
- Successful completion of union contract negotiations
- Re-engineering of the human resources systems will be carried out as a direct result of the growth of the SCRD. Various systems and record keeping will have to be upgraded to keep pace with the organizational changes



#### Information Technology Division

#### Div. Head: Sharon Heppner, Manager Information Technology

The Information Technology Division provides computer, telephony, local (LAN) and metropolitan (MAN) area networks, hardware and software technical support, resources and information management to the Regional District and its member agencies.

In 2006, the Division accomplished the following initiatives:

- Issued a Request For Proposal for an integrated VoIP system which was successfully awarded
- Implemented the data portion of the project which resulted in the entire network infrastructure being replaced
- Transitioned to an industry standard pc replacement plan
- Developed and implemented policies for network/wireless device usage
- Tested the feasibility and usefulness of the Blackberry device
- Developed a plan to bring all cellular devices under one contract/vendor for improved services and cost reduction
- Reactivated the Information Systems Steering Committee

Goals for 2007 include:

- Completing the phone portion of the VoIP project, introducing an Automated Attendant, bringing all SCRD phone numbers into a common block
- Complete the move to place all cellular devices under one contract/vendor
- Introduce Blackberry technology as applicable
- Continue the replacement of pc's to an industry standard
- Replace aging servers with current technology and standards
- Implement and design an industry standard backup policy/procedure
- Upgrade existing BroadLan network connections to fibre and increase bandwidth
- Bring the new and transferred recreation facilities into the MAN
- Introduction of an organization wide Intranet to facilitate internal communication
- Redevelopment of the SCRD website to better serve the public



Hillside Development Regional & Rural Planning Property Information & Mapping Building Inspection Services





## **COMMUNITY SERVICES**

**Dept. Head:** Paul Fenwick, General Manager, Community Services

The Community Services Department offers a diverse range of services on a region-wide or subregional basis depending on the service area for particular activities. These services are protective (e.g. fire departments, 9-1-1, by-law) and quality of life oriented (e.g. land use planning, recreation and parks).

A standing committee conducts the Board's affairs related to these services. Delegations and project partners (e.g. economic development, community schools) are common presenters to the Committee. The Committee is the venue to receive updates on major projects and normal operations. The Community Services Committee also acts as a link to the SCRD Board for citizens interested in social and other issues (e.g. environmental issues, youth drug use problems, community schools funding). The SCRD Policing Committee reports through this committee. The Policing Committee meets bi-monthly and is region-wide in scope. RCMP, community, local government and school board officials attend Policing Committee meetings.

The major divisions of the Community Services Department are Building Inspection (includes Bylaw Regulation and Animal Control), Planning (includes Rural, Regional Planning and Property Information & Mapping Services), and Parks and Recreation (also includes Cemeteries and Bicycle and Walking Paths and Joint Use of Schools functions among others). Other functions under this Department include Fire Departments (three existing and Egmont under development), Emergency Program, Emergency Telephone 9-1-1, Economic Development, and the Hillside Industrial Park.

The Community Services Department has been active regarding feasibility studies for major recreation facilities and for fire prevention services for Gambier Island. A major feasibility study for a new fire department for Egmont and Earls Cove was completed in 2004 and the Fire Department started to recruit volunteers in 2005. Egmont Fire Department is expected to be up and running in 2007.

The Department has spent a major effort to construct new recreation facilities (Sechelt Aquatic Pool and Gibsons and Area Community Centre). The function also funds the existing Gibsons pool and Sechelt arena. In 2006, project management teams were established and staff worked with the SCRD Board to establish operating models to serve the community.



#### **Regional Planning**

#### Dept. Head: Judy Skogstad, Manager of Planning and Development

The Regional Planning Service consists of the co-ordination, research, and analytical services related to the planning and development within the Regional District. Services related to this function include inter-jurisdictional planning, reviews of commercial/industrial and resource based proposals and addressing corporate land matters.

Referrals for new applications for use of Crown land consisted of the following:

- 4 Log Handling and Storage Sites
- 8 Hydropower Projects
- 1 Temporary Utility Corridor (Aggregate Extraction Site)
- 4 Shellfish Aquaculture Operations
- 2 Forest Stewardship Plans
- 1 Commercial Recreation Area (Thormanby Island)
- 3 Private Moorage
- 1 Slate Mining

Projects in 2006 with regional implications included the following:

- Completion of a scoping of issues for a provincial land use planning process.
- Signing of a Protocol agreement with the Sechelt Indian Band
- Staff input into the terms of reference for the Environmental Impact Assessment required of Pan Pacific Aggregates.
- Participation in the Sunshine Coast Affordable Housing Study.

Projects for 2007 include the following:

- Updating the 2002 Regional Issues Assessment and development of terms of reference for a Regional Growth Strategy.
- Formulation of a regional approach for affordable housing.



#### **Rural Planning Services**

#### Dept. Head: Judy Skogstad, Manager of Planning and Development

The purpose of the Rural Planning function is to develop and implement goals and policies for the growth and development of the electoral areas through official community plans, zoning bylaws and other regulatory provisions consistent with the Local Government Act.

The Regional District has developed Official Community Plans (OCP's) for the following communities: Egmont/Pender Harbour; Halfmoon Bay; Roberts Creek; Elphinstone; West Howe Sound; Twin Creeks and the Hillside – Port Mellon area. Two zoning bylaws – Bylaw 337, for Electoral Area A, and Bylaw 310, for Electoral Areas B, D, E and F, regulate land use and subdivisions in the Regional District.

The following applications were reviewed and processed:

- 8 Zoning Bylaw amendments and 2 OCP Bylaw amendments
- 11 Development Variance Permits
- 4 Board of Variance Orders
- 16 Development Permits
- 39 subdivisions to create 160 potential lots, collected \$36,910 in subdivision application fees and \$20,700 in Development Cost Charges
- 370 building permits reviewed for compliance with zoning
- 6 applications regarding the Agricultural Land Reserve (exclusion, subdivision and non-farm use)

Major Projects completed in 2006, included:

- Completion of the bylaw amendments to implement the Riparian Areas Regulation
- Completion of a Committee report providing current and future directions for Ocean Beach Esplanade in the Elphinstone community
- Completion of Phase One of the Integrated Storm Water Management Planning for West Howe Sound, Elphinstone, and East Roberts Creek
- Parking Study for Roberts Creek



- Initiation of the Elphinstone OCP
- Green Shores Study for Roberts Creek initiated

Major Goals for 2007 include the following:

- Completion of the draft Elphinstone OCP
- Updating technical background information for the Roberts Creek and West Howe Sound
   Official Community Plan areas
- Initiation and Completion of Phase Two of the Integrated Storm Water Management Planning for West Howe Sound, Elphinstone, and East Roberts Creek
- Continuation of Committee work on Ocean Beach Esplanade issues in the Elphinstone Community
- Completion of Green Shores Study for Roberts Creek and formulation of development permit guidelines

#### Hillside Development Project

A significant accomplishment was the registration of lots from subdivision. One of the lots was sold in 2005, however the purchaser has reneged. Unsuccessful efforts were made to sell the properties following the failed sale.

The Board's Advisory Committee prepared the budget suggestions for 2007 and ongoing efforts to sell lots and to promote Hillside Industrial Park are planned.





#### **Introductory Section**

#### **Property Information and Mapping Services**

#### Dept. Head: Trevor Fawcett, GIS Administrator

The function of the Property Information and Mapping Services (PIMS) section is to provide accurate and timely property information to the public and staff. Property information is managed and delivered from a variety of information systems including:

- Computer Aided Drafting (CAD)
- Geographic Information System (GIS)
- Web based mapping
- Relational databases, and
- Image catalogues.

PIMS supplies house-numbering services to the other three local governments within the SCRD. PIMS also collaborates with the other local governments in data sharing, application development and service agreements.

Accomplishments in 2006 included:

- Development of a GIS Strategic Plan
- Deployment of an internet based mapping service called Online Property Information System (OPIS)
- Developed a standardized set of address maps for emergency response organizations within the SCRD
- Produced digital data and production maps for the Trail Master Plan
- Providing access to property information through desktop GIS applications to SCRD staff

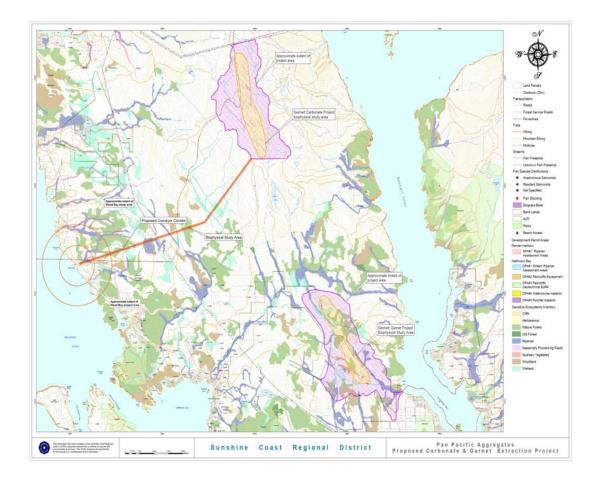
Initiatives for 2007 include:

- Developing a subscription based internet mapping system available through the SCRD's web site
- Updating the internal web mapping application to provide richer GIS functionality at the users desk top
- Providing mapping and technical resources to the Planning department for updating three Official Community Plans, and





• Continuing the development of digital property information for use in corporate information systems



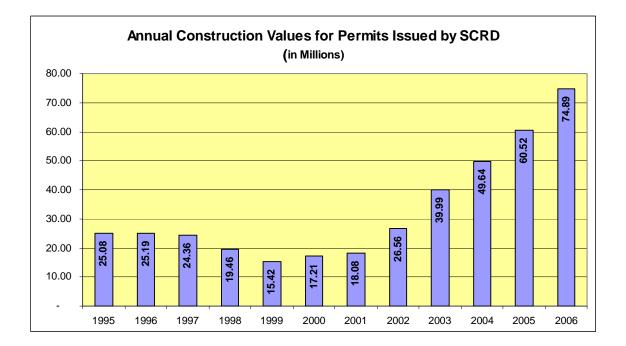


#### **Building Inspection Services**

#### Dept. Head: Manley Wills, Chief Building Inspector

Permits and inspection services are provided for all of the electoral areas of the Regional District, including islands controlled by Island's Trust and parts of the Sechelt Indian Government District.

Building Inspection staff issue permits and monitor new construction for substantial conformance to minimum health and safety regulations contained in the BC Building Code. Construction activity remained very high throughout the year with 229 permits issued for Single Family Dwellings, a 20% increase over 2005. A total of 479 permits were issued in 2006 with a total project value of \$74,894,115.



# **Community Services**

Protective Services Bylaw Enforcement Animal Control







#### Emergency Telephone 9-1-1

The Enhanced 9-1-1 emergency communications system contracted or delivered by the SCRD allows all regions of the Sunshine Coast, from Pender Harbour to Port Mellon to obtain timely emergency telephone services. We contract this service through primary contracts with the GVRD, EComm and Telus as well as smaller vendors for maintenance service and design.

Many facets are addressed as not all police, ambulance or fire services are provided in the same fashion to all areas of the coast. Marine distress is handled through Coast Guard involvement, for example, and "Island" medical emergencies may dispatch a helicopter or hovercraft in lieu of the traditional B.C. Ambulance. When 9-1-1 is dialled, callers speak with a professional problem solver at E-Comm in order to obtain the best service for the emergency at hand.

During 2006, 6700 calls were taken at E-Comm's call reception center. A good trend is the steady decrease in the number of "dropped" calls. A "dropped call" is a call that was not a distinct 9-1-1 call requiring immediate assistance. There has been a decrease in "dropped" calls from 30% in 2000 down to 17% last year.

The overall ratio of calls being handled last year was: Police 41%, Ambulance 35%, and Fire 7%, leaving the remaining 17% as "dropped" calls. Local fire departments split the call volume with Gibsons and District VFD (38%), Sechelt (35%), Roberts Creek and Pender Harbour both at 11% and Halfmoon Bay at 5% of total calls.

New portable radio deployment went out to the individual fire departments last year with the main "backbone" system being worked on this coming year to upgrade the whole system. The Egmont tower has received all approvals and is underway.

New Computer Aided Dispatch machines and paging capability at EComm are planned in 2007/8. Some cost implications will show up in future budgets to obtain these enhanced services.

#### **Introductory Section**

#### **Bylaw Enforcement**

This service reports to the Chief Building Inspector. Bylaw enforcement is provided for the entire Regional District. The Bylaw Enforcement Officer spends the majority of his time on Building Bylaw enforcement issues. Zoning and other bylaw complaints are investigated after receiving written complaints.

#### **Animal Control**

The Animal Control Officer enforces the Dog Control and Licensing Bylaw through complaints and patrols in Electoral areas B, D, E and F and the Sechelt Indian Government District. The Regional District pound services are contracted out to Cedar Creek Kennels.



#### Sunshine Coast Emergency Program

#### SCEP Co-ordinator - Bill Elsner

The Sunshine Coast Regional District has established a joint program with municipal participation for managing major emergencies - the Sunshine Coast Emergency Program.

Emergency management addresses six principal strategies: risk assessment, mitigation, response planning, and recovery planning, preparedness, and program evaluation. The Sunshine Coast is susceptible to many types of disasters and emergencies. The primary concerns are wildfire, dangerous goods, and earthquake. These events can have collateral effects sufficient to prompt the formal declaration of a local state of emergency.



A Planning Committee, chaired by the Emergency Program Co-ordinator, is composed of representatives of agencies having direct functional responsibilities during a major emergency. These agencies include, but are not limited to, RCMP, Fire, BC Ambulance, BC Forest Service, Ministry of Transportation, Vancouver Coastal Health, BC Ferries and Hydro. Additionally, a



number of volunteer groups such as Emergency Social Services, Emergency Radio Communications, Search and Rescue and Coast Guard Auxiliaries play a major role in our Emergency Program.

Highlights for 2006 include:

- Completion of Tsunami Awareness and Mapping project for all local jurisdictions
- Purchase of a back-up generator for the Field Rd. Emergency Operations Centre
- Acquisition of a 200 Bed Emergency Field Hospital located in Gibsons
- Updated Vital Services Directory for emergency responders
- Purchase of a Mobile Emergency Operations Centre/SAR vehicle using federal grant assistance
- Fuel Spill Treatment Pilot Project at Baker Beach Park
- Response to a variety of weather related events such as the storm surge at Davis Bay resulting in evacuations, windstorms, mudslides in Gibsons, landslides in Langdale and Halfmoon Bay
- Coordinate Volunteer activities by Coast Guard Auxiliary, Search and Rescue, Emergency Social Services and Emergency Communications totalling thousands of hours of service

More details about this program are available from the Coordinator at 604-885-6887 or on the website: <u>http://www.scrd.bc.ca/emergency\_programs.html</u>



Coast Guard hovercraft at Davis Bay during training exercise



#### **Introductory Section**

#### **Gibsons and District Volunteer Fire Department**

#### Fire Chief: Bob Stevens

The Gibsons & District Volunteer Fire Department is a composite fire department comprising 3 paid staff members, Fire Chief, Fire Prevention Officer and Maintenance Technician, and up to 39 volunteers. The department operates 8 pieces of apparatus out of 2 firehalls and covers an operational area of approximately



25 sq. miles. The Fire Protection Area incorporates the municipality of the Town of Gibsons and portions of electoral areas E and F of the Sunshine Coast Regional District and serves a population of approximately 10,000 people. The fire department is a function of the SCRD and the Town is a participating member of that service.

The fire department provides services to the public in the form of fire suppression, emergency medical first response, rescue, extrication, hazardous materials control, fire prevention, public education, public assistance and mutual aid.

Fire department members committed 2195 hours of man-time responding to 185 incidents. This averages to 11.86 man-hours per call, just slightly lower than the 12.1 man-hours per incident in 2005.

#### **Incidents Reported in 2006**

Vehicle Fire	9	Structure Fire	14
Rubbish Fire	8	Rescue	3
Mutual Aid	1	M.V.I.	11
Miscellaneous	16	Medical Aid	23
Hazardous Materials	10	False Alarm	4
Beach Fire	10	Hydro Lines	14
Chimney Fire	2	Brush Fire	8
Automatic Alarm	35	Dumpster Fire	0
Illegal Burn	16	Smoke Complaint	1
		TOTAL	<u>185</u>

Starting in 2006, volunteers received some financial compensation for training. Training included a live burn event. This provided exposure to basement fires; hose work, pumping and fire cause determination. Like the other fire departments, the GDVFD concentrated on a radio upgrade in 2006.



#### **Introductory Section**

#### Halfmoon Bay Volunteer Fire Department

#### Vol. Fire Chief: Greg Phelps

The Halfmoon Bay Fire Department is a volunteer service, maintaining a membership of approximately 24 members in 2006. Turnover in members was approximately 2% per year in recent years. We took on three new members in late 2006 and have three more on the recruit list for early 2007. It is with deep regret that I report



the passing of Robert W Merrick. Bob was involved as an active member of the Halfmoon Bay Fire Department for over 20 years, the last 7 years as Assistant Chief. His commitment to the community will always be greatly appreciated.

We experienced a decrease in incidents this year, with 28 alarms totalling 397.4 incident hours down from 34 alarms with 623.1 hours in 2005. Structure fires are comparable to the previous year and motor vehicle accidents are down. These numbers do not include the 25 calls for the Chief investigating burning and miscellaneous complaints.

CALLOUTS	2004	2005	2006
STRUCTURE FIRES	5	4	4
KITCHEN FIRES	0	2	0
LAUNDRY ROOM FIRE	0	0	0
CHIMNEY FIRES	4	0	3
RUBBISH FIRES	0	0	2
MUTUAL AID	1	1	0
MEDICAL ASSISTS	2	4	3
AUTO. ALARMS	2	5	3
MOTOR VEHICLE FIRES	0	2	0
MOTOR VEHICLE ACCIDENTS	6	5	2
BEACH FIRES	0	2	1
BRUSH FIRES	2	6	4
RUBBISH FIRES	0	1	0
WIRES DOWN	1	0	4
FALSE ALARMS	0	0	0
MISC.	6	2	2
TOTAL	29	34	28
TOTAL INCIDENT HOURS	378.6	623.1	397.4
TOTAL TRAINING HOURS	1824	1760	1731

#### **Introductory Section**

New radio equipment was installed, a new air fill station and Survivair Panther breathing apparatus was purchased in December 2006. A Bullard thermal imaging camera was also added to our inventory.



#### **Roberts Creek Volunteer Fire Department**

#### Vol. Fire Chief: Bruce Searle

The RCVFD consists of 22 volunteers and a paid Fire Hall Attendant. In 2006 the number of incidents responded to rose to 82, this was a significant increase over the 61 callouts from 2005. Most of the increase related to the severe windstorms in 2006. Two significant structure fires occurred, one of which involved propane.



Like the other two fire departments, training was paid on a per diem basis as a new initiative in 2006.

The department has four pieces of apparatus including one Type 1 pumper, one Type II pumper/tender, one compressed Air Foam truck and rescue vehicle. A highlight of 2006 was the procurement of "Rescue 1" to replace the old rescue vehicle. This unit functions to carry equipment and personnel.



#### **Introductory Section**

#### Egmont and District Volunteer Fire Department

#### Vol. Fire Chief: Peter Sly

This new fire department spent 2006 on steps to become operational in 2007. The feasibility committee was disbanded with thanks and the first chief Mr. Peter Sly assumed duties under a bylaw.

Land donated to the fire department was placed under SCRD ownership and construction was started for the fire hall.

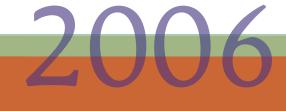
Volunteer recruitment is occurring and weekly training has commenced. In addition, members attended live fire and other specialized training.

The community has rallied behind this department to fund raise. Funds have been used for many purposes including for tools and equipment. Other fire departments have made several donations including fire trucks.

Adverse weather this winter affected local hydro and telephone services. This has lead to steps to establish greater self sufficiency.

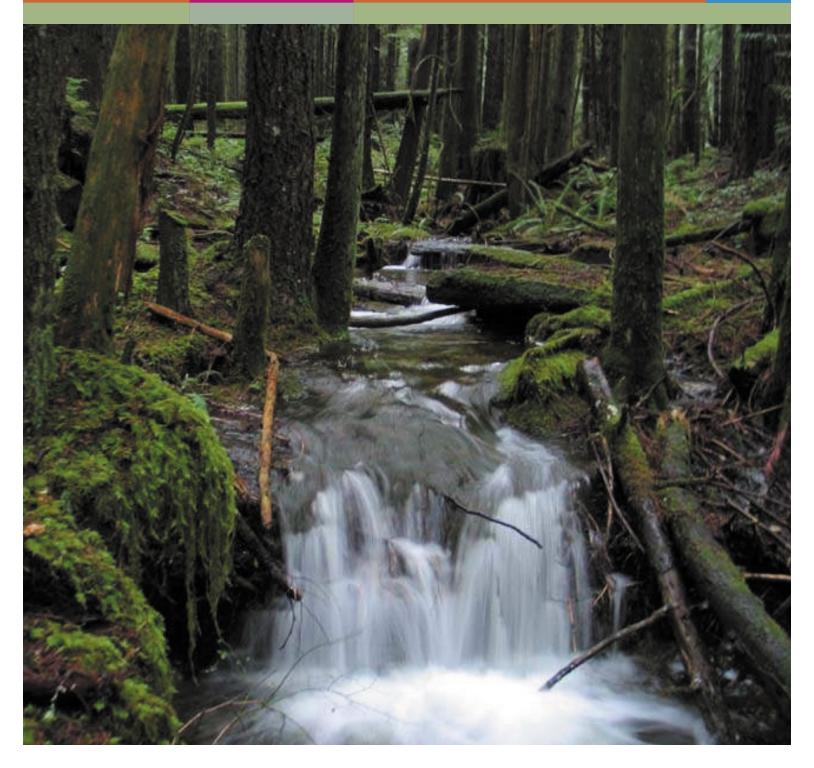
The excellent start to the new department points to a successful future.





# **Community Services**

Community Recreation Facilities Regional Recreation Community Parks Cemeteries





# **Introductory Section**

# **Community Recreation Facilities**

# Dept. Head: Randy Udahl, Manager of Parks and Recreation

2006 was a very exciting time for the SCRD as work began towards the fully integrated regional delivery of all recreation services on the Sunshine Coast. The referendum that was approved on June 25, 2005 went to tender in early 2006. Construction commenced on both the Gibsons & Area Community Center and the Sechelt & Area Aquatic Center in 2006.

The Sechelt & Area Aquatic Center slated to open October 2007 will include:

- 25 meter 6 lane pool
- 1 meter diving board
- Leisure/Therapeutic Pool & lazy river
- Large exterior/interior waterslide
- Sauna Steam room & Hot Tub
- Strength & Fitness Center
- Family Change Rooms
- Fully accessible for the physically challenged
- Community use room

The Gibsons & Area Community Center slated to open January 2008 will include:

- NHL Size Ice Arena
- Seating for approximately 400
- Fitness Center
- Two Indoor Racquet courts
- Youth, Family & Seniors center
- Multi-purpose rooms
- Fully accessible for the physically challenged
- Energy efficient design

The construction of these two capital projects is progressing well and will be a huge addition to the quality of life services sought after by residents of the Sunshine Coast.

In addition, to the new facilities discussions began with both the Town of Gibsons and the District of Sechelt to look at the transfer of the Gibsons Pool & Sechelt Arena to the SCRD to complete the Regional Recreation Delivery Model.



# **Introductory Section**

# **Regional Recreation Programs**

### Dept. Head: Randy Udahl, Manager of Parks and Recreation

From sports and leisure to arts and culture the SCRD Recreation Division is proud to provide high quality programs and services that enhance the quality of life for ALL Sunshine Coast residents.

Active Living was a large initiative in 2006 with an Active Communities Committee being established for the Sunshine Coast. The key to this initiative is allowing each individual to participate in an activity of their choice so that it fits in with their every day life. The main goal of this committee is to increase the physical activity of our region by 20% by 2010 thus enabling individuals to live a longer, healthier life. Be active in your own way every day and help us achieve this goal.

Youth recreation made strong strides under strong SCRD leadership in 2006. A youth project was adopted which saw key results in team building and drop in sport programs. The Home Alone program was offered in various schools on the Sunshine Coast as well as the Just for Girls noon hour program with great success. Key leadership programs for youth such as the Instructor in Training programs were well received with great results.

Partnerships continued as a major program delivery tool in 2006. A joint activity in cooperation with the Sunshine Coast Astronomy Club saw 800 people attend the Astronomy in the Park event. In addition, while watching cable 11 you are likely to see an SCRD recreation employee speaking on one of our many programs or services. At the same time we saw the 3<sup>rd</sup> annual Free Family Fair taking place where there were free activities for children with a gear swap utilizing

some of our youth leadership volunteers. Wellness continues to be an ever growing program area of opportunity. A number of programs and samplers were organized in 2006 with outstanding success. Whether it was Yoga, Belly Dancing, Healthy Gardening, a class in Taking Charge of your Health or a Nature & Outdoor program they were well received and many with a waiting list. Look for this program area to see continued growth in 2007.





# **Introductory Section**

While 2006 was an outstanding year, 2007 is shaping up to continue along the same path. For further information please refer to our SCRD Recreation Guide which is produced and delivered to all residents of the Sunshine Coast three times per year. We look forward to you and your family's patronage at any of our Community Recreation Facilities and in our Regional Recreation programs.

# Pender Harbour Aquatic and Fitness Centre

### Dept. Head: Debbie Cole, Manager

The Pender Harbour Aquatic and Fitness Centre provide a four lane, twenty metre pool, hot tub, sauna, weight room and workout area. It is located on the lower level of the Pender Harbour Community Secondary School. The facility has provided recreational programs to the surrounding communities for 27 years. It is open 7 days a week from September – June.

Red Cross Swim Preschool, Swim Kids and Adult lessons as well as the Lifesaving swim programs are all offered at the facility. Water Safety Instructor and Lifesaving Instructor courses are also offered for those who would like to become teachers for the swim programs. One of the more popular swim programs has been our Wet Set which offers children a ½ hour swim lesson and 1 ½ hours free swim time scheduled right after school, 3x per week. It provides water safety, great opportunity for physical activity and safe after school care for children.



The fitness room includes a variety of equipment for cardio; treadmill, elliptical, bikes and stepper machine as well as Apex weight stations and free weights. The facility is also equipped with accessories such as ropes, bands, balance boards/domes, medicine balls, mats and pilates balls. A variety of fitness programs are offered which are suitable for all fitness levels and in a choice of wet (Aquafit in the pool) or dry (classes in the fitness room).

In 2006 we again exceeded our revenue goals and we will strive to maintain this for 2007. Goals for 2007 and 2008 include planning for upgrades and renovations to the facility as well as continuing to offer quality programs to all our clients.



# **Introductory Section**

# **School Facilities Joint Use**

# Dept. Head: Randy Udahl, Manager of Parks and Recreation

A Joint Use Agreement exists between the SCRD and School District 46. Originally, signed in 1977, the agreement was updated in 1999. A joint committee of the SCRD and SD 46 discusses and reviews projects that will benefit the community, and the SCRD is able to budget for those projects if approved by the SCRD Board. The SCRD and School District will be working on a five year plan in 2007.

# **Community Parks**

# Dept. Head: Randy Udahl, Manager of Parks and Recreation

All Electoral Areas (A, B, D, E, and F) participate in the Community Parks function. The SCRD maintains over 50 parks and beach accesses along the Sunshine Coast.

Highlights in 2006 included:

- Pender Harbour sports field concept plan
- Sublease agreement between the Pender Harbour Lions Club and the SCRD for crown land leased by the Lions Club that will be used for the new Sport Field Development in Area A
- Completion of the Regional Trail Network Plan
- Completion of the Cliff Gilker Management Plan
- Baker Beach fire remediation completed

The Parks Master Plan identifies the strategic direction for park assets. The PIMS (mapping section SCRD) maintains a database on parks. Parks crew perform many tasks to maintain the parks and playing fields.

# **Introductory Section**



# **Bicycle and Walking Paths**

### Dept. Head: Randy Udahl, Manager of Parks and Recreation

Electoral Areas B, D, E and F participate in this function. The function allows the SCRD to construct paths that are either along existing roadways, or separated from the roadway where room and funding exists. In addition, beach accesses and connector trails along unused road allowances identified by the public are constructed by the SCRD.

These connections provide safe links within communities that allow walkers and bicyclists to travel away from the main road and vehicle traffic.



Projects in 2006 included:

- Fisherman Rd. to Mintie Rd Area B
- Hunter Rd to Doris Rd. connector/beach access Area E
- Plough Rd. beach access

# **Cemetery**

### Dept. Head: Randy Udahl, Manager of Parks and Recreation

The SCRD operates Seaview Cemetery, which is located at the intersection of Lower Road and Highway 101, in Roberts Creek. The SCRD also provide grounds keeping for Pioneer and Kleindale Cemeteries.

# **Introductory Section**



# Dakota Ridge

### Dept. Head: Randy Udahl, Manager of Parks and Recreation

In 2006 SCRD Parks completed 17 km of cross country ski and snowshoe trails, as well as the purchase of a trail grooming machine, equipment, washrooms and warming buildings and 135 vehicle parking. The goal is to have a road use agreement in place with the Ministry of Forests, completing the maintenance of the last 3 kms of road and being operational by the fall of 2007.





# **Infrastructure Services**

Regional Water Transportation & Facilities Mtce. Regional Solid Waste Ports Services Waste Water Facilities





**Introductory Section** 

# **INFRASTRUCTURE SERVICES**

**Div. Head:** Steve Lee, P. Eng, MBA General Manager, Infrastructure Services

The Infrastructure Services Department's service responsibilities include the provision of:

- Water conservation programs
- Drinking water service
- Wastewater collection & treatment services
- Solid waste collection and disposal services
- Waste reduction programs, including recycling
- The development and implementation of solid waste and waste water management plans
- Conventional transit and handyDART services
- Ports

The services and the necessary supporting infrastructure expenses are covered through the following sources of revenue:

- Water system user fees, land charges, DCC's
- Wastewater treatment systems user & frontage fees
- Solid waste collection user fees
- Recycling and disposal user fees and tax requisition
- Transit system fares, tax requisition & BC Transit cost sharing
- Fleet maintenance inter-department recovery
- Building maintenance general government
- Ports tax requisition, five-year grant funding program provided by the Federal Government

# **Introductory Section**

# Water System

The Regional District's water system supplies water for home use, fire protection, industrial use and irrigation. The primary sources are Chapman and Gray Creek Watersheds. The SCRD provides water to the following service area:

- West Howe Sound
- Elphinstone
- Roberts Creek
- District of Sechelt
- Sechelt Indian Government District
- Halfmoon Bay
- Irvines Landing/Earl's Cove
- Eastbourne (Keats Island)
- Garden Bay

# Water Supply

- Intakes (Chapman Creek, Gray Creek)
- Wells (Langdale, Soames, Chaster, Eastbourne Keats Island)
- Lakes (Hotel Lake, Ruby Lake, Chapman Lake, Edwards Lake, Garden Bay Lake)

# **Distribution System**

Consists of approximately 320km (195 miles) of pipeline, 1000+ fire hydrants, 20 reservoirs, 14 pump stations, and 9 chlorination stations.

# Water 'Use'

Charges for water 'use' are levied against properties *using* water. Non-metered properties are billed annually for the current calendar year. New service charges begin the 1st of the month following the date of application. The revenue is used for operation & maintenance of the water system.





# **Introductory Section**

# Ten-Year Waterworks Plan

The SCRD Ten-year Waterworks Plan was developed in 1983 for expansion and upgrading of the regional water system. This plan called for increased rates to fund capital improvements.

### 2006 Highlights under the 10-Year Waterworks Plan are as follows:

- Mains Replacement Sandyhook Road, Sandy Hook
- Mains Replacement Pratt Road/Sunshine Coast Highway, Gibsons
- Mains Replacement Sunshine Coast Highway, Davis Bay
- Metering Program 250 Meters installed
- SCADA Phase 1A 85% complete
- Waterline protection completed for Sandyhook Trail
- Mercer Road Watermain Installation Project completed
- Eastbourne Water System Waterline replaced along Park Lane
- Chapman Lake Control System Platform installed at lake control structure
- Chlorination building construction completed at Hotel Lake
- Conversion of the Garden Bay Waterworks System to the SCRD completed

### 2007 Planned Projects under the 10-Year Waterworks Plan are as follows:

- Mains Replacement Sunshine Coast Highway, Selma Park
- Mains Replacement Sunshine Coast Highway, West Sechelt
- Toilet Replacement Program
- Water Metering Program
- Langdale Reservoir Replacement
- Completion of SCADA Project
- Payne Road Pump Station Upgrade
- Water Treatment upgrade for Eastbourne Water System
- Complete Chapman Lake control system

# **Introductory Section**

- Upgrade Chapman Creek Monitoring System
- Upgrade Roberts Creek Pump Station

### 2007 Planned Projects for North Pender Harbour Water System are as follows:

- Mains Replacement Crosstree Road & Keelson Road
- Pressure Reducing Station Installation Lee Road
- Upgrade Hotel Lake Pump Station and Filter
- SCADA Upgrades
- Garden Bay Lake Supply Main repair
- UV Disinfection Upgrade to Garden Bay Lake Pump Station
- Water Metering Program

### Water Treatment Facility

The Chapman Creek Water Treatment Plant was placed into operation in March 2004. The total construction cost was \$7 million; \$3.8 million of this was paid through a Canada/BC Infrastructure grant. The water treatment process consists of chemical injection and rapid mixing, coagulation and flocculation, clarifying by flotation, filtration and disinfection. Ultra violet light is used as the primary disinfection system followed by chlorine disinfection.

Benefits of the new water treatment plant include:

- Reduction of colour due to organic material
- Increased protection from bacteria and viruses
- Reduction in the amount of chlorine required for disinfection.

The water treatment plant supplies safe and excellent quality water to residents and visitors to the Sunshine Coast.



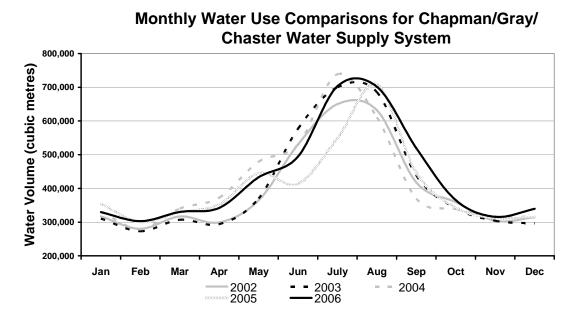
# **Introductory Section**

# Water Conservation Programs

# SCRD Water—Too Good To Waste

The SCRD is committed to promoting the conservation of drinking water on the Sunshine Coast. In recent years, growth and development on the Sunshine Coast has been increasing at an unprecedented rate. This in turn places increasing pressure on existing infrastructure, and emphasises the need to provide a sustainable potable water supply to meet the new demand. Increasing pressures in turn affect the SCRD's ability to effectively collect, treat and distribute drinking water while keeping costs to customers low. The more water we conserve now, the more growth we can accommodate without the need to invest major capital into new drinking water sources, treatment plants, or distribution infrastructure (e.g. reservoirs and pumping stations). In short, water conservation isn't just good for the environment; it is cost effective!

While the Sunshine Coast has plenty of rain in the winter, we typically have *dry summers* that put considerable stress on our creeks, groundwater supplies and water distribution systems.



As you can see from the graph above, SCRD water use is increasing significantly every summer. The SCRD recognises that in the short term, we don't need to find new sources or raise dams; the best "new" source of water supply is in the water we can conserve.



# **Introductory Section**

Despite the great efforts of many residents, water use in the SCRD continues to be high compared to other Canadian municipalities. Our goal is to reduce per capita water use on the Sunshine Coast to the 1999 Canadian average (575 litres/day).

**Toilet Replacement Program**: The SCRD offers an incentive program to encourage switching to toilets that use less water. Residents can replace up to two 13+ litre toilets with approved 7 litre or less flush models and receive a rebate of \$200 each! Since 2001 approximately 2100 older inefficient toilets were replaced with low flush models under this program.

**New Bathroom Fixture Replacement Program:** The SCRD developed an improved bathroom fixture change-out program in conjunction with Vancouver-based Sustainable Solutions International (local distributors for the Caroma dual flush toilets). Under this program, SCRD water customers can swap out their old inefficient bathroom fixtures for a Caroma dual flush toilet, water efficient shower head and faucet aerator, thereby making their bathrooms among the most water efficient in North



America, all at no cost! The program has been designed with simplicity in mind, and minimizes the effort required on behalf of the homeowner and SCRD staff. A cost benefit analysis comparing this with the existing toilet rebate program predicted \$1 spent on the new fixture replacement program would save more water and more money on future infrastructure than \$1 spent on toilet rebates. In 2006, approximately 2200 bathrooms were retrofitted under this program.

### Water Conservation 2006 Highlights:

- Grant application submitted to General Strategic Priorities Fund for Universal Metering
- Continued installing water meters in all new water connections, on non-residential connections, and opportunistically during scheduled water main replacements
- Summer Water Conservation Assistant was hired
- Water conservation patrols were conducted
- Water wise gardening information was posted at local nurseries
- Water conservation tips and information were posted on-line and in the Coast Reporter
- Website was updated with respect to water conservation initiatives
- Draft specification and permitting requirements developed for new lawns and irrigation systems



# **Introductory Section**

- Presentations were made at community events and to local community groups
- Implemented new Bathroom Fixture Replacement Program
- Pilot studies were conducted to measure effectiveness of Bathroom Fixture Replacement Program

### Planned for 2007:

- Amend Water Rates and Regulations Bylaw 422 and Subdivision Servicing Bylaw 320 to better address water metering
- Continue installing meters in all new water connections, on non-residential connections, and opportunistically during scheduled water main replacements
- Launch 2007 round of the Bathroom Fixture Replacement Program and collect data from existing water meters on an opportunistic basis to assess program performance
- Complete developing standard installation specifications and regulatory mechanisms for inground sprinkler systems and incorporate into bylaws
- Post water conservation tips and information on-line and in the Coast Reporter
- Develop and circulate new waterwise gardening information
- Advertise and give out Golden Lawn awards
- Review past water conservation initiatives and initiate development of a long-term water conservation strategy
- Review drought management plan. Develop methods for communicating drought stage information to the public



# **Introductory Section**

# Wastewater Treatment Systems

The SCRD operates & maintains sewer treatment facilities in:

- West Howe Sound (Langdale)
- Elphinstone (Sunnyside, Woodcreek)
- Roberts Creek (Roberts Creek Co-Housing)
- Halfmoon Bay (Curran Road, Jolly Roger, Square Bay, Secret Cove)
- Pender Harbour (Greaves Road, Canoe Road, Lee Bay, Merrill Crescent, Lillies Lake)

In 2007, there will be one additional facility added, the Lillies Lake waste water facility that was built in 2005 to serve the Lillies Lake Village.

These Sewer Treatment Facilities serve from 6 to 184 parcels in specific service areas and are operated under permits issued by the Ministry of Environment and the Ministry of Health. Ten of these treatment facilities provide secondary treatment of the wastewater and three discharge treated effluent to ocean outfalls, the rest to ground disposal fields. Operation and maintenance is carried out routinely by SCRD technicians to ensure these plants meet the required effluent quality and discharge requirement of the permits and the regulations.



All expenses are recovered through the collection of user fees and frontage charges from the respective systems. A plan for five or more years has been developed for each of the facilities and is updated annually. Annual public meetings are held for public input and to provide information on the operations and maintenance of these facilities.



# **Introductory Section**

### **Refuse Collection**

The SCRD contracts for residential garbage collection in Halfmoon Bay/Area B, Roberts Creek/Area D, Elphinstone/Area E, and West Howe Sound/Area F.

An annual "Neighbourhood Swap and Spring Cleanup" program for residential collection customers (residents leave specific items at curbside for pickup) is co-ordinated with other local governments on the Sunshine Coast. Significant increase in cost, unsightliness and safety concerns for this event in 2006 resulted in a detailed review of other service delivery options for future years.

# Landfill Sites

The SCRD landfill sites service residential, commercial and institutional waste generators on the Sunshine Coast. Landfill tipping fees were increased in 2006. The fee increase enables the SCRD to continue funding landfill operations solely through user fees. It also provides increased incentive to use existing recycling and diversion programs.

Sechelt Landfill (9.511 hectares) serves the entire Sunshine Coast. Pender Harbour Landfill (5.2 hectares) serves Pender Harbour/Area A only. Both landfill sites offer waste reduction options including: Share Sheds to encourage reuse of items in good condition; wood salvage; yard waste recycling; and recycling program for gypsum, metal, tires, cardboard, and some residential recyclables. The Sechelt Landfill operates a Product Care Depots for leftover residential paint & paint cans, and for used gasoline, pesticides, and flammables.



Landfill bans for materials such as cardboard, cooking oil, and electronic goods will be explored in 2006. The Sechelt Landfill Infrastructure Project Phase One addressing beneficial use of landfill gas and exploring new landfill technology for organics management was completed in 2006. Phase Two will be completed in the spring of 2007 with field testing anticipated to begin in the summer of 2007.



Coupons for an annual "Spring Cleanup" event were mailed to Pender Harbour residents. Residents can take one load of their spring cleanup items to the Pender Harbour Landfill at no charge.

An annual cleanup event is organised for residents of Keats, Gambier and Thormanby Islands. There are plans to include Paisley Island in 2007.

# Waste Reduction

Waste reduction programming is provided for the entire Sunshine Coast.

GRIPS provide depot based public recycling services for Pender Harbour/Area A. They also operate a Paint Care depot.

The SCRD operates two recycling depots for the rest of the community, one in Sechelt at Tsain Ko Shopping Centre; one in Gibsons at Gibsons Park Plaza. Depots are



available for drop off 24/7. An attendant is available to help during peak hours. Depots accept cardboard, newspaper, mixed paper, plastic, container glass, metal cans and refundable beverage containers. Large loads can be delivered directly to the central drop off site. Ask the attendant or call SCRD for more information.

A free drop off program for yard and garden waste delivered to landfill sites is very popular.

The SCRD continues to contribute to the Gibsons Green Waste Facility, allowing access to this facility for Regional District residents too.

Best management practices for waste reduction in local businesses and institutions (schools, hospital, etc) were researched in 2006. This information will be used to develop programs and resources aimed at maximizing recycling in the commercial and institutional sectors.





By the end of 2006 a 37% reduction in garbage was achieved. The amount landfilled per person each day in 2006 was 1.398 kgs. This is a decrease when compared to the 1990 base line of 2.2 kg/person/day. The amount actually landfilled at the Sechelt and Pender Harbour landfill sites in 2006 increased by 0.59% while the tonnage received at both landfills increased by 7.41% over 2005.

# Ports

The SCRD is responsible for the operation and maintenance of nine docks that were divested (in 2001) to the SCRD from the Federal Government. The docks are used by both recreational and commercial users, for boating, access to Island properties, water taxies and, in some cases, fishing boats. B.C Ferries provides a passenger ferry service to Gambier and Keats Islands and uses the Eastbourne and Keats Landing Docks. These facilities are recognised as important gateways to the islands and a vital connection to coastal waters for both the public and the "Islanders".



The operation and maintenance of the Ports was funded by the Federal Government for five years (2001-2006) as part of a divestiture agreement. This fixed amount of funding was depleted in 2006 and now all funding for this function is from tax requisition.

### 2006 Highlights

- Routine operations and maintenance was carried out.
- The Public Wharves Advisory Committee met quarterly.
- A consultant was retained to develop the Strategic Business Plan for Ports.



# **Introductory Section**

### Ports Strategic Business Plan

A consultant was retained in March 2006 to assist in developing a Strategic Business Plan for the Ports. Public meetings were held, telephone interviews conducted and questionnaires distributed to get public and other stakeholder input. The following issues/items were addressed;

- Public and Stakeholder needs
- A financial review of past Ports expenses and revenues
- Relevant operational issues reviewed
- Future operations of the docks
- Support for retaining these marine facilities
- Support for Potential downsizing or divestiture of any Marine Facilities

The plan identified the level of service the public wanted for maintenance of the docks, enforcement, parking, moorage and access and made recommendations based on this input. The conclusion for divestiture of some ports to others was not considered as there appeared to be a public need to retain all existing docks at this time. Funding requirements for the port function was considered and a 10 financial plan was developed with several scenarios to be considered. The SCRD Marine Facilities Business Plan was adopted by the SCRD Board as a guideline for operating the docks in July 2006.

The Ports function includes maintenance and operation of the nine docks that are under SCRD jurisdiction. This function will be transferred to Transportation and Facilities during 2007.

# **Transportation and Facilities**

### Dept. Head: Brian Sagman, Manager, Transportation and Facilities

The Transportation and Facilities Division of the SCRD is responsible for the operation of the Sunshine Coast transit system and maintenance of various SCRD vehicles and equipment.





# **Introductory Section**

# <u>Transit</u>

The transit system is operated under a funding agreement with BC Transit and extends from Langdale to Halfmoon Bay. The main route operates from Sechelt via Roberts Creek and Gibsons to the Langdale Ferry using full size low floor buses. This service is augmented by local routes that operate to Halfmoon Bay, the Sechelt Arena and West Sechelt. The SCRD's share of the costs of the transit system is funded through fares and property taxes. Service improvements in 2004 and 2005 have led to an increase in ridership from 349,000 in 2002/3 to 465,000 in 2006/7 an increase of 33%. Further improvements will be funded in 2007 that will reflect improved frequencies between Sechelt and Langdale Ferry Terminal in the summer months. A fare increase of \$0.25 was implemented on April 1, 2006 in order to address the dramatic increases in fuel costs that have plagued all transportation companies.

In addition to the conventional transit service we also operate handyDART service for those people with disabilities. Two handyDART buses provide the service within the transit service area.

### Fleet

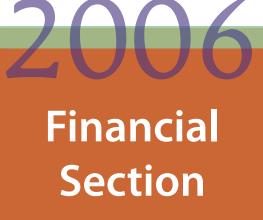
Fleet Services maintains and repairs the transit buses as well as SCRD vehicles and equipment and various Volunteer Fire Department vehicles. The department is responsible for the eight transit vehicles in addition to about 80 other units. Fleet also maintains and controls the fuel distribution system for the SCRD and transit vehicles.

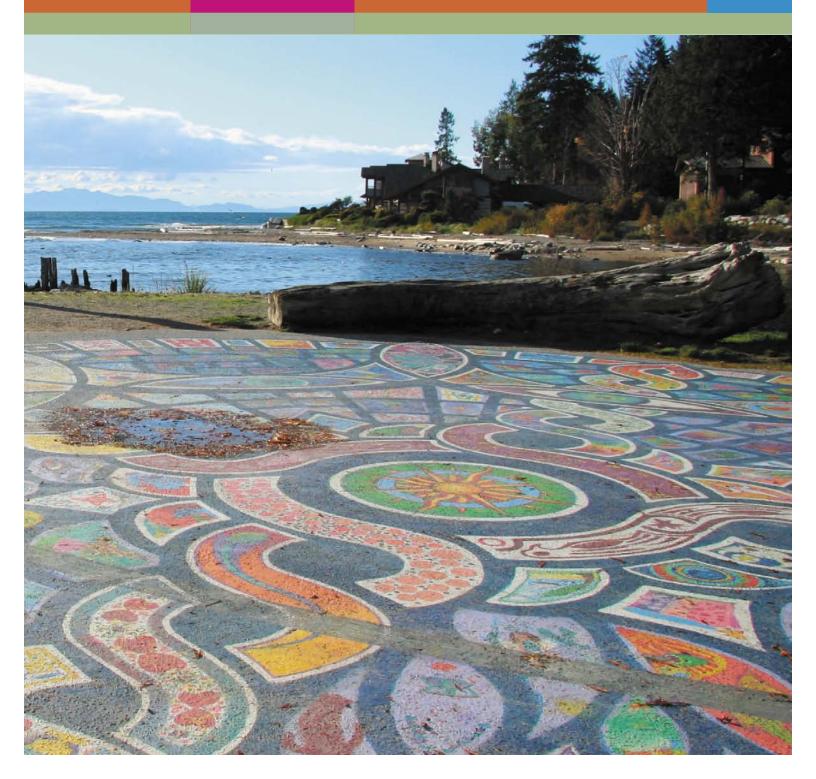


# **Facility Maintenance**

The Facility Maintenance group services the SCRD offices as well as:

- SCRD works yard building (Parks Hut, Public Works Building, Transit/Fleet Maintenance Building and P.E.P. Trailer)
- Community halls and parks buildings (Chaster House, Frank West Hall, Coopers Green Hall, Cliff Gilker Park, Katherine Lake Park, Seaview Cemetery)
- Sechelt and Pender Harbour Landfills







BDO Dunwoody LLP Chartered Accountants 600 Cathedrał Place 925 West Georgia Street Vancouver BC Canada V6C 3L2 Telephone: (604) 688-5421 Fax: (604) 688-5132 Email: vancouver@bdo.ca www.bdo.ca

**Auditors' Report** 

# To the Chairperson and Directors of the Sunshine Coast Regional District

We have audited the Statement of Financial Position of the Sunshine Coast Regional District as at December 31, 2006 and the Statements of Investment in Non-Financial Assets, Financial Activities, Cash Flows and Changes in Fund Balances for the year then ended. These financial statements are the responsibility of the District's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

In our opinion, these financial statements present fairly, in all material respects, the financial position of the Sunshine Coast Regional District as at December 31, 2006 and the results of its operations and its cash flows for the year then ended in accordance with Canadian generally accepted accounting principles.

"Do Durning LeP

**Chartered Accountants** 

Vancouver, British Columbia March 28, 2007

# Statement of Financial Position

December 31, 2006 and 2005

Portfolio investments (Note 2)         24,179,693         23           Accounts receivable (Note 3)         2,015,225         1           Loans receivable (Note 4)         61,842         1           Debt recoverable from member municipalities         10,015,175         8           Accounts payable and accrued liabilities (Note 5)         3,417,180         2           Temporary borrowing for operations (Note 6)         3,417,180         2           Deferred revenue:         Sunshine Coast Regional District wharves (Note 7)         1,053,350         1           Future parks acquisition (Note 9)         204,997         0         1,435,479           Provision for landfill future closure and post closure costs (Note 10)         864,403         3           Temporary capital borrowing (Note 11)         37,533,353         31           Long term debt (Note 12)         37,533,353         31           Mon-financial Assets (Net Debt)         (8,092,223)         (4           Non-financial Assets (Note 13)         70,470,274         60           Thiancial Position         \$ 63,189,735         \$ 56           Financial Position         \$ 1,741,677         \$ 1           Capital assets (Note 13)         70,470,274         60           Financial Position         \$ 1,741,677 <td< th=""><th><b>2006</b> 2005</th></td<>	<b>2006</b> 2005
Cash and equivalents         \$ 144,604         \$ 1           Portfolio investments (Note 2)         24,179,693         23           Accounts receivable (Note 3)         2,015,225         1           Loans receivable (Note 4)         61,842         1           Debt recoverable from member municipalities         10,015,175         8           36,416,539         34           Liabilities         36,416,539         34           Accounts payable and accrued liabilities (Note 5)         3,417,180         2           Temporary borrowing for operations (Note 6)         -         -           Deferred revenue:         -         -           Sunshine Coast Regional District wharves (Note 7)         -         -           Development cost charges (Note 8)         1,053,350         1           Future parks acquisition (Note 9)         204,997         -           Other         1,445,6479         8           Provision for landfill future closure and post closure costs (Note 10)         864,403         -           Temporary capital borrowing (Note 11)         -         3         -           Long term debt (Note 12)         37,533,353         31           Non-financial Assets         -         -         -           Invento	
Portfolio investments (Note 2)         24,179,693         23           Accounts receivable (Note 3)         2,015,225         1           Loans receivable (Note 4)         61,842         10,015,175         8           Debt recoverable from member municipalities         10,015,175         8         36,416,539         34           Liabilities         36,416,539         34         34         36,416,539         34           Liabilities         Accounts payable and accrued liabilities (Note 5)         3,417,180         2         36,416,539         34           Liabilities         Accounts payable and accrued liabilities (Note 5)         3,417,180         2         36,416,539         34           Liabilities         Accounts payable and accrued liabilities (Note 5)         3,417,180         2         36,416,539         34           Liabilities         Sunshine Coast Regional District wharves (Note 7)         Deferred revenue:         204,997         0         1,053,350         1           Funct parks acquisition (Note 9)         204,997         1,053,353         31         31         31         31         31         31         31         31         31         31         31         31         31         31         31         31         31         31	<b>\$ 144,604 \$</b> 1,046,715
Accounts receivable (Note 3)       2,015,225       1         Loans receivable (Note 4)       61,842         Debt recoverable from member municipalities       10,015,175       8         Mathematical Science (Note 4)         Debt recoverable from member municipalities       10,015,175       8         Accounts payable and accrued liabilities (Note 5)       3,417,180         Accounts payable and accrued liabilities (Note 5)       3,417,180         Temporary borrowing for operations (Note 6)       -         Deferred revenue:       Sunshine Coast Regional District wharves (Note 7)       -       -         Development cost charges (Note 8)       1,053,350       1       -         Future parks acquisition (Note 9)       204,997       -       -         Other       1,435,479       Provision for landfill future closure and post closure costs (Note 10)       864,403       -         Temporary capital borrowing (Note 11)       -       3       3       -       3         Long term debt (Note 12)       37,533,353       31       -       44,508,762       39         Net Financial Assets (Net Debt)       (8,092,223)       (4       -       -       -       3         Inventory       811,684       -	. , . , ,
Loans receivable (Note 4)         61,842           Debt recoverable from member municipalities         10,015,175         8           36,416,539         34           Liabilities         36,416,539         34           Liabilities         36,416,539         34           Accounts payable and accrued liabilities (Note 5)         3,417,180         2           Temporary borrowing for operations (Note 6)         -         -           Deferred revenue:         Sunshine Coast Regional District wharves (Note 7)         -           Sunshine Coast Regional District wharves (Note 7)         -         -           Development cost charges (Note 8)         1,053,350         1           Future parks acquisition (Note 9)         204,997         -           Other         1,435,479         -         -           Provision for landfill future closure and post closure costs (Note 10)         864,003         -         -           Long term debt (Note 12)         37,533,353         31         -         -         -           Met Financial Assets         (8,092,223)         (4         -         -         -         -           Inventory         811,684         Capital assets (Note 13)         70,470,274         60         -         -         -<	
Debt recoverable from member municipalities         10,015,175         8           36,416,539         34           Liabilities         36,416,539         34           Accounts payable and accrued liabilities (Note 5)         3,417,180         2           Temporary borrowing for operations (Note 6)         -         -           Deferred revenue:         -         -         -           Sunshine Coast Regional District wharves (Note 7)         -         -         -           Development cost charges (Note 8)         1,053,350         1         -           Future parks acquisition (Note 9)         204,997         -         -           Other         1,435,479         -         -         -         3           Provision for landfill future closure and post closure costs (Note 10)         864,403         -         -         3           Long term debt (Note 12)         37,533,353         31         -         -         3           Met Financial Assets (Net Debt)         (8,092,223)         (4         -         3           Inventory         811,684         -         -         -         -         -         -         -         -         -         -         -         -         -         -	
LiabilitiesAccounts payable and accrued liabilities (Note 5)3,417,180Temporary borrowing for operations (Note 6)-Deferred revenue:Sunshine Coast Regional District wharves (Note 7)Development cost charges (Note 8)1,053,350Future parks acquisition (Note 9)204,997Other1,435,479Provision for landfill future closure and post closure costs (Note 10)864,403Temporary capital borrowing (Note 11)-3Long term debt (Note 12)37,533,35331Met Financial Assets (Net Debt)(8,092,223)(4Non-financial Assets (Note 13)70,470,27460Financial Position\$ 63,189,735\$ 56Financial Position\$ 1,741,677\$ 1Capital fund14,770,59617Reserve fund2,913,6822Financial Equity19,425,95521Investment in Non-financial Assets43,763,78035	ber municipalities <b>10,015,175</b> 8,665,030
Accounts payable and accrued liabilities (Note 5)       3,417,180       2         Temporary borrowing for operations (Note 6)       -       -         Deferred revenue:       -       -         Sunshine Coast Regional District wharves (Note 7)       -       -         Development cost charges (Note 8)       1,053,350       1         Future parks acquisition (Note 9)       204,997       -         Other       1,435,479       -         Provision for landfill future closure and post closure costs (Note 10)       864,403       -         Temporary capital borrowing (Note 11)       -       -       3         Long term debt (Note 12)       37,533,353       31         44,508,762       39         Net Financial Assets (Net Debt)       (8,092,223)       (4         Non-financial Assets       811,684         Inventory       811,684       -         Capital assets (Note 13)       70,470,274       60         71,281,958       61       -       -         Financial Position       \$ 63,189,735       \$ 56         Financial Position       \$ 1,741,677< \$ 1	<b>36,416,539</b> 34,942,065
Temporary borrowing for operations (Note 6)       -         Deferred revenue:       Sunshine Coast Regional District wharves (Note 7)       -         Development cost charges (Note 8)       1,053,350       1         Future parks acquisition (Note 9)       204,997         Other       1,435,479         Provision for landfill future closure and post closure costs (Note 10)       864,403         Temporary capital borrowing (Note 11)       -         Long term debt (Note 12)       37,533,353         Met Financial Assets (Net Debt)       (8,092,223)         Non-financial Assets (Note 13)       70,470,274         Financial Position       \$ 63,189,735       \$ 56         Financial Position       \$ 1,741,677       \$ 1         Fund Balances       Current fund       \$ 1,741,677       \$ 1         Capital fund       14,770,596       17         Reserve fund       2,913,682       2         Financial Equity       19,425,955       21         Investment in Non-financial Assets       43,763,780       35	
Deferred revenue:         Sunshine Coast Regional District wharves (Note 7)         .           Development cost charges (Note 8)         1,053,350         1           Future parks acquisition (Note 9)         204,997         .           Other         1,435,479         .           Provision for landfill future closure and post closure costs (Note 10)         864,403         .           Temporary capital borrowing (Note 11)         -         .         .           Long term debt (Note 12)         37,533,353         .         .           Mon-financial Assets (Net Debt)         (8,092,223)         (4           Non-financial Assets (Net Debt)         (8,092,223)         (4           Non-financial Assets (Note 13)         .         .         .           Inventory         811,684         .         .           Capital assets (Note 13)         .         .         .           Financial Position         \$ 63,189,735         \$ 56           Financial Position         \$ 1,741,677< \$ 1	red liabilities (Note 5) <b>3,417,180</b> 2,468,586
Deferred revenue:         Sunshine Coast Regional District wharves (Note 7)         -           Development cost charges (Note 8)         1,053,350         1           Future parks acquisition (Note 9)         204,997         -           Other         1,435,479         -         -           Provision for landfill future closure and post closure costs (Note 10)         864,403         -         -           Temporary capital borrowing (Note 11)         -         -         3         -         3           Long term debt (Note 12)         37,533,353         31         -         -         3           Mon-financial Assets (Net Debt)         (8,092,223)         (4         -         -         3           Inventory         811,684         - <t< td=""><td></td></t<>	
Development cost charges (Note 8)         1,053,350         1           Future parks acquisition (Note 9)         204,997         204,997           Other         1,435,479         1,435,479           Provision for landfill future closure and post closure costs (Note 10)         864,403         -           Temporary capital borrowing (Note 11)         -         3         3           Long term debt (Note 12)         37,533,353         31           Met Financial Assets (Net Debt)         (8,092,223)         (4           Non-financial Assets         1         1         1           Inventory         811,684         2         2           Capital assets (Note 13)         70,470,274         60         71,281,958         61           Financial Position         \$ 63,189,735         \$ 56         56           Financial Position         \$ 1,741,677         \$ 1           Capital fund         14,770,596         17           Reserve fund         2,913,682         2           Financial Equity         19,425,955         21           Investment in Non-financial Assets         43,763,780         35	
Future parks acquisition (Note 9)       204,997         Other       1,435,479         Provision for landfill future closure and post closure costs (Note 10)       864,403         Temporary capital borrowing (Note 11)       -         Long term debt (Note 12)       37,533,353         Met Financial Assets (Net Debt)       (8,092,223)         Net Financial Assets (Net Debt)       (8,092,223)         Inventory       811,684         Capital assets (Note 13)       70,470,274         Financial Position       \$ 63,189,735       \$ 56         Financial Position       \$ 1,741,677       \$ 1         Capital fund       14,770,596       17         Reserve fund       2,913,682       2         Financial Equity       19,425,955       21         Investment in Non-financial Assets       43,763,780       35	I District wharves (Note 7) - 96,072
Other         1,435,479           Provision for landfill future closure and post closure costs (Note 10)         864,403           Temporary capital borrowing (Note 11)         -           Long term debt (Note 12)         37,533,353           44,508,762         39           Net Financial Assets (Net Debt)         (8,092,223)           Inventory         811,684           Capital assets (Note 13)         70,470,274           Financial Position         \$ 63,189,735           Financial Position         \$ 1,741,677           Fund Balances         Current fund           Current fund         \$ 1,741,677           Capital fund         14,770,596           Financial Position         \$ 1,741,677           Fund Balances         Current fund           Current fund         \$ 1,741,677           Reserve fund         2,913,682           Financial Equity         19,425,955           Investment in Non-financial Assets         43,763,780	
Other         1,435,479           Provision for landfill future closure and post closure costs (Note 10)         864,403           Temporary capital borrowing (Note 11)         -           Long term debt (Note 12)         37,533,353           44,508,762         39           Net Financial Assets (Net Debt)         (8,092,223)           Inventory         811,684           Capital assets (Note 13)         70,470,274           Financial Position         \$ 63,189,735           Financial Position         \$ 1,741,677           Fund Balances         Current fund           Current fund         \$ 1,741,677           Capital fund         14,770,596           Financial Position         \$ 1,741,677           Fund Balances         Current fund           Current fund         \$ 1,741,677           Reserve fund         2,913,682           Financial Equity         19,425,955           Investment in Non-financial Assets         43,763,780	(Note 9) <b>204,997</b> 36,631
Provision for landfill future closure and post closure costs (Note 10)         864,403           Temporary capital borrowing (Note 11)         3           Long term debt (Note 12)         37,533,353           44,508,762         39           Net Financial Assets (Net Debt)         (8,092,223)           Inventory         811,684           Capital assets (Note 13)         70,470,274           60         71,281,958           Financial Position         \$ 63,189,735           Fund Balances         Current fund           Current fund         14,770,596           Capital fund         14,770,596           Reserve fund         2,913,682           Financial Equity         19,425,955           Investment in Non-financial Assets         43,763,780	
Temporary capital borrowing (Note 11)       3         Long term debt (Note 12)       37,533,353         44,508,762       39         Net Financial Assets (Net Debt)       (8,092,223)         Inventory       811,684         Capital assets (Note 13)       70,470,274         Financial Position       \$ 63,189,735         Financial Position       \$ 1,741,677         Fund Balances       Current fund         Current fund       \$ 1,741,677         Capital fund       14,770,596         Financial Position       \$ 1,741,677         Fund Balances       Current fund         Current fund       \$ 1,741,677         Capital fund       14,770,596         Tensorial Equity       19,425,955         Investment in Non-financial Assets       43,763,780	
Long term debt (Note 12)         37,533,353         31           44,508,762         39           Net Financial Assets (Net Debt)         (8,092,223)         (4           Non-financial Assets         811,684         (4           Capital assets (Note 13)         70,470,274         60           71,281,958         61         63,189,735         \$ 56           Financial Position         \$ 63,189,735         \$ 56           Financial Position         \$ 1,741,677         \$ 1           Capital fund         14,770,596         17           Reserve fund         2,913,682         2           Financial Equity         19,425,955         21           Investment in Non-financial Assets         43,763,780         35	
Net Financial Assets (Net Debt)         (8,092,223)         (4           Non-financial Assets         1         811,684         1           Capital assets (Note 13)         70,470,274         60         71,281,958         61           Financial Position         \$ 63,189,735         \$ 56         56           Financial Position         \$ 1,741,677         \$ 1           Capital fund         \$ 1,741,677         \$ 1           Capital fund         \$ 1,741,677         \$ 1           Reserve fund         \$ 2,913,682         2           Financial Equity         19,425,955         21           Investment in Non-financial Assets         43,763,780         35	
Non-financial Assets         811,684           Inventory         811,684           Capital assets (Note 13)         70,470,274           Financial Position         \$ 63,189,735           Financial Position         \$ 63,189,735           Fund Balances         Current fund           Capital fund         14,770,596           Reserve fund         2,913,682           Financial Equity         19,425,955           Investment in Non-financial Assets         43,763,780	<b>44,508,762</b> 39,626,134
Inventory         811,684           Capital assets (Note 13)         70,470,274         60           71,281,958         61           Financial Position         \$ 63,189,735         \$ 56           Financial Position         \$ 1,741,677         \$ 1           Current fund         \$ 1,741,677         \$ 1           Capital fund         \$ 1,741,677         \$ 1           Reserve fund         \$ 2,913,682         2           Financial Equity         19,425,955         21           Investment in Non-financial Assets         43,763,780         35	bt) (8,092,223) (4,684,069)
Inventory         811,684           Capital assets (Note 13)         70,470,274         60           71,281,958         61           Financial Position         \$ 63,189,735         \$ 56           Financial Position         \$ 1,741,677         \$ 1           Current fund         \$ 1,741,677         \$ 1           Capital fund         14,770,596         17           Reserve fund         2,913,682         2           Financial Equity         19,425,955         21           Investment in Non-financial Assets         43,763,780         35	
Capital assets (Note 13)         70,470,274         60           71,281,958         61           Financial Position         \$ 63,189,735         \$ 56           Financial Position         \$ 1,741,677         \$ 1           Current fund         \$ 1,741,677         \$ 1           Capital fund         \$ 1,741,677         \$ 1           Reserve fund         \$ 2,913,682         2           Financial Equity         19,425,955         21           Investment in Non-financial Assets         43,763,780         35	<b>811,684</b> 485,864
Financial Position         \$ 63,189,735         \$ 56           Financial Position         Fund Balances         1,741,677         \$ 1           Current fund         \$ 1,741,677         \$ 1           Capital fund         14,770,596         17           Reserve fund         2,913,682         2           Financial Equity         19,425,955         21           Investment in Non-financial Assets         43,763,780         35	
Financial Position           Fund Balances           Current fund         \$ 1,741,677 \$ 1           Capital fund         14,770,596 17           Reserve fund         2,913,682 2           Financial Equity         19,425,955 21           Investment in Non-financial Assets         43,763,780 35	<b>71,281,958</b> 61,470,476
Financial Position           Fund Balances           Current fund         \$ 1,741,677 \$ 1           Capital fund         14,770,596 17           Reserve fund         2,913,682 2           Financial Equity         19,425,955 21           Investment in Non-financial Assets         43,763,780 35	<b>¢ 63 190 735 ¢</b> 56 796 407
Fund Balances       \$ 1,741,677 \$ 1         Current fund       \$ 1,741,677 \$ 1         Capital fund       14,770,596 17         Reserve fund       2,913,682 2         Financial Equity       19,425,955 21         Investment in Non-financial Assets       43,763,780 35	<b>\$ 63,189,735 \$</b> 56,786,407
Fund Balances       \$ 1,741,677 \$ 1         Current fund       \$ 1,741,677 \$ 1         Capital fund       14,770,596 17         Reserve fund       2,913,682 2         Financial Equity       19,425,955 21         Investment in Non-financial Assets       43,763,780 35	
Current fund       \$ 1,741,677       \$ 1         Capital fund       14,770,596       17         Reserve fund       2,913,682       2         Financial Equity       19,425,955       21         Investment in Non-financial Assets       43,763,780       35	
Capital fund Reserve fund         14,770,596         17           Z,913,682         2           Financial Equity         19,425,955         21           Investment in Non-financial Assets         43,763,780         35	
Reserve fund         2,913,682         2           Financial Equity         19,425,955         21           Investment in Non-financial Assets         43,763,780         35	
Financial Equity         19,425,955         21           Investment in Non-financial Assets         43,763,780         35	
Investment in Non-financial Assets 43,763,780 35	<b>2,913,682</b> 2,596,998
	<b>19,425,955</b> 21,425,877
	<b>43,763,780</b> 35,360,530
<b>\$ 63.189.735</b> \$ 56	<b>\$ 63,189,735 \$</b> 56,786,407

merrick

Joan Merrick, CGA Treasurer

The accompanying section "Notes to Financial Statements" forms an integral part of these financial statements.

# Sunshine Coast Regional District Statement of Investment in Non-financial Assets For the Years Ended December 31, 2006 and 2005

	2006	2005
Investment in non-financial assets, beginning of year Add:	\$ 35,360,530	\$ 49,650,093
Capital additions Change in inventory and other assets Debt principal repayments	9,490,662 325,820 2,220,837	5,868,844 80,935 643,400
	12,037,319	6,593,179
Deduct:		
Debt issued and other obligations to finance capital additions Cost of assets sold or written off	3,629,069 5,000	20,749,042 133,700
	3,634,069	20,882,742
Investment in non-financiall assets, end of year	\$ 43,763,780	\$ 35,360,530

	Budget 2006	Actual 2006	Actual 2005
Revenue			
Revenue			
Grants in lieu of taxes	\$ 21,000	\$ 25,335	\$ 24,910
Tax requisition	10,465,505	10,465,613	7,937,010
Frontage and parcel taxes	3,487,946	3,477,375	1,817,870
Conditional grants and transfers	2,019,816	2,153,063	2,385,286
Unconditional grants and transfers	140,000	133,085	122,825
User fees and service charges	5,986,831	6,084,963	5,313,815
Member municipality debt repayments	1,074,063	1,037,100	1,026,382
Investment income	599,440	949,908	265,392
Proceeds from sale of assets	151,544	194,624	1,108
Developer contributions	706,388	676,278	-
Other revenue	737,413	933,905	616,045
	25,389,946	26,131,249	19,510,643
Expenditures General government	2,170,500	2,336,546	3,951,938
Protective services	2,782,054	2,271,861	1,621,071
Transportation services	3,612,024	3,536,912	3,142,214
Environmental services	2,926,578	2,962,596	2,857,364
Public health services	183,226	173,366	146,866
Planning and development services	1,776,685	1,561,233	1,437,942
Recreation and cultural services	20,703,918	10,304,752	3,964,686
Water utilities	5,733,801	5,014,571	4,932,339
Sewer utilities	244,961	289,169	164,969
Hillside Development Project	147,594	51,297	61,424
Debt charges, member municipalities	1,074,063	1,037,100	1,026,382
	41,355,404	29,539,403	23,307,195
Excess (Deficiency) of Revenue over Expenditures	(15,965,458)	(3,408,154)	(3,796,552
	· ,		
Debt principal repayments	(2,257,606)	(2,220,837)	(643,400
Proceeds from long term debt	3,992,050	3,629,069	20,749,042
Increase (decrease) in financial equity for year	(14,231,014)	(1,999,922)	16,309,090
Financial equity, beginning of year			
i mancial equity, beginning of year	21,425,877	21,425,877	5,116,787

# Sunshine Coast Regional District Statement of Financial Activities For the Years Ended December 31, 2006 and 2005

The accompanying section "Notes to Financial Statements" forms an integral part of these financial statements.

	2006	2005	
Operating activities:			
Excess revenue over expenditures	\$ (3,408,154)	\$ (3,796,5	52)
Change in <b>non-cash</b> operating items:			
Decrease (increase) in accounts receivable	(508,143)	167,5	95
Decrease (increase) in loans receivable	35,986	58,28	88
Decrease (increase) in debt recoverable from future issues	-	-	~~
Increase (decrease) in accounts payable	948,594	275,10	
Increase (decrease) in temporary borrowing Increase (decrease) in deferred revenue	- 1,062,234	(22,00 (78,34	
Increase (decrease) in provision for landfill future closure	1,002,234	(70,5	44)
and post-closure costs	113,423	124,3	28
· · · ·			
	(1,756,060)	(3,271,52	22)
Investing Activities:			
Decrease (increase) in investments	(554,283)	19,029,92	21)
Financing Activities:			
Debt proceeds	3,629,069	20,749,04	42
Repayment of long term debt	(2,220,837)	(643,40	
	1,408,232	20,105,64	
	1,400,202	20,100,0	
Total increase (decrease) in cash	(902,111)	(2,195,80	01)
Cash and equivalents, beginning of year	1,046,715	3,242,5	16
Cash and equivalents, end of year	\$ 144,604	\$ 1,046,7 <sup>-</sup>	15

# Sunshine Coast Regional District Statement of Changes in Fund Balances For the Years Ended December 31, 2006 and 2005

	2006	2005
Current Fund Balance		
Revenue	\$ 25,811,098	\$ 19,421,979
Less: Expenditures	20,048,741	17,438,351
Excess revenue over expenditures	5,762,357	1,983,628
Debt repayments	(2,220,837)	(643,400)
Transfers:	(2,220,001)	(010,100)
Transfer to capital fund	(3,279,825)	(2,592,909)
Transfer to reserve fund	(267,800)	(137,652)
Increase (decrease) in current fund balance	(6,105)	(1,390,333)
Current fund balance, beginning of year	1,747,782	3,138,115
	<b>•</b> • <b>•</b> • • • • • • • • • • • • • • •	<b>•</b> • <b>-</b> • <b>- - - - - - - - - -</b>
Current fund balance, end of year	\$ 1,741,677	\$ 1,747,782
Capital Fund Balance	<b>*</b> 404 604	¢ 4.400
Revenue	\$ 194,624	\$ 1,108
•	\$ 194,624 9,490,662	\$     1,108 5,868,844
Revenue Less: Expenditures	9,490,662	5,868,844
Revenue		. ,
Revenue Less: Expenditures Excess (deficiency) of revenue over expenditures	9,490,662	5,868,844
Revenue Less: Expenditures Excess (deficiency) of revenue over expenditures Transfer:	9,490,662 (9,296,038)	5,868,844 (5,867,736)
Revenue Less: Expenditures Excess (deficiency) of revenue over expenditures Transfer: Transfer from current fund	9,490,662 (9,296,038) 3,279,825	5,868,844 (5,867,736) 2,592,909
Revenue Less: Expenditures Excess (deficiency) of revenue over expenditures Transfer: Transfer from current fund Transfer from reserve fund Debt issued	9,490,662 (9,296,038) 3,279,825 76,643 3,629,069	5,868,844 (5,867,736) 2,592,909 521,442 20,749,042
Revenue Less: Expenditures Excess (deficiency) of revenue over expenditures Transfer: Transfer from current fund Transfer from reserve fund Debt issued Increase (decrease) in capital fund balance	9,490,662 (9,296,038) 3,279,825 76,643 3,629,069 (2,310,501)	5,868,844 (5,867,736) 2,592,909 521,442 20,749,042 17,995,657
Revenue Less: Expenditures Excess (deficiency) of revenue over expenditures Transfer: Transfer from current fund Transfer from reserve fund Debt issued	9,490,662 (9,296,038) 3,279,825 76,643 3,629,069	5,868,844 (5,867,736) 2,592,909 521,442 20,749,042

Note: The surplus in capital funds results from issuance of long-term debt for the approved construction of the Community Recreation facilities. This surplus will reduce as the expenditures are made for these facilities.

<b>Reserve Fund Balance</b> Interest revenue Transfer:	\$ 125,527	\$ 87,556
Transfer to capital fund	(76,643)	(521,442)
Transfer from current fund	267,800	137,652
Increase (decrease) in reserve fund balance	316,684	(296,234)
Reserve fund balance, beginning of year	2,596,998	2,893,232
Reserve fund balance, end of year	\$ 2,913,682	\$ 2,596,998

The accompanying section "Notes to Financial Statements" forms an integral part of these financial statements.

### 1. Significant Accounting Policies:

The preparation of the Financial Statements is the responsibility of the management of the Sunshine Coast Regional District. The accounting policies used within these statements conform to generally accepted accounting principles for local governments in British Columbia. They have been prepared in accordance with current recommendations issued by the Public Sector Accounting Board of the Canadian Institute of Chartered Accountants.

### (a) Reporting entity and consolidation:

The Financial Statements combine the activities of the various funds of the reporting entity; the Sunshine Coast Regional District. Interfund transactions and fund balances have been eliminated for reporting purposes. There are no other organisations under the control of the Regional District Board that meet the criteria for inclusion and consolidation in these statements.

### (b) Fund accounting:

The resources and operations of the Regional District have been segregated for accounting and financial reporting purposes into the following funds, which are presented as supplementary schedules:

- <u>Current fund</u>: Reports the principle operating activities of the General, Water Utility and Sewer Utility revenue funds.
- <u>Capital fund</u>: Reports the acquisition and disposal of capital assets and the related financing for the General, Water Utility and Sewer Utility capital funds.
- <u>Reserves fund</u>: Reports the assets held for specific future requirements. These funds are governed by bylaws defining their purpose, and are funded primarily by budgeted contributions from the current fund plus interest earned on the reserve balances.

### (c) Budget:

The budget is part of the statutory five year financial plan adopted by the Regional District Board and reflects the anticipated revenues and expenditures for a given year. The budget is prepared on a basis consistent with that used to report the actual results achieved.

### (d) Revenue recognition:

Sources of revenue are recorded on the accrual basis and recognised in the period in which they are earned. Unearned revenue in the current period is reported on the Statement of Financial Position as deferred revenue.

### (e) Expenditure recognition:

Operating and capital expenditures are recognised on the accrual basis in the period in which they are incurred. Debt principal repayments in the current period are represented on the statement of financial activities.

### 1. Significant Accounting Policies (Continued):

### (f) Accrued liabilities:

Estimates are required to determine the accrued liabilities for wages and benefits payable and landfill closure costs. Actual results could differ from these estimates. Adjustments, if any, will be reflected in the operations in the period of settlement.

### (g) Cash and equivalents:

Cash consists of cash on hand, cash in transit, and cash on deposit. Cash equivalents are short-term investments made to obtain a return on a temporary basis and are carried at the lower of cost or market value.

### (h) Investments:

Investments includes both Municipal Finance Authority of British Columbia (MFA) pooled investments, by which market based unit values are allocated amongst the participants in the investment pool, and other long-term investments in securities including bonds or money market investments, which are carried at cost.

#### (i) Loans receivable:

Loans receivable are recorded at cost and reduced by the amount of any repayment in the year. Interest calculated at the MFA short term borrowing rate is accrued on the outstanding balance.

### (j) Deferred revenues:

Deferred revenues are those which are received in advance of the expenditures to which they are associated. They will be recognised as revenue in future years when they can be matched against expenditures for the related service or capital projects.

### (k) Capital assets:

Capital assets for Regional District use are recorded at cost as capital expenditures in the year of acquisition. No depreciation has been recognised in the accounts. The carrying value of capital assets is written off when the assets are sold or removed from service or when they have reached the end of their useful economic lives.

### (I) Inventory:

Inventories of supply are valued at cost and classified as non-financial assets. They are expensed in the year of acquisition.

### (m) Hillside Development Project land costs:

The cost of Hillside Development Project land (Note 15) is comprised of acquisition costs and development costs, including interest on borrowing, and other direct costs. The cost of land sold excluding development costs is prorated to each parcel of land on an acreage basis. Development costs are allocated as incurred evenly across remaining saleable parcels of land as they are incurred. Undeveloped land and water space leases owned by the Regional District are recorded at historical cost.

### 1. Significant Accounting Policies (continued):

### (n) Government transfer:

Government transfers are recognised as revenue or expenditures in the period that the events giving rise to the transfer occurs. The Regional District has a cost sharing agreement with the Town of Gibsons for reimbursement of a portion of eligible expenditures relating to the operations of the Gibsons Aquatic Centre by the Town.

### (o) Service severance pay:

Service severance pay to full-time employees hired prior to 1994 with over 20 years of continuous service with any B.C. municipality or regional district is payable upon their leaving the employment of the Regional District. The liability for such payments have been accrued and included in accounts payable and accrued liabilities.

### (p) Trusts under administration:

Public sector accounting standards require that trusts administered by a government should be excluded from the government reporting entity. The Regional District does not have any accounts that meet the definition of a trust.

### 2. Investments:

	2006	2005
Municipal Finance Authority - money market funds 1	\$ 3,421,882	\$ 3,291,317
Municipal Finance Authority - bond funds <sup>1</sup>	1,153,023	1,107,707
Raymond James - GIC's <sup>2</sup>	7,664,356	16,868,342
Nesbitt Burns - bonds <sup>2</sup>	6,940,432	2,358,044
Raymond James - GIC's <sup>3</sup>	4,000,000	-
Nesbitt Burns - GIC's <sup>4</sup>	1,000,000	-
	\$ 24,179,693	\$ 23,625,410

<sup>1</sup> Municipal Finance Authority investments are pooled invested funds by which municipalities in BC can access high quality investments, while maintaining a high degree of security and liquidity. Interest rates are variable. These investments are for restricted funds including reserves and development cost charges.

<sup>2</sup> Investments with Raymond James are in guaranteed investment certificates, maturing beyond three months with interest rates of 4.45% to 4.7%. They are recorded at cost. Investments with Nesbitt Burns are in a medium term note at interest rate of 4.3% maturing in 2008, this is recorded at market value. Both investments are to be used to fund the construction of the Community Recreation Facilities in 2007.

<sup>3</sup> Investments with Raymond James are maturing within 4 months with interest rates of 4.55% to 4.6%, they are recorded at cost and there is no change in market value.

<sup>4</sup> Investments with Nesbitt Burns are maturing beyond 6 months with interest rates of 4.25%, they are recorded at cost and there is no change in market value.

### 3. Accounts receivable:

	2006	2005
Trade Taxes & user fees Other	<b>\$ 1,260,005</b> \$ 971,499 639,239 503,037 115,981 32,552	
	\$ 2,015,225	\$ 1,507,082

### 4. Loans receivable:

The loans receivable amount of \$61,842 (2005 - \$97,828) includes:

- (a) Amounts due \$43,231 (2005 \$72,380) from specific property owners that relates to repair and upgrading of Woodcreek sewage treatment facilities. Collection of the amounts from the property owners takes place over a ten year period and commenced in 1998. The outstanding balance accrues interest at the MFA short term borrowing rate.
- (b) Amounts due \$18,611 (2005 \$25,448) from specific property owners that relates to the Woodlands Road Paving Project. Collection of the amounts from the property owners takes place over a thirteen year period and commenced in 1996. The outstanding balance accrues interest at the MFA short term borrowing rate.
- (c) Amounts due nil (2005 \$22,000) from future tax requisitions that relates to the grant funding of the Francis Marine Park.

### 5. Accounts payable and accrued liabilities:

	2006	2005
Trade accounts	\$ 2,209,407	\$ 1,606,072
Contract holdbacks	37,283	16,955
Other	37,987	53,397
Accrued trade	600,416	370,672
Accrued wages	532,087	421,490
	\$ 3,417,180	\$ 2,468,586

### 6. Temporary borrowing for operations:

Authority	Purpose	Maturity Date	Interest Rate	2006	2005
526	Operating line of credit	n/a	bank prime	-	-
				\$ -	\$ -

### 7. Sunshine Coast Regional District Wharves:

Under an agreement with the Federal Government, the Regional District is now responsible for the management and ownership of government wharves on the Sunshine Coast. The Federal Government contributed \$1,200,000 to the Regional District in 2001 for the sole purpose of funding the costs incurred in operating the wharves. This contribution was recorded as deferred revenue to be used over the next five years. Under the terms of the contribution agreement, any unexpended contribution is repayable to the Federal Government at the end of the five years ending in June 2006. The amount of grant revenue recognised in 2006 was \$96,072 (2005 - \$473,967) and the balance of the deferred grant is nil (2005 - \$96,072). The SCRD has completed its commitment under the terms of the contribution agreement.

### 8. Development cost charges:

Development cost charges represent funds received from developers for the sole purpose of funding the capital cost of providing, altering or expanding water facilities in order to serve directly or indirectly, the development in respect of which the charges are imposed. The development cost charges are restricted for the purpose of capital improvements to the water system and will be recognised as revenue in future periods when the related capital projects are undertaken. Development cost charges collected in 2006 amount to \$334,840 (2005 - \$228,500). The amount of development cost charges recognised as revenue in 2006 was \$676,278 (2005 -nil).

### 9. Future parks acquisition:

Under section 941 of the Local Government Act, developers are required to provide parkland or pay an amount equivalent to the market value of the parkland when subdividing. The payments received are recorded as deferred revenue and the use of these funds is restricted to the acquisition of park lands. The revenue will be recognised in future periods when additional parkland is acquired. In 2006 \$164,281 was received from developers (2005 - \$21,050). There was no revenue recognised in 2006 or 2005.

### 10. Landfill Future Closure and Post-Closure Care Costs:

The Regional District operates two landfill sites at Sechelt and Pender Harbour. As set out in government legislation, the Regional District is obligated to fund closure and post-closure care costs related to these sites. The Regional District's estimated liability for these costs is recognised as the landfill site's capacity is used. The recorded liability of \$864,403 (2005 - \$750,980) represents the portion of the estimated total future costs recognised as at December 31, 2006. The Regional District has established a reserve to fund any future landfill closure and post-closure care costs. The balance of this reserve as at December 31, 2006 is \$1,386,648 (2005 - \$1,246,331).

The reported liability is based on estimates and assumptions with respect to events extending over the remaining life of the landfill. The liability and annual expenditure is calculated based on the ratio of usage to total capacity and the discounted estimated future cash flows associated with closure and post-closure activities. The Sechelt landfill site is expected to reach its capacity in 2029 and the Pender Harbour landfill site is expected to reach its capacity in 2010. The remaining combined capacity of the landfill sites is estimated at 762,019 cubic meters, which is 75.5% of the total capacity. Post closure care costs are expected to continue for 25 years following the year of closure.

### 11. Temporary Capital Borrowing:

The total amount of temporary capital borrowing in 2005 was replaced with debenture debt in the spring of 2006.

### 12. Long Term Debt:

Authority	Purpose	Maturing	Interest Rat	e <b>2006</b>	2005
Bank De	bt				
444	Soames Hill Park	2008	prime \$	-	\$ 13,761
440/01	Halfmoon Bay VFD	2006	prime	-	27,000
144/03	Shirley Macey Park	2007	prime	40,250	96,875
				40,250	137,636
	benture Debt				
449	Gibsons Library	2007	5.850%	148,006	288,963
572	Field Rd. Admin Building	2026	4.880%	2,952,000	-
561	Com. Recreation Facilities	2025	4.770%	16,721,742	17,302,800
561	Com. Recreation Facilities	2026	4.880%	2,035,200	-
571	Fleet Maint. Bldg. Expansion		4.880%	407,000	-
570	Recycling Vehicle & Equip.	2016	4.660%	221,500	-
562	Dakota Ridge	2016	4.660%	225,000	-
575	Egmont VFD	2026	4.880%	100,000	-
243	Water capital	2007	5.500%	23,651	46,175
244	Water capital	2007	5.500%	41,220	80,477
245	Water capital	2007	5.500%	24,664	48,154
251	Water capital	2007	5.500%	10,474	20,449
252	Water capital	2008	12.375%	80,309	113,958
253	Water capital	2008	12.375%	52,146	73,996
553	Water Treatment Plant	2025	4.170%	3,088,672	3,196,000
Various	Debt issued for member	2008	4.85%		
	municipalities	to 2031	to 12.35%	10,015,175	8,665,030
Capital L	03505			36,146,758	29,836,002
	ising Corp. Various vehicle	& equinme	nt leases	1,331,141	730,027
	using Corp. Field Road leas		in loaded	-	953,712
					500,712
Drovinos	e of BC Debt			1,331,141	1,683,739
	nder Water Water Capital	2007	10.14%	15,204	-
Total lon	g term debt		¢	37 533 353	\$ 31,657,377

note 12 continued next page...

...note 12 continued from previous page

Future principal repayments on existing long term debt:

2007	\$ 1,903,476
2008	1,712,670
2009	1,703,462
2010	1,502,480
2011	1,330,962
Thereafter	29,380,303
	\$ 37,533,353

### **Approved Debt:**

The following debt was approved but not issued as at year end. Authority to borrow under Loan Authorization Bylaw 583 and 584 expires in 2011.

Purpose	Amount	Term	Loan Authorization Bylaw	Security Issuing Bylaw
911 Emergency Telephone Service	\$    665,600	10 years		592
Parks Master Plan	1,221,400	15 years		593

\$1	,887	,000
-----	------	------

### 13. Capital Assets:

	<b>2006</b> 2005		Change		
Land	\$	159,124	\$ 42,000	\$	117,124
Recreational property		3,649,133	3,610,865		38,268
General buildings		9,358,551	3,696,884		5,661,667
Office buildings		3,931,114	3,909,247		21,867
Firehall land and buildings		1,038,010	992,225		45,785
General equipment		2,652,210	1,723,849		928,361
Vehicles		3,859,053	3,679,753		179,300
Fire protection vehicles and equipment		3,117,616	2,852,051		265,565
Engineering structures		9,323,177	9,251,001		72,176
Water transmission and distribution system		29,690,972	27,602,720		2,088,252
Leasehold - Pender Harbour Aquatic Centre		270,258	270,258		-
Other Asset		16,000	-		16,000
		67,065,218	57,630,853		9,434,365
Hillside Development Project		3,405,056	3,353,759		51,297
· · ·	\$	70,470,274	\$ 60,984,612	\$	9,485,662

### 14. Debt Reserve Fund:

The Regional District is required to pay into a debt reserve fund administered by the Municipal Finance Authority of British Columbia (MFA) an amount equal to one-half the average annual installment of principal and interest relative to any borrowing for its own purposes and on behalf of member municipalities. These amounts do not appear elsewhere in the financial statements. At December 31, 2006 the debt reserve fund administered by the MFA on behalf of the Regional District and member municipalities comprises:

	Cash Deposits	Demand Notes	<b>2006</b> Total	2005 Total
General Operating Fund Water Utility Operating Fund Member Municipality Debt	\$ 264,468 201,842 215,576	\$ 793,856 214,905 508,195	\$ 1,058,324 416,747 723,771	\$ 795,136 407,891 647,963
	\$ 681,886	\$ 1,516,956	\$ 2,198,842	\$ 1,850,990

### 15. Hillside Development Project:

Included in the balance of capital fund is a deficit of \$1,027,280 for 2006 (2005 - \$975,983) which represents the shortfall of funding for the development of the Hillside Development Project lands. The net proceeds from the eventual sale of lots in the Hillside Development Project will be used to eliminate the capital fund deficit and all remaining net proceeds will be set aside in a reserve under Part 13 of the Local Government Act. In 2006 and 2005 there were no lots sold.

The assets of the Hillside Development Project are as follows:

	2006	2005
Land leased and land available for sale (a) Protected lands - not for sale (b)	\$ 2,295,179 1,109,877	\$ 2,243,882 1,109,877
	\$ 3,405,056	\$ 3,353,759

(a) Includes purchase, financing and development costs (net of other revenues and recoveries).

(b) Includes demonstration forest, interpretation area, parklands and protected habitat areas.

#### 16. Compensated absences:

The Regional District provides paid sick leave to qualifying employees. This benefit of one day of sick leave per month accrues to a maximum of 18 days, but is not vested. Management is required to make estimates and assumptions with respect to events extending over the period of service to the Regional District by employees. Historically, employees have used an average of 2.28% (2005 - 2.41%) of the total annual salaries or five (2005 - six) days as sick leave in a year. It is estimated that 14% (2005 - 9%)of employees use greater than the yearly accrual of 12 days per year.

Management estimates the cost of the sick leave benefit by estimating the amount of accrued sick leave employees will use in excess of their annual accrual. Using an inflation rate of 2.5%, a discount rate of 4.66% (cost of long term borrowing), and 17.51 as the average number of years to retirement, the present value of expected sick leave usage prior to retirement was calculated. When this amount was prorated for the average number of years of service, 7.52 years, the resulting liability of \$17,874 was deemed by management not to be material and no accrual was made. No independent actuarial valuation has been performed to date but is planned for 2007.

#### 17. Contingent liabilities:

#### (a) Pension Plan:

The municipality and its employees contribute to the Municipal Pension Plan (the plan), a jointly trusteed pension plan. The Board of Trustees, representing plan members and employers, is responsible for overseeing the management of the pension plan, including investment of the assets and administration of benefits. The pension plan is a multi-employer contributory pension plan. Basic pension benefits provided are defined. The plan has about 140,000 active members and approximately 51,000 retired members. Active members include approximately 31,000 contributors from local governments.

Every three years an actuarial valuation is performed to assess the financial position of the plan and the adequacy of plan funding. The most recent valuation as at December 31, 2003 indicated an unfunded liability of \$789 million for basic pension benefits. The next valuation will be as at December 31, 2006 with results available in 2007. The actuary does not attribute portions of the unfunded liability to individual employers.

The Sunshine Coast Regional District paid \$458,511 in employer contributions to the plan in fiscal 2006 (2005 - \$386,8841). In addition, employees contributed \$399,281 (2005 - \$342,335).

#### (b) Reciprocal insurance exchange agreement:

The Regional District is a subscribed member of the Municipal Insurance Association of British Columbia (the "exchange") as provided by Section 3.02 of the Insurance Act of the Province of British Columbia. The main purpose of the Exchange is to pool the risks of liability so as to lessen the impact upon any subscriber. Under the Reciprocal Insurance Exchange Agreement the Regional District is assessed a premium and specific deductible for its claims based on population. The obligation of the Regional District with respect to the Exchange and/or contracts and obligations entered into by the Exchange on behalf of its subscribers in connection with the Exchange are in every case several, and not joint and several. The Regional District irrevocably and unconditionally undertakes and agrees to indemnify and save harmless the other subscribers against liability losses and costs which the other subscriber may suffer.

#### (c) Third party claims:

Various lawsuits and claims are pending by and against the Regional District. It is the opinion of management that the amount of settlement from these claims cannot be reasonably estimated, nor can the likelihood of their outcomes be known at this time. The final determination of these claims is not expected to materially affect the financial position of the Regional District. Any ultimate settlements will be recorded in the year the settlement occurs.

#### 18. Contractual Obligations:

The Regional District has entered into various agreements and contract for the provision of services that extend beyond the current year. These agreements and contracts include:

- (a) Task Construction Management Ltd. for the construction management services during the design and construction of the Community Recreation facilities, \$1,225,356.
- (b) Vic Davies Architects for design services for the Sechelt Aquatic Centre, \$677,150.
- (c) CEI Architects for design services for the Gibsons Community Centre facilities, \$551,750.
- (d) Signal Systems for the construction of the Egmont Tower, \$129,000.
- (e) Dust Bunnies Cleaning Services, RCVFD Janitorial, \$25,740
- (f) Charter Telecom, Phone and Data, \$259,000
- (g) Brian Storrier for Community Recreation Facilities project co-ordination, \$72,000.
- (h) Dam's Ford, Rescue Vehicle, \$78,620.
- (i) Direct Disposal Corp., Garbage Collection, \$253,620
- (j) Ference Weicker & Co., Parking Study, \$11,900.

	2006 Budget	2006 Actual	2005 Actual
Salaries, wages and benefits (a)	\$ 8,991,698	\$ 8,333,734	\$ 7,607,648
Operating goods and services	9,744,937	10,222,900	8,364,384
Interest on SCRD debt	1,407,970	1,387,675	575,794
Debt repayments for SCRD (b)	2,257,606	2,220,837	665,400
Debt charges for member municipalities	1,074,063	1,037,100	1,026,382
Capital purchases (c)	20,136,736	8,557,994	5,710,987
Total Expenditures	\$ 43,613,010	\$ 31,760,240	\$ 23,950,595

#### 19. Expenditures by Object:

(a) includes wages and benefits for capital projects internal to the SCRD, these amounts are included as capital purchases elsewhere in these statements

(b) includes principal repayments and actuarial adjustments

(c) does not includes wages and benefits for capital projects internal to the SCRD, see (a) above

#### 20. Deferred Revenue: Federal Gas Tax and Public Transit Agreements

Gas Tax and Public Transit funding is provided by the Government of Canada. The use of the funding is established by a funding agreement between the SCRD and the Union of British Columbia Municipalities. Gas Tax funding may be used towards designated public transit, community energy, water, wastewater, solid waste and capacity building projects, as specified in the funding agreements. Public Transit funding may be applied towards the cost of designated public transit projects, as specified in the funding agreements. As of December 31st, 2006 the SCRD has received \$187,415 in gas tax funding, which has not yet been allocated to any particular project. These funds have been recorded as other deferred revenue.

#### 21. Tangible Capital Assets:

In preparation for PSAB 3150, the SCRD in 2006 undertook to inventory the assets it currently owns. This inventory process will continue into 2007. In addition, in 2007 the SCRD will undertake to produce a Capital Asset policy that will outline the terms and conditions for acquiring and disposing of capital assets as well as identifying thresholds for asset classification. In 2008 the SCRD will continue to add supplementary information including useful life, remaining life, condition and depreciation rates to each class of asset.



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**Auditors' Report** 

# To the Chairperson and Directors of the Sunshine Coast Regional District

We have audited the Statement of Financial Position of the Sunshine Coast Regional District as at December 31, 2006 and the Statements of Investment in Non-Financial Assets, Financial Activities, Cash Flows, and Changes in Fund Balances for the year then ended and reported thereon in our report dated March 28, 2007.

Our audit was made for the purpose of forming an opinion on the consolidated financial statements taken as a whole. The supplementary information included in Schedules 1 to 13 is presented for purposes of additional analysis. Such supplementary information has been subjected to the auditing procedures applied in the audit of the consolidated financial statements and, in our opinion is fairly stated, in all material respects, in relation to the consolidated financial statements taken as a whole.

The supplemental information included in the Statistical section has not been subject to audit and, accordingly, we express no opinion on the information in that section.

BD Junity LeP

**Chartered Accountants** 

Vancouver, British Columbia March 28, 2007

## Sunshine Coast Regional District Statement of Operating Surplus For the Years Ended December 31, 2006 and 2005

	2006	2005
General Fund		
General Government Services:		
Administration	\$ 182,564 \$	61,206
Finance	40,512	16,331
General offices building maintenance	(8,863)	2,182
Human resources	4,540	24,513
Information services	8,841	(21,651)
Feasibility study	93,378	104,130
SCRHD administration	-	-
Grants-in-aid	19,235	(39,513)
UBCM / elections, electoral area services	16,120	18,836
Protective Services:		
Bylaw enforcement	14,033	4,752
Fire protection: Gibsons and District fire protection	27,265	91,333
Roberts Creek fire protection	34,273	79,211
Halfmoon Bay fire protection	37,098	37,683
Egmont fire protection	96,799	3,165
Emergency telephone - 911	100,152	39,192
Sunshine Coast Emergency Planning	20,161	59,342
Animal control	16,044	10,047
Transportation Services:		
Public transit	124,475	46,117
Maintenance facility	(35,210)	(14,954)
Woodlands Road	439	361
Regional street lighting	11,946	9,728
Local street lighting	747	422
Ports services	17,823	15,961
Environmental Services:		
Regional solid waste management	(252,442)	(10,997)
Refuse collection	56	15,606
Public Health Services:		0.070
Cemetery	7,505	3,973
Pender Harbour health clinic	-	-
Planning and Development Services:	40.000	70.000
Regional planning	46,309	79,638
Rural planning	140,225	88,244
Geographic information	9,500	43,323
House numbering	3,689	1,452
Building inspection Economic development	242,120 1	142,875 15,311
· · · · ·	 4 040 007 *	
Sub Total Carried Forward (next page)	\$ 1,019,335 \$	927,819

Sunshine Coast Regional District Statement of Operating Surplus (Continued) For the Years Ended December 31, 2006 and 2005		Schedule 1
	2006	2005
General Fund (Continued)		
Sub Total Brought Forward (previous page)	\$ 1,019,335	\$ 927,819
Recreation and Cultural Services:		
WHS facilities assistance	1,798	3,805
Pender Harbour pool	7,693	42,220
School facilities - joint use	1,193	(4,461
Gibsons and area library	7,261	5,291
Museum service	501 (570)	(4,499
Halfmoon Bay/Roberts Creek library service Community Recreation Facilities service	250,291	- (201 577
Community Parks	101,445	(281,577 129,823
Bicycle and walking paths	(22,984)	45,021
Regional recreation programs	24,874	12,987
Dakota Ridge recreation service	53,297	(84,947
Total General Fund	1,444,134	791,482
Regional water services	747,385	1,086,588
Sewer Fund Regional sewer	 2,610	 42,149
Sewer Fund	 	42,149
<b>Sewer Fund</b> Regional sewer Woodcreek sewer	2,610	42,149 (1,283
Sewer Fund Regional sewer	\$ 2,610 (4,468)	\$ 42,149 (1,283 40,866
Sewer Fund Regional sewer Woodcreek sewer Total Sewer Fund	\$ 2,610 (4,468) (1,858)	\$ 42,149 (1,283 40,866
Sewer Fund Regional sewer Woodcreek sewer Total Sewer Fund Total Surplus Current Fund	\$ 2,610 (4,468) (1,858) 2,189,661	42,149 (1,283 40,866 1,918,936
Sewer Fund Regional sewer Woodcreek sewer Total Sewer Fund Total Surplus Current Fund General Fund Surplus	 2,610 (4,468) (1,858)	\$ 42,149 (1,283 40,866 1,918,936
Sewer Fund Regional sewer Woodcreek sewer Total Sewer Fund Total Surplus Current Fund	 2,610 (4,468) (1,858) 2,189,661 1,444,134	42,149 (1,283 40,866 1,918,936 791,482 (485,864
Sewer Fund Regional sewer Woodcreek sewer Total Sewer Fund Total Surplus Current Fund General Fund Surplus Equity in inventory	 2,610 (4,468) (1,858) 2,189,661 1,444,134 (811,684)	42,149 (1,283 40,866 1,918,936 791,482 (485,864 52,873
Sewer Fund Regional sewer Woodcreek sewer Total Sewer Fund Total Surplus Current Fund General Fund Surplus Equity in inventory Other	 2,610 (4,468) (1,858) 2,189,661 1,444,134 (811,684) 52,872	42,149 (1,283 40,866 1,918,936 791,482 (485,864 52,873 53,000
Sewer Fund Regional sewer Woodcreek sewer Total Sewer Fund Total Surplus Current Fund General Fund Surplus Equity in inventory Other Hillside	 2,610 (4,468) (1,858) 2,189,661 1,444,134 (811,684) 52,872 53,000	1,086,588 42,149 (1,283 40,866 1,918,936 1,918,936 (485,864 52,873 53,000 208,837 620,328
Sewer Fund Regional sewer Woodcreek sewer Total Sewer Fund Total Surplus Current Fund General Fund Surplus Equity in inventory Other Hillside Appropriated surplus	 2,610 (4,468) (1,858) 2,189,661 1,444,134 (811,684) 52,872 53,000 257,828	42,149 (1,283 40,866 1,918,936 791,482 (485,864 52,873 53,000 208,837

# act Pagianal District \_

**Total Current Fund** 

**\$ 1,741,677 \$** 1,747,782

## Sunshine Coast Regional District General Revenue Fund Summary Statement of Revenue, Expenditures and Transfers For the Years Ended December 31, 2006 and 2005

	Conorol		
	General	Drotoctivo	Transportation
	Government		Transportation
	Services	Services	Services
	Schedule 3	Schedule 4	Schedule 5
Revenue			
Grants in lieu to taxes	\$ 25,335	\$-	\$-
Tax requisitions	1,298,542	1,592,013	1,145,857
Frontage and parcel taxes	-	-	7,915
Conditional grants and transfers	259,920	35,661	1,313,924
Unconditional grants and transfers	120,000	-	-
User fees and service charges	-	18,757	575,870
Local government requisitions	-	-	-
Member municipality debt	1,037,100	-	-
Investment income	186,057	16,277	25,648
Proceeds from sale of assets	,	-	-
Developer contributions	-	-	-
Other revenue	113,986	104,377	64,092
New debt	170,540	633,735	471,944
Total Revenue	3,211,480	2,400,820	3,605,250
Expenditures	107.050	100.000	000.047
Administration	407,953	183,360	230,917 1,475,996
Wages and benefits	1,872,207	608,815	1 475 996
Operating		705 447	
Dabt sharper interest and principal	1,330,389	705,117	2,181,128
Debt charges - interest and principal	2,179,975	108,643	2,181,128 29,834
Capital	2,179,975 244,428	108,643 755,270	2,181,128 29,834 596,867
Capital Internal recoveries	2,179,975	108,643	2,181,128 29,834 596,867
Capital	2,179,975 244,428	108,643 755,270	2,181,128 29,834 596,867
Capital Internal recoveries	2,179,975 244,428	108,643 755,270	2,181,128 29,834 596,867 (964,436)
Capital Internal recoveries Transfers Transfer to / (from) reserves Transfer to /(from) appropriated surplus	2,179,975 244,428 (1,976,015)	108,643 755,270 -	2,181,128 29,834 596,867 (964,436)
Capital Internal recoveries Transfers Transfer to / (from) reserves	2,179,975 244,428 (1,976,015) 976	108,643 755,270 - 18,517	2,181,128 29,834 596,867 (964,436)
Capital Internal recoveries Transfers Transfer to / (from) reserves Transfer to /(from) appropriated surplus Transfer to / (from)unfunded liability Transfer to / (from) other funds	2,179,975 244,428 (1,976,015) 976	108,643 755,270 - 18,517	2,181,128 29,834 596,867 (964,436)
Capital Internal recoveries Transfers Transfer to / (from) reserves Transfer to /(from) appropriated surplus Transfer to / (from)unfunded liability	2,179,975 244,428 (1,976,015) 976	108,643 755,270 - 18,517	2,181,128 29,834 596,867 (964,436)
Capital Internal recoveries Transfers Transfer to / (from) reserves Transfer to /(from) appropriated surplus Transfer to / (from)unfunded liability Transfer to / (from) other funds	2,179,975 244,428 (1,976,015) 976	108,643 755,270 - 18,517	2,181,128 29,834
Capital Internal recoveries Transfers Transfer to / (from) reserves Transfer to /(from) appropriated surplus Transfer to / (from)unfunded liability Transfer to / (from) other funds Other transfers	2,179,975 244,428 (1,976,015) 976 (1,038,725) - - -	108,643 755,270 - 18,517 - - - - - -	2,181,128 29,834 596,867 (964,436) (7,639) - - - - -

$\begin{array}{cccccccccccccccccccccccccccccccccccc$	Actual 2005		Budget 2006		Actual 2006		Recreation & Cultural Services Schedule 9	t	Planning & evelopment Services Schedule 8		Public Health Services Schedule	onmental ervices nedule 6	S
$\begin{array}{cccccccccccccccccccccccccccccccccccc$	24,910	Ŧ					-	\$	-		-	\$ -	\$
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$	<mark>,909,010</mark>	7,							833,876		130,088	302,700	
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$	7,915 ,688,232	1 (		,					-		-	-	
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$	122,825						294,024		0,000		-	-	
$\begin{array}{cccccccccccccccccccccccccccccccccccc$	,384,856						257 582		796 628		25 823		
$\begin{array}{cccccccccccccccccccccccccccccccccccc$		0,0	-	0,00	-	0,0	-		-		-	-	
$\begin{array}{cccccccccccccccccccccccccccccccccccc$	,026,382	1.(	.074.063	1.07	37.100	1.0	-		-		-	-	
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$	241,213						623.231		1.393	)	3.749	45.316	
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$	1,108		,				-				-	-	
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$	-		-		-		-		-		-	-	
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$	464,598	4	700,895	70	49,955	74	353,946		6,331	)	16,500	90,723	
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$	,693,042	20,6	,992,050	3,99	02,503	3,6	2,292,123		-		-	34,161	
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$													
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$	,564,091	35,	,172,030	24,17	10,068	24,3 <sup>-</sup>	10,541,943	1	1,644,628	)	182,760	,723,187	
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$													
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$	,593,131	1 !	782 246	1 78	77.737	1.7	420 010		284 071	)	16 010	235 416	
2,036,267       100,188       239,293       2,345,546       8,937,928       9,049,731       8,         14,235       -       -       1,811,927       4,144,614       4,310,224       1,         36,688       16,000       37,077       5,433,032       7,119,362       17,785,988       3,         -       -       (267,583)       -       (3,208,034)       (3,101,780)       (2,         26,892       5,863       12,393       55,678       112,680       35,802       (         (12,976)       -       -       (1,213,506)       (2,265,207)       12,364,577)       18,         -       -       -       -       -       -       -       -         -       -       -       -       -       -       -       -	,415,369			,			,		,				
14,235       -       -       1,811,927       4,144,614       4,310,224       1,         36,688       16,000       37,077       5,433,032       7,119,362       17,785,988       3,         -       -       (267,583)       -       (3,208,034)       (3,101,780)       (2,         26,892       5,863       12,393       55,678       112,680       35,802       (         (12,976)       -       -       (1,213,506)       (2,265,207)       12,364,577)       18,         -       -       -       -       -       -       -       -         -       -       -       -       -       -       -       -	,072,970												
36,688       16,000       37,077       5,433,032       7,119,362       17,785,988       3,         -       .       .       .       .       (3,101,780)       (2,         26,892       5,863       12,393       55,678       112,680       35,802       (         (12,976)       -       -       .       .       .       .       .       .         -       -       -       .       .       .       .       .       .       .       .         -       -       -       .	,845,111												
-       -       (267,583)       -       (3,208,034)       (3,101,780)       (2,         26,892       5,863       12,393       55,678       112,680       35,802       (         (12,976)       -       -       (1,213,506)       (2,265,207)       12,364,577)       18,         -       -       -       -       -       -       -         -       -       -       -       -       -       -         -       -       -       -       -       -       -         -       -       -       -       -       -       -       -         -       -       -       -       -       -       -       -       -         -       -       -       -       -       -       -       -       -	,485,248								37,077	)	16,000		
(12,976) (1,213,506) <b>(2,265,207)</b> 12,364,577) 18, 	,884,460)										-	-	
(12,976) (1,213,506) <b>(2,265,207)</b> 12,364,577) 18, 													
(12,976) (1,213,506) <b>(2,265,207)</b> 12,364,577) 18, 													
(12,976) (1,213,506) <b>(2,265,207)</b> 12,364,577) 18, 	(387,477)	ľ	35 802	2	12 680	1	55 672		12 202		5 262	26 802	
	,026,042								-	,	-		
	-	,	-	,00	-	(_,_	-		-		-	-	
(4,609) (3,973) (370,843) 136,338 <b>(791,482)</b> (792,016) (1,	-		-		-		-		-		-	-	
(4,609) (3,973) (370,843) 136,338 <b>(791,482)</b> (792,016) (1,	-		-		-		-		-		-	-	
	,393,325)	(1,:	(792,016)	(79	9 <mark>1,482)</mark>	(7	136,338	)	(370,843)	)	(3,973	(4,609)	
2,975,573 175,256 1,202,783 10,117,146 <b>22,865,940</b> 24,172,030 34,	,772,609	34,	,172,030	24,17	65,940	22,8	10,117,146	1	1,202,783	i	175,256	,975,573	
\$ (252,386) \$ 7,504 \$ 441,845 \$ 424,797 <b>\$ 1,444,128</b> \$ - \$	791,482	\$	-	\$	44,128	\$ 1,4	424,797	\$	441,845		7,504	\$ (252,386)	\$

### Sunshine Coast Regional District General Revenue Fund General Government Services Statement of Revenue, Expenditures and Transfers For the Years Ended December 31, 2006 and 2005

	& F	iinistration Regional Board	Fina	nce	E	General Offices Building tenance	Re	Human esources
Revenue								
Grants in lieu of taxes	\$	25,335	\$	-	9	6 -	\$	-
Tax requisitions		978,842		-		-		-
Frontage and parcel taxes		-		-		-		-
Conditional grants and transfers		249,920		-		-		-
Unconditional grants and transfers		120,000		-		-		-
User fees and service charges		-		-		-		-
Local government requisitions		-		-		-		-
Member municipality debt		-		-		-		-
Investment income		186,057		-		-		-
Proceeds from sale of assets		-		-		-		-
Developer contributions		-		-		-		-
Other revenue		43,056		-		-		-
New debt issued		-		-		52,000		-
Total Revenue	1	,603,210		-		52,000		-
Expenditures								
Legislative and general government		235,395		-		-		-
Administration		204,395	6	6,522	2	20,063		34,962
Wages and benefits		612,197	55	56,118	3	65,362		188,092
Operating		575,386	ç	<mark>)6,35</mark> 4		182,603		88,936
Debt charges - interest and principal		-		-		1,101,202		-
Capital		10,020		-		92,354		-
Internal recoveries		(156,517)	(74	13,175	5)	(352,814	)	(292,017
Transfers								
Transfer to / (from) reserves		976		-		-		-
Transfer to / (from) appropriated surplus		-		-	(	1,045,725	)	-
Transfer to / (from) unfunded liability		-		-		-	,	-
Transfer to / (from) other funds		-		-		-		-
Other transfers		-		-		-		-
(Surplus) / deficit from prior year		(61,206)	(1	6,331	)	(2,182	)	(24,513
Total Expenditures and Transfers	1	,420,646	(4	0,512	2)	60,863		(4,540
Surplus (Deficit) for the Year	\$	182,564	\$ 4	10,512	2 \$	6 (8,863	) \$	4,540

#### Schedule 3

		Oresta	Regional Hospital	UBCM /	Debt Service	Tetel	Tatal
Information	Feasibility	Grants	District	Elections	For Member	Total	Total
Services	Studies	In Aid	Admin	Services	Municipalities	2006	2005
\$-	\$-	\$-	\$-	\$-	\$-	\$ 25,335	\$ 24,910
-	(10,000)	303,531	-	26,170	-	1,298,543	1,165,301
-	-	-	-	-	-	-	-
-	10,000	-	-	-	-	259,920	40,503
-	-	-	-	-	-	120,000	122,825
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	1,037,100	1,037,100	1,026,382
-	-	-	-	-	-	186,057	85,076
-	-	-	-	-	-	-	1,108
-	-	-	-	-	-	-	-
-	-	-	70,915	15	-	113,986	141,275
118,540	-	-	-	-	-	170,540	2,921,713
118,540	-	303,531	70,915	26,185	1,037,100	3,211,481	5,529,093
-	-	-	-	-	-	235,395	170,412
24,228	6,838	16,093	27,649	7,206	-	407,956	386,817
230,083	-	-	43,266	-	-	1,695,118	1,554,567
81,503	3,914	221,690	-	21,695	-	1,272,081	1,215,248
41,673	-	-	-	-	1,037,100	2,179,975	1,189,468
142,054	-	-	-	-	-	244,428	2,354,064
(431,493)	-	-	-	-	-	(1,976,016)	(1,876,425)
-	-	-	-	-	-	976	(424,398)
-	-	7,000	-	-	_	(1,038,725)	1,121,491
-	-	-	-	-	-	-	
-	-	-	-	-	-	-	(50,000)
-	-	-	-	-	-	-	-
21,651	(104,130)	39,513	-	(18,836)		(166,034)	(278,185)
109,699	(93,378)	284,296	70,915	10,065	1,037,100	2,855,154	5,363,059
\$ 8,841	\$ 93,378	\$ 19,235	\$-	\$ 16,120	\$-	\$ 356,327	\$ 166,034

## Sunshine Coast Regional District General Revenue Fund Protective Services Statement of Revenue, Expenditures and Transfers For the Years Ended December 31, 2006 and 2005

	Gibsons & District VFD	Ro	berts Cree VFD	k	Halfmoon Bay VFD	1	Egmont VFD
Revenue							
Grants in lieu of taxes	\$ -	\$	-	\$	-	\$	-
Tax requisitions	409,128		251,310		237,278		49,785
Frontage and parcel taxes	-		-		-		-
Conditional grants and transfers	-		-		-		-
Unconditional grants and transfer	-		-		-		-
User fees and service charges	-		330		-		-
Local government requisitions	-		-		-		-
Member municipality debt	-		-		-		-
Investment income	8,369		1,164		2,148		-
Proceeds from sale of assets	-		-		-		-
Developer contributions	-		-		-		-
Other revenue	3,500		1,600		-		99,165
New debt	23,175		355,066		146,658		108,837
Total Revenue	444,172		609,470		386,084		257,787
Expenditures							
Administration	54,083		27,918		18,378		3,000
Wages and benefits	247,671		69,959		7,964		2,604
Operating	130,812		124,119		148,105		21,363
Debt charges - interest and principal	25,102		12,504		62,125		3,751
Capital	57,401		406,744		147,949		133,435
Internal recoveries	-		-		-		-
Transfers							
Transfer to / (from) reserves	(6,829)		13,164		2,148		-
Transfer to / (from) appropriated surplus	-		-		-		-
Transfer to / (from) unfunded liability	-		-		-		-
Transfer to / (from) other funds	-		-				-
Other transfers	-		-		-		-
(Surplus) / deficit from prior year	(91,333)		(79,211)		(37,683)		(3,165)
Total Expenditures and Transfers	416,907		575,197		348,986		160,988
Surplus (Deficit) for the Year	\$ 27,265	\$	34,273	\$	37,098	\$	96,799

#### Schedule 4

$\begin{array}{cccccccccccccccccccccccccccccccccccc$	
$\begin{array}{cccccccccccccccccccccccccccccccccccc$	-
$\begin{array}{cccccccccccccccccccccccccccccccccccc$	70,765
$\begin{array}{cccccccccccccccccccccccccccccccccccc$	- 41,808
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$	-
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$	16,486
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$	-
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$	-
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$	12,683
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$	-
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$	- 24,788
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$	41,297
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$	,
86,685       18,712       90,629       84,589       608,813       5         22,989       118,717       113,197       25,815       705,117       6         2,575       -       -       2,587       108,644       1         -       5,562       4,180       -       755,271       2         -       -       -       -       -       -       -         3,445       (2,112)       5,218       3,484       18,518       (	07,827
86,685       18,712       90,629       84,589       608,813       5         22,989       118,717       113,197       25,815       705,117       6         2,575       -       -       2,587       108,644       1         -       5,562       4,180       -       755,271       2         -       -       -       -       -       -         3,445       (2,112)       5,218       3,484       18,518       (	
22,989       118,717       113,197       25,815 <b>705,117</b> 6         2,575       -       -       2,587 <b>108,644</b> 1         -       5,562       4,180       - <b>755,271</b> 2         -       -       -       -       -       -       -         3,445       (2,112)       5,218       3,484 <b>18,518</b> (	62,103
2,575       -       -       2,587       108,644       1         -       5,562       4,180       -       755,271       2         -       -       -       -       -       -       2         -       -       -       -       -       -       -         3,445       (2,112)       5,218       3,484       18,518       (	25,999
- 5,562 4,180 - <b>755,271</b> 2 	52,179
	57,934
	50,972 -
	36,596) -
<u> </u>	-
	50,000
$(4, 752) \qquad (20, 402) \qquad (50, 242) \qquad (40, 047) \qquad (204, 725) \qquad (20, 102) \qquad (20,$	- 70 400\
(4,752) (39,192) (59,342) (10,047) <b>(324,725)</b> (2	<mark>79,488)</mark>
127,515 125,363 175,052 124,987 <b>2,054,995</b> 1,4	
\$  14,033 \$  100,152 \$  20,161 \$  16,044 <b>\$  345,825</b> \$  3	83,103

### Sunshine Coast Regional District General Revenue Fund Transportation Services Statement of Revenue, Expenditures and Transfers For the Years Ended December 31, 2006 and 2005

		Public Transit	Maintenand Facility	
Revenue				
Grants in lieu of taxes	\$	-	\$-	
Tax requisitions		1,020,876	-	
Frontage and parcel taxes		-	-	
Conditional grants and transfers		1,217,852	-	
Unconditional grants and transfers		-	-	
User fees and service charges		575,703	-	
Local government requisitions		-	-	
Member municipality debt		-	-	
Investment income		25		21
Proceeds from sale of assets		-	-	
Developer contributions		-	-	
Other revenue		48,242	14,	788
New debt		28,724	443,	220
Total Revenue		2,891,422	458,	029
Expenditures				
Administration		178,038		297
Wages and benefits		1,152,323	297,	135
Operating		1,427,724	592,	729
Debt charges - interest and principal		6,906	22,9	928
Capital		38,050	529,0	
Internal recoveries		-	(964,4	<mark>436</mark> )
Transfers				
Transfer to / (from) reserves		23		23
Transfer to / (from) appropriated surplus		-	-	
Transfer to / (from) unfunded liability		-	-	
Appropriated to / (from) other funds		10,000	(10,	000
Other transfers		-	-	,
(Surplus) / deficit from prior year		(46,117)	14,9	954
Total Expenditures and Transfers		2,766,947	493,2	239
	•			
Surplus (Deficit) for the Year	\$	124,475	\$ (35,2	∠ IU)

#### Schedule 5

	Woodland Road	Regional Street Lighting	Local Street Lighting	Ports Services	Total 2006	Total 2005
:	\$-	\$-	\$-	\$-	\$ - \$	
	-	26,396	<b>7,012</b>	91,572	1,145,856	886,128
	7,915	-	-	-	7,915	7,915
	-	-	-	96,072	1,313,924	1,573,148
	-	-	-	-	-	-
	167	-	-	-	575,870	512,708
	-	-	-	-	-	-
	-	-	-	-	-	- 34,614
	-	-	-	25,602 -	25,648	- 54,014
		_	-	-	-	-
	-	-	-	1,062	64,092	56,535
	-	-	-	-	471,944	45,181
	8,082	26,396	5 7,012	214,308	3,605,249	3,116,229
	88	4,090			230,913	202,754
	-	175		26,363	1,475,996	1,398,632
	7,916	19,913	5,878	126,969	2,181,129	1,893,360
	-	-	-	-	29,834	4,084
	-	-	-	29,208	596,867	409,658
	-	-	-	-	(964,436)	(762,783)
	-	-	-	(7,685)	(7,639)	49,207
	-	-	-	-	-	(76,971)
	-	-	-	-	-	-
	-	-	-	-	-	-
	- (361)	, <u>(</u> 9,728	- (422	) (15,961)	(57,635)	(59,349)
	(001)			(10,001)	(01,000)	(00,040)
	7,643	14,450	6,265	196,485	3,485,029	3,058,592
	\$ 439	\$ 11,946	5 \$ 747	\$ 17,823	<b>\$</b> 120,220 \$	57,637

### Sunshine Coast Regional District General Revenue Fund Environmental Services Statement of Revenue, Expenditures and Transfers For the Years Ended December 31, 2006 and 2005

	Regional Solid Waste	Refuse	Total 2006	Total
	Solid Waste	Collection	2006	2005
Revenue				
Grants in lieu of taxes	\$-	\$ - <b>\$</b>	- \$	-
Tax requisitions	302,700	-	302,700	302,320
Frontage and parcel taxes	-	-	-	-
Conditional grants and transfers	-	-	-	-
Unconditional grants and transfers	13,085	-	13,085	-
User fees and service charges	1,738,566	498,635	2,237,201	1,942,710
Local government requisitions	-	-	-	-
Member municipality debt	-	-	-	-
Investment income	45,316	-	45,316	25,938
Proceeds from sale of assets	-	-	-	-
Developer contributions	-	-	-	-
Other revenue New debt	80,147	10,575	90,722 34,161	111,692
	34,161	-	34,101	236,938
Total Revenue	2,213,975	509,210	2,723,185	2,619,598
Expenditures				
Administration	156,296	79,117	235,413	232,238
Wages and benefits	633,854	9,807	643,661	593,154
Operating	1,587,431	448,836	2,036,267	1,784,293
Debt charges - interest and principal	14,235	-	14,235	546
Capital	36,688	-	36,688	247,132
Internal recoveries	-	-	-	-
Transfers				
Transfer to / (from) reserves	26,892	_	26,892	(3,390)
Transfer to / (from) appropriated surplu	,	(13,000)	(12,976)	(29,068)
Transfer to / (from) unfunded liability	-	(10,000)	-	-
Transfer to / (from) other funds	-	-	-	-
Other transfers	-	-	-	-
(Surplus) / deficit from prior year	10,997	(15,606)	(4,609)	(211,413)
Total Expenditures and Transfers	2,466,417	509,154	2,975,571	2,613,492
Surplus (Deficit) for the Year	\$ (252,442)	\$ 56 <b>\$</b>		6,106

## Sunshine Coast Regional District General Revenue Fund Public Health Services Statement of Revenue, Expenditures and Transfers For the Years Ended December 31, 2006 and 2005

	C	emetery	Н	Pender arbour alth Clinic	Total 2006	Total 2005
Revenue						
Grants in lieu of taxes Tax requisitions Frontage and parcel taxes Conditional grants and transfers Unconditional grants and transfers User fees and service charges Local government requisitions Member municipality debt Investment income Proceeds from sale of assets Developer contributions Other revenue New debt	\$	47,598 - 25,823 - 2,887 - 16,500	\$	- 89,090 - - - - - - - - - 863 - - - -	\$ - \$ 136,688 - - 25,823 - - 3,750 - - 16,500 -	- 121,165 - - 28,395 - 2,202 - - 200
Total Revenue		92,808		89,953	182,761	151,962
Expenditures		·			·	· ·
Administration Wages and benefits Operating Debt charges - interest and principal Capital Internal recoveries		11,922 41,168 20,186 - 16,000 -		4,090 - 80,000 - - -	16,012 41,168 100,186 - 16,000 -	12,549 37,589 96,729 - -
Transfers						
Transfer to / (from) reserves Transfer to / (from) appropriated surplus Transfer to / (from) unfunded liability Transfer to / (from) other funds Other transfers (Surplus) / deficit from prior year		- - - (3,973)		5,863 - - - - -	5,863 - - - - (3,973)	5,530 - - - - (4,407)
Total Expenditures and Transfers		85,303		89,953	 175,256	147,990
Surplus (deficit) for the Year	\$	7,505	\$	-	\$ 7,505 \$	3,972

### Sunshine Coast Regional District General Revenue Fund Planning and Development Services Statement of Revenue, Expenditures and Transfers For the Years Ended December 31, 2006 and 2005

		Regional Planning	Rural Planning
Revenue			
Grants in lieu of taxes	\$	-	\$-
Tax requisitions		50,126	757,694
Frontage and parcel taxes		-	-
Conditional grants and transfers		-	6,000
Unconditional grants and transfers		-	-
User fees and service charges		1,407	76,089
Local government requisitions		-	-
Member municipality debt		-	-
Investment income		-	425
Proceeds from sale of assets		-	-
Developer contributions		-	-
Other revenue		-	500
New debt		-	-
Total Revenue		51,533	840,708
Expenditures			
Administration		28,729	122,811
Wages and benefits		55,192	536,265
Operating		941	118,491
Debt charges - interest and principal		-	-
Capital		-	4,735
Internal recoveries		-	-
Transfers			
Transfer to / (from) reserves		-	6,425
Transfer to / (from) appropriated surplus		_	-
Transfer to / (from) unfunded liability		-	-
Appropriated to / (from) other funds		-	-
Other transfers		-	-
(Surplus) / deficit from prior year		(79,638)	(88,244)
Total Expenditures and Transfers		5,224	700,483
	¢		
Surplus (Deficit) for the Year	\$	46,309	\$ 140,225

#### Schedule 8

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$\begin{array}{cccccccccccccccccccccccccccccccccccc$	<b>833,876</b> 800,29
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$\begin{array}{cccccccccccccccccccccccccccccccccccc$	<b>796,628</b> 655,45
$\begin{array}{cccccccccccccccccccccccccccccccccccc$	
$\begin{array}{cccccccccccccccccccccccccccccccccccc$	 1 202 77
5,810       -       21       -         -       -       -       -       -         18,879       20,651       687,172       25,684       1,6         36,313       3,789       90,434       1,995       2	<b>1,392</b> 77
18,879 20,651 687,172 25,684 <b>1,6</b> 36,313 3,789 90,434 1,995 <b>2</b>	400 -
18,879 20,651 687,172 25,684 <b>1,6</b> 36,313 3,789 90,434 1,995 <b>2</b>	<b>6,331</b> 23,12
36,313 3,789 90,434 1,995 2	
36,313 3,789 90,434 1,995 2	
	<b>644,627</b> 1,479,63
	<b>284,071</b> 268,22
	<b>268,374</b> 1,211,34
	<b>239,295</b> 183,95
en e	
32,343	<b>37,078</b> 19,67
(267,583) (2	<b>267,583)</b> (245,25
5,967 -	<b>12,392</b> 12,77
	- 25,00
	-
(43,323) (1,452) (142,875) (15,311) (3	<b>370,843)</b> (366,91
9,379 16,962 445,052 25,684 1,2	<b>202,784</b> 1,108,79
	<b>441,843</b> \$ 370,84

## Sunshine Coast Regional District General Revenue Fund Recreation and Cultural Services Statement of Revenue, Expenditures and Transfers For the Years Ended December 31, 2006 and 2005

	WHS Facilities Assistance	Pender Harbour e Pool	School Facilities Joint Use	Gibsons & Area Library	Museum Service
Revenue					
Grants in lieu of taxes	\$-	\$-	\$-	\$-	\$-
Tax requisitions	<sup>ψ</sup> - 37,351	264,778	Ψ - 27,696	<sup>ψ</sup> - 580,108	Ψ = 95,967
Frontage and parcel taxes	-	-	-	-	-
Conditional grants and transfers	_	_	_	_	_
Unconditional grants and transfers		-		-	
User fees and service charges		74,542	_	_	_
Local government requisitions		-	-		
Member municipality debt		_		-	_
Investment Income		1,030	-	_	
Proceeds from sale of assets	-	-	-	-	-
Developer contributions	-	-	-	-	-
Other revenue	-	-	-	47,172	-
New debt issued	-	-	-	47,172	-
New debt issued	-	-	-	-	-
Total Revenue	37,351	340,350	27,696	627,280	95,967
Expenditures					
Legislative and general government	-	-	-	-	-
Administration	-	20,424	1,798	34,042	967
Wages and benefits	(752)		20,245	175	-
Operating	-	124,138	(1)	379,936	90,000
Debt charges - interest and principal	40,110	-	-	211,157	-
Capital	-	3,209	_	-	_
Internal recoveries	-	-	-	-	-
Transfers					
Transfer to / (from) reserves	-	1,030	-	-	-
Transfer to / (from) appropriated surpl	us -	-	_	_	-
Transfer to / (from) unfunded liability	-	-	-	-	-
Transfer to / (from) other funds	_	-		_	-
Other transfers	-	-	-	-	-
(Surplus) / deficit from prior year	(3,805)	(42,220)	4,461	(5,291)	4,499
Total Expenditures and Transfers	35,553	332,657	26,503	620,019	95,466
Surplus (Deficit) for the Year	\$ 1,798	\$ 7,693	\$ 1,193	\$ 7,261	\$ 501

Rol	lfmoon Bay berts Cree Library Service			Dakota Ridge Recreation Service	Bicycle & Walking Paths	Regional Recreation Programs	Total 2006	Total 2005
\$	-	\$-	\$-	\$-	\$-	\$-	\$-	\$-
	187,860	2,338,695	1,068,524	46,134	74,485	434,339	5,155,937	3,063,040
	-	1,564,501	-	-	-	-	1,564,501	-
	-	-	11,150	250,019	-	33,456	294,625	32,773
	-	-	-	-	-	-	-	-
	-	-	57,587	-	-	125,453	257,582	229,103
	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-
	-	621,075	1,127	-	-	-	623,232	79,927
	-	-	-	-	-	-	-	-
	-	-	- 772	-	-	-	- 353,946	-
	-	305,402 2,035,200	31,923	225,000	-	600	2,292,123	106,987 17,347,913
	-	2,035,200	51,925	225,000	-	-	2,292,123	17,347,913
	187,860	6,864,873	1,171,083	521,153	74,485	593,848	10,541,946	20,859,743
	-	-	-	-	-	-	-	-
	13,189	90,189	150,516	15,950	9,963	82,978	420,016	328,447
	-	63,598	463,218	34,912	75,104	245,545	1,128,121	962,665
	175,241	789,061	428,808	54,753	50,170	253,438	2,345,544	2,208,219
	-	1,475,434	77,887	7,340	-	-	1,811,928	491,583
	-	5,082,708	69,905	269,954	7,255	-	5,433,031	203,747
	-	-	-	-	-	-	-	-
	-	45,521	9,127	-	-	-	55,678	9,397
	-	(1,213,506)	-	-	-	-	(1,213,506)	16,985,590
	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-
	-	281,577	(129,823)	84,947	(45,021)	(12,987)	136,337	(193,566)
	188,430	6,614,582	1,069,638	467,856	97,471	568,974	10,117,149	20,996,082
\$	(570)	\$ 250,291	\$ 101,445	\$ 53,297	\$(22,986)	\$ 24,874	\$ 424,797	\$ (136,339)

#### Sunshine Coast Regional District Water Utility Summary Statement of Revenue, Expenditures

	2006	Budget	2005
Revenue			
Grants in lieu of taxes Tax requisition Frontage and parcel taxes Grants and other transfers User fees and service charges Local government requisitions Member municipality debt Investment income Proceeds from sale of assets Developer contributions Other revenue New debt	\$ - 1,829,319 242,933 2,028,970 - 32,562 194,224 676,278 183,950 26,566	\$ - 1,827,115 319,738 1,959,214 - - - - 706,388 35,000 -	\$ - 1,733,560 697,054 1,792,702 - 12,583 - - 151,447 56,000
Total Revenue	5,214,802	4,847,455	4,443,346
Expenditures			
Administration Wages and benefits Operating Debt charges - interest and principal Capital Internal recoveries	413,752 1,105,994 1,778,446 500,998 1,484,817 -	413,751 1,331,141 1,449,245 429,075 2,304,426	375,346 990,367 1,005,547 422,465 2,322,172 -
Transfers			
Transfer to / (from) reserves Transfer to / (from) appropriated surplus Transfer to / (from) unfunded liability Other transfers (Surplus) / Deficit from previous year	215,006 54,992 - - (1,086,588)	- - - (1,080,183)	68,095 - - (1,827,233)
Total Expenditures and Transfers	4,467,417	4,847,455	3,356,759
Surplus (Deficit) for the Year	\$ 747,385	\$ _	\$ 1,086,587

Summary Statement of Revenue, Expenditures and Transfers For the Years Ended December 31, 2006 and 2005

#### Sunshine Coast Regional District Sewer Utility Summary Statement of Revenue, Expenditures

	2006	Budget	2005
Revenue			
Grants in lieu of taxes	\$ - \$	- \$	-
Tax requisition	-	-	-
Frontage and parcel taxes	75,640	75,140	76,395
Grants and other transfers	-	-	-
User fees and service charges Local government requisitions	144,131	138,259	136,258
Investment income	- 15,674	-	- 11,596
Proceeds from sale of assets	-	-	-
Other revenue	-	1,519	-
Total Revenue	235,445	214,918	224,249
Expenditures			
Administration	27,531	27,535	22,922
Wages and benefits	65,241	61,375	44,056
Operating	169,723	124,213	97,989
Debt charges - interest and principal	-	340	-
Capital	26,675	31,500	-
Internal recoveries	-	-	-
Transfers			
Transfer to / (from) reserves	(11,001)	10,819	23,148
Transfer to / (from) appropriated surplus	-	-	-
Other transfers	-	-	-
(Surplus) deficit from previous year	(40,866)	(40,864)	(4,735
Total Expenditures and Transfers	237,303	214,918	183,380
Surplus (Deficit) for the Year	\$ (1,858) \$	- \$	40,869

## Summary Statement of Revenue, Expenditures and Transfers For the Years Ended December 31, 2006 and 2005

#### Schedule 12

### Sunshine Coast Regional District General Capital Fund - Hillside Development Project For the Years Ended December 31, 2006 and 2005

	2006	Budget	2005
Expenditures			
Administration Wages and benefits Operating expenditures Capital expenditures	\$ 10,549 24,109 68,039 -	\$ 10,548 24,546 108,000 50,000	\$ 14,539 25,664 91,466 -
Total Development Costs	102,697	193,094	131,669
Less: Operating Revenue			
Water & land leases	51,399	45,500	43,511
Other revenue	-	-	26,736
Development Costs Net of Revenue (Capitalized)	\$ 51,298	\$ 147,594	\$ 61,422
Tax requisition Land Sales	:	- 147,594	28,000 -
Surplus (Deficit) for the Year	\$ 51,298	\$ -	\$ 33,422

87

Schedule 13

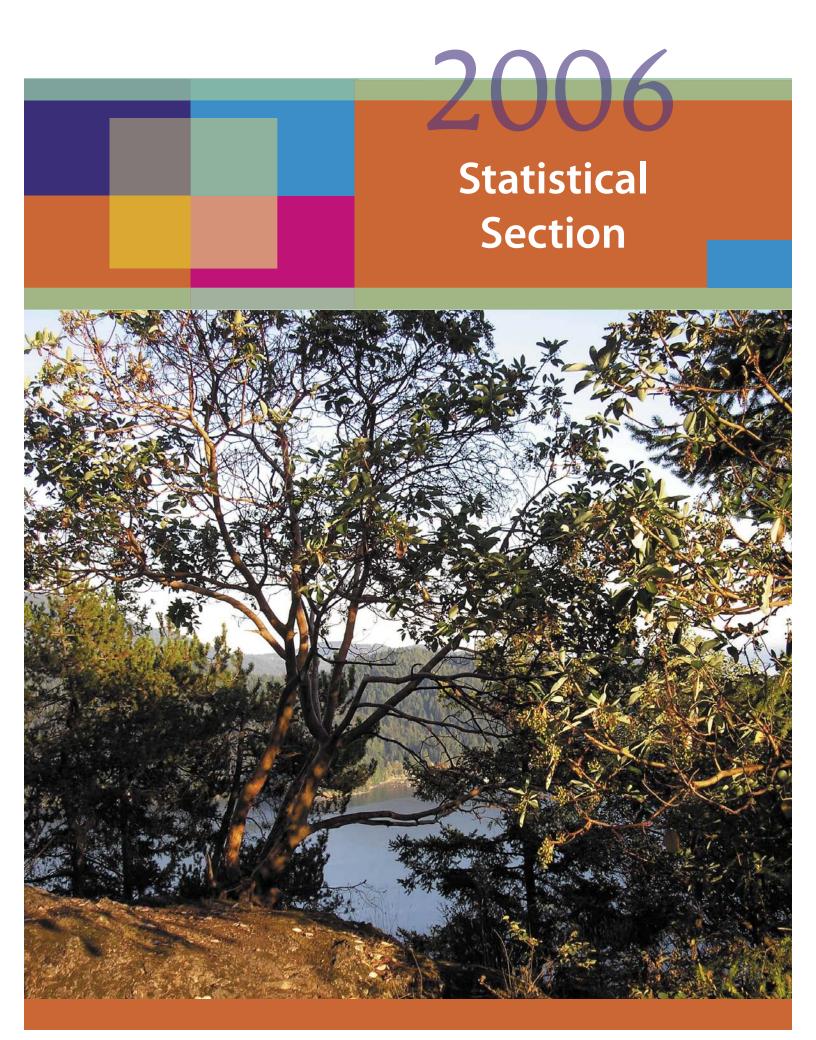
### **Sunshine Coast Regional District** Statement of Changes in Reserve Fund Balances For the Years Ended December 31, 2006 and 2005

Bylaw	Purpose	Beginning Balance	Investment Earnings	Contributions / Transfers	Balance at End of Year
Genera	I Government Section 4	96 (1)			
504	General administration	\$ 27,341	\$ 976	\$-	\$ 28,317
496	Office building upgrades	-	-	· -	-
495	Bylaw enforcement vehicle	11,492	445	3,000	14,937
489	Gibsons VFD	234,490	8,369	(15,198)	227,661
490	Roberts Creek VFD	28,719	1,164	12,000	41,883
491	Halfmoon Bay VFD	60,177	2,148	-	62,325
492	911 telephone	96,660	3,450	(5,562)	94,548
493	SCEP capital reserve	4,486	218	5,000	9,704
495	Animal control vehicle	12,582	484	3,000	16,066
529	Sunshine Coast Transit	644	23	-	667
486	Ports	603,041	21,522	(29,208)	595,355
563	Maintenance Facility	648	23	-	671
515	Pender Harbour Health Clinic	22,546	863	5,000	28,409
495	Planning Vehicles	9,971	425	6,000	16,396
495	Building Inspection vehicles	25,480	967	5,000	31,447
	Community Recreation Facilities	-	521	45,000	45,521
494	Pender Harbour pool	28,853	1,030	-	29,883
533	Community parks	28,977	1,127	8,000	38,104
	al before Section 499.1 Special n <b>499.1 Special</b>	1,196,107	43,755	42,032	1,281,894
451	Sechelt landfill closure	995,183	36,184	55,000	1,086,367
452	Pender Harbour landfill closure	251,150	9,132	40,000	300,282
102	Less: liability for landfill closure *	(750,980)	0,102	(113,423)	(864,404)
Sub-tot	al Section 499.1 Special	495,353	45,316	(18,423)	522,245
	eneral Reserve Funds	1,691,460	89,071	23,609	1,804,139
				ŕ	
	Revenue Section 4		40.000		007 400
488	Water utility capital	383,482	13,686	-	397,168
498	Water utility land	82,874	7,096	194,224	284,194
Total W	Vater Reserve Funds	466,356	20,782	194,224	681,362
Sewer	Revenue Section 4	96 (1)			
512	Greaves Road plant	2,014	72	-	2,086
512	Sunnyside plant	16,472	588	-	17,060
512	Jolly Roger plant	85,171	3,040	(11,294)	76,917
512	Secret Cove plant	53,811	1,920	(15,381)	40,350
512	Lee Bay plant	59,932	2,139	-	62,071
512	Square Bay plant	200,405	7,152	-	207,557
512	Canoe Road plant	2,461	88	-	2,549
512	Curran Road plant	15,096	539	-	15,635
512	Roberts Creek Co-housing plant	3,820	136	-	3,956
Total S	ewer Reserve Funds	439,182	15,674	(26,675)	428,181
Total R	eserve Funds	\$ 2,596,998	\$ 125,527	\$ 191,158	\$ 2,913,682

Section 496 (1) (a and b) Capital works reserve funds:

(a) Capital projects, land, machinery and equipment and renewal of existing capital works
(b) Machinery and equipment to maintain property and to protect persons and property

Section 499 (1) Special reserve fund: For a specified purpose within the powers of the municipality

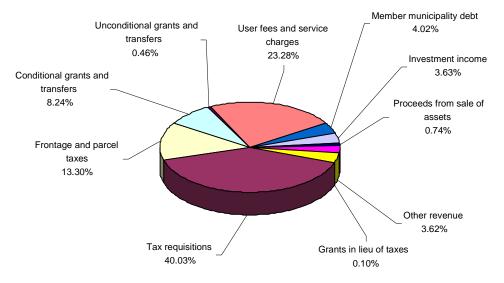




## **Revenue by Source**

	2002	2003	2004	2005	2006
Grants in lieu of taxes	\$ 23,146	\$ 20,884	\$ 26,859	\$ 24,910	\$ 25,335
Tax requisitions	7,094,275	7,432,013	7,469,296	7,937,010	10,465,613
Frontage and parcel taxes	1,312,548	1,682,017	1,846,306	1,940,676	3,477,375
Conditional grants and transfers	1,224,565	4,329,222	2,059,398	2,385,286	2,153,063
Unconditional grants and transfers	120,000	120,000	122,324	122,825	120,000
User fees and service charges	3,590,081	4,078,877	4,748,765	5,191,009	6,084,963
Member municipality debt	988,768	1,390,262	1,137,330	1,026,382	1,050,185
Investment income	214,341	192,755	170,361	265,392	949,908
Proceeds from sale of assets	7,379	16,464	823,764	1,108	194,624
Developer contributions	-	31,000	39,000	-	676,278
Other revenue	253,706	1,118,990	456,983	616,045	933,905
Total Revenue by Source	\$14,828,809	\$20,412,484	\$18,900,386	\$19,510,643	\$26,131,249

#### **Revenue by Source - 2006**





## **Expenditures by Function**

	2002	2003	2004	2005	2006
General government	\$ 1,234,613	\$ 2,523,385	\$ 2,144,400	\$ 3,951,938	\$ 2,336,546
Protective services	1,288,076	1,592,509	1,405,240	1,621,071	2,271,861
Transportation	2,068,185	2,082,612	2,530,636	3,142,214	3,536,912
Environmental services	1,667,568	1,987,242	2,369,081	2,857,364	2,962,596
Public health	128,222	131,494	140,361	146,866	173,366
Planning and development	1,245,327	1,274,115	1,275,994	1,437,942	1,561,233
Recreation and culture	2,249,442	2,812,645	2,938,146	3,964,686	10,304,752
Water utilities	3,367,558	8,428,766	3,879,374	4,932,339	5,014,571
Sewer utilities	97,780	169,213	126,636	164,969	289,169
Hillside Development Project	390,113	65,797	48,169	61,424	51,297
Member Municipality debt payments	988,768	1,390,262	1,137,330	1,026,382	1,037,100
	14,725,652	22,458,040	17,995,367	23,307,195	29,539,403
Debt principal repayment	455,639	513,791	610,705	643,400	2,220,837
Total Expenditure by Function	\$15,181,291	\$22,971,831	\$18,606,072	\$23,950,595	\$31,760,240

#### Debt principal repayment Member Municipality debt 6.99% payments 3.26% General government 7.35% Hillside Development Project Protective services 0.16% 7.15% Water utilities\_ 15.82% Sewer utilities 0.91% Transportation 11.13% Recreation and culture 32.43% Environmental services 9.32% Planning and development Public health 4.91%

0.55%

#### **Expenditures by Function - 2006**



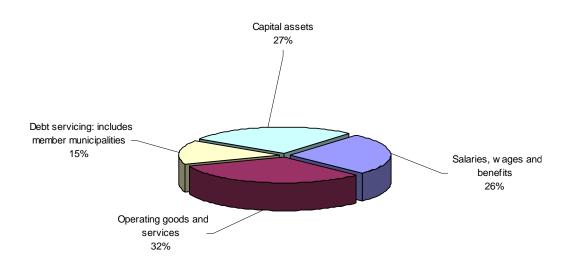
## **Expenditures by Object**

	2002	2003	2004	2005	2006
Salaries, wages and benefits	\$ 5,842,316	\$ 6,151,752	\$ 6,788,117	\$ 7,607,648	\$ 8,333,734
Operating goods and services	5,441,290	5,939,814	6,940,455	8,364,384	10,222,900
Debt servicing: includes member municipalities	1,648,595	2,309,761	2,091,996	2,267,576	4,645,612
Capital assets	2,249,090	8,570,504	2,785,504	5,710,987	8,557,994
Total Expenditure by Object	\$ 15,181,291	\$ 22,971,831	\$ 18,606,072	\$ 23,950,595	\$ 31,760,240

#### Note:

- Salaries, wages and benefits includes wages for internal capital projects, these amounts are included in capital
  purchases elsewhere in the statements
- Debt repayments includes principal repayments and actuarial adjustments
- Capital assets does not include wages and benefits for capital projects internal to the SCRD

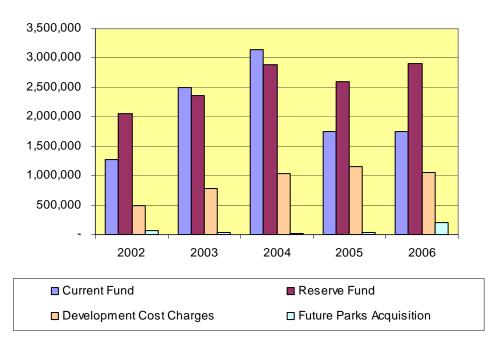
## Expenditures by Object - 2006





## Surpluses and Reserves

· · · · · · · · · · · · · · · · · · ·	2002	2003	2004	2005	2006
Operating surplus	\$ 1,288,780	\$ 2,203,547	\$ 3,225,294	\$ 1,918,936	\$ 2,178,299
Appropriated surplus	293,000	592,331	239,876	208,837	269,190
Invested in inventory	(379,419)	(334,811)	(404,929)	(485,864)	(811,684)
Unfunded liability				-	
Other	71,601	44,240	77,874	105,873	105,872
Current Fund	\$ 1,273,962	\$ 2,505,307	\$ 3,138,115	\$ 1,747,782	\$ 1,741,677
General	\$1,428,202	\$1,658,896	\$2,078,936	\$1,691,459	\$1,804,139
Water	380,475	390,035	398,262	466,357	681,362
Sewer	248,832	311,880	416,034	439,182	428,181
Reserve Fund	\$ 2,057,509	\$ 2,360,811	\$ 2,893,232	\$ 2,596,998	\$ 2,913,682
Development Cost Charges	\$ 491,965	\$ 783,895	\$ 1,030,360	\$ 1,160,880	\$ 1,053,350
Future Parks Acquisition	\$ 69,154	\$ 39,834	\$ 15,056	\$ 36,631	\$ 204,997



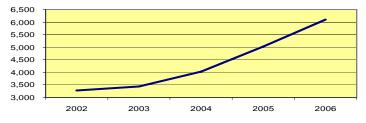
#### **Surpluses and Reserves**



## **Net Taxable Values**

		2002	2003	2004	2005	2006
	Land	351,450,376	357,621,859	448,516,521	548,326,066	740,513,328
Area A	Improvements	167,627,792	180,344,694	203,019,665	245,111,796	271,272,073
	Total	519,078,168	537,966,553	651,536,186	793,437,862	1,011,785,401
	Land	236,840,913	260,340,751	328,800,062	403,384,068	551,453,044
Area B	Improvements	132,519,387	142,628,499	162,670,088	191,366,382	210,295,844
	Total	369,360,300	402,969,250	491,470,150	594,750,450	761,748,888
	Land	216,381,850	223,055,500	289,784,400	382,892,150	456,335,391
Area D	Improvements	136,751,300	147,210,300	165,855,150	197,780,600	216,608,000
	Total	353,133,150	370,265,800	455,639,550	580,672,750	672,943,391
<del>.</del>	Land	127,444,684	130,992,727	163,484,571	234,161,839	291,330,306
Area E	Improvements	117,830,416	128,569,673	144,244,179	173,955,561	196,279,374
	Total	245,275,100	259,562,400	307,728,750	408,117,400	487,609,680
A E	Land	262,346,852	276,882,325	333,900,256	417,747,751	540,239,613
Area F	Improvements	328,880,351	329,808,801	342,441,301	374,582,701	383,804,006
	Total	591,227,203	606,691,126	676,341,557	792,330,452	924,043,619
	Land	31,910,100	35,413,850	43,912,400	53,797,700	62,715,000
Sechelt Indian	Improvements	27,490,000	27,660,200	29,828,750	30,217,650	34,539,750
Government District	Total	<b>59,400,100</b>	63,074,050	73,741,150	84,015,350	97,254,750
District	lotai		00,014,000	10,141,100	04,010,000	51,254,755
	Land	164,088,242	179,901,942	211,131,980	296,687,090	389,263,160
Town of Gibsons	Improvements	165,372,358	175,407,358	195,605,520	226,272,060	252,737,610
	Total	329,460,600	355,309,300	406,737,500	522,959,150	642,000,770
	Land	420,704,768	457,558,847	542,525,113	723,579,836	918,103,094
District of Sechelt	Improvements	374,681,582	402,562,230	446,527,445	531,759,127	580,066,450
	Total	795,386,350	860,121,077	989,052,558	1,255,338,963	1,498,169,544
	Land	1,811,167,785	1,921,767,801	2,362,055,303	3,060,576,500	3,949,952,936
SCRD Total	Improvements	1,451,153,186	1,534,191,755	1,690,192,098	1,971,045,877	2,145,603,107
	Total	3,262,320,971	3,455,959,556	4,052,247,401	5,031,622,377	6,095,556,043
	Land	0.47%	6.11%	22.91%	29.57%	29.06%
% change SCRD						
% change SCRD Total	Improvements	4.22% <b>2.10%</b>	5.72% <b>5.94%</b>	10.17% <b>17.25%</b>	16.62% <b>24.17%</b>	8.86% <b>21.14%</b>

#### Net Taxable Values (in millions)



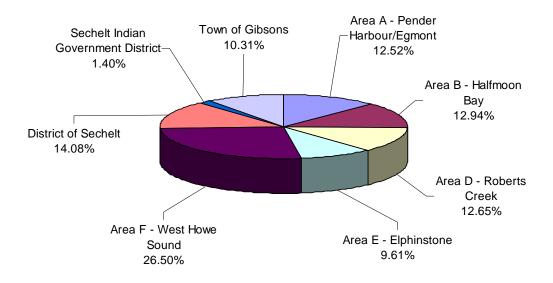


## Tax Contributions by Participating Area

	2002	2003	2004	2005	2006
Area A - Pender Harbour/Egmont	\$ 1,054,972	\$ 1,061,310	\$ 1,101,285	\$ 1,162,396	\$ 1,309,883
Area B - Halfmoon Bay	815,350	894,310	954,254	1,017,437	1,353,918
Area D - Roberts Creek	817,444	974,913	1,043,038	1,173,201	1,324,084
Area E - Elphinstone	617,559	646,133	690,758	820,993	1,005,770
Area F - West Howe Sound	2,304,913	2,254,491	2,145,031	2,075,214	2,773,739
District of Sechelt	718,820	767,936	707,592	781,709	1,473,199
Sechelt Indian Government District	84,522	86,263	82,253	77,957	146,155
Town of Gibsons	680,695	746,657	745,085	828,103	1,078,757
Total	\$ 7,094,275	\$ 7,432,013	\$ 7,469,296	\$ 7,937,010	\$ 10,465,505

Note: Regional Districts do not have the authority to tax. Property taxes are requisitioned from the Province and Member Municipalities who are responsible for collection of the taxes.

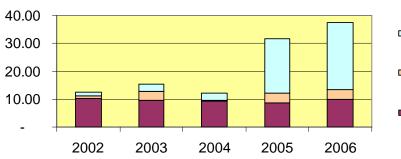
## Tax Contributions by Participating Area - 2006





## Long Term Debt

	2002	2003	2004	2005	2006
General government services	\$763,425	\$1,713,705	\$1,181,943	\$1,395,851	\$3,166,319
Protective services	322,240	468,583	396,517	409,701	954,091
Environmental services	-	-	-	17,843	265,934
Transportation services	-	-	-	41,690	500,239
Recreation & culture services	236,530	399,688	719,079	17,548,053	19,295,256
Total debt supported through tax requisitions	1,322,195	2,581,976	2,297,539	19,413,138	24,181,839
Water utilities	890,223	3,210,287	566,765	3,579,209	3,336,339
Member municipality debt	10,308,111	9,656,543	9,163,374	8,665,030	10,015,175
Total long-term capital debt	\$12,520,529	\$15,448,806	\$12,027,678	\$31,657,377	\$37,533,353
Population estimates (BC Stats annual estimates) Debt per capita Debt per capita (excluding member municipality debt)	27,006 464 82	27,388 <b>564</b> <b>211</b>	27,667 435 104	28,557 <b>1,109</b> 805	27,759 1,352 991
Interest on debt*	204,188	283,716	298,961	581,541	1,387,675.00
Debt repayments*	455,639	513,791	610,705	643,400	2,220,836.00
Total debt payments*	659,827	797,507	909,666	1,224,941	3,608,511
* excludes member municipality debt Total Expenditures (excluding					
interest)	13,736,884	21,067,778	16,858,037	22,725,654	28,163,090
LT debt payments as a % of total expenditures	4.80%	3.79%	5.40%	5.39%	12.81%
Legal debt limit	Not Ap	plicable to Regi	onal Districts		



Long Term Debt (in millions)



General -paid through tax requisitions

Water Utilities - paid through user fees

Member Municipality paid by municipality

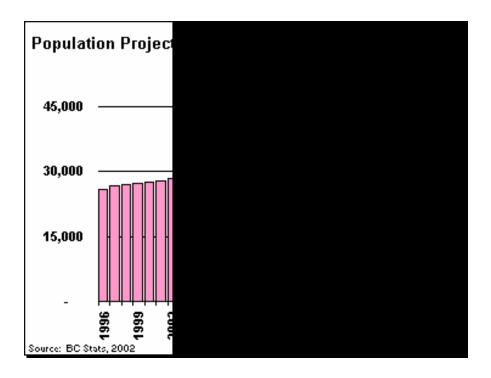


## **Demographic Statistics**

Characteristics	Sunshine Coast Regional District	British Columbia
Population in 2006	27,759	4,113,487
Population in 2001	25,599	3,907,738
2001 to 2006 population change %)	8.4	5.3
Total private dwellings	15,237	1,788,474
Private dwellings occupied by usual residents	12,180	1,642,715
Population density per square km.	7.3	4.4
Land area (square km)	3,778.08	924,815.43

Source: BC Stats

In a turn-around from the last census period, more than half (16 out of 28) of the regional districts in the province experienced population growth between 2001 and 2006. The regions that grew were again concentrated in the southwest mainland, eastern Vancouver Island and Okanagan areas, plus the northeast corner of the province Central Okanagan (9.8%), Nanaimo (9.4%), **Sunshine Coast (8.4%),** Fraser Valley (8.2%) and Northern Rockies (7.5%) regional districts registered the strongest growth.



#### Sunshine Coast Regional District

# **Community Facts**

#### General

Incorporated in 1967, the main population centres of the Sunshine Coast Regional District are Gibsons and Sechelt. The main economic activity in the area is logging, pulp and paper, tourism and retirement-related services.

2	Po	pulation	Estimat	es		Age Distribution							
	Anr	nual Estima	ates			Age and Gender - 2001 Census							
(as of	July 1, include	es estimate of	Census unde	ercount)		Sunsh	ine Cst	% Distribu	ution *				
	Sunshine Cst	% Change	BC	% Change		Male	Female	Sunshine Cst	BC				
Year		Prev. Year		Prev. Year	All ages	12,395	13,205	100.0	100.0				
2002	27,015	-	4,115,413	-	0 - 14	2,250	2,305	17.8	18.1				
2003	27,427	1.5	4,155,370	1.0	15 - 24	1,270	1,235	9.8	13.2				
2004	27,740	1.1	4,203,315	1.2	25 - 44	2,840	3,205	23.7	30.1				
2005	28,592	3.1	4,257,833	1.3	45 - 64	3,790	3,880	30.0	25.1				
2006	29,262	2.3	4,310,452	1.2	65 +	2,235	2,570	18.8	13.6				

Source: BC STATS

1

Source: Statistics Canada

\* distribution based on published totals, both sexes

3	Sele	ected 200	01 Census	Characteristics				
Labour Force by	/ Industry (N	IAICS)		Summary	Cha	racteristic	s	
S	unshine Coast	%	BC %		Suns	shine Coast		BC
Total labour force	12,330	100.0	100.0	Population, 2001		25,599		3,907,738
Industry - Not applicable	285	2.3	2.2	Population (by citizenship)		25,450		3,868,875
All industries (Experienced LF)	12,050	100.0	100.0	Non-immigrant		21,115		2,821,870
111-112 Farms	170	1.4	1.9	Immigrant		4,240		1,009,820
113 Forestry and logging	435	3.6	1.2	Labour force (15+ yrs.)		12,330		2,059,950
114 Fishing, hunting and trapping	180	1.5	0.3	Employees		8,895		1,715,600
1151/2 Support activities for farms	-	-	0.1	Self-employed		640		95,185
1153 Support activities for forestry	65	0.5	0.5	Participation rate	%	59.1	%	65.2
21 Mining and oil and gas extraction	110	0.9	0.7	Unemployment rate	%	7.2	%	8.5
22 Utilities	40	0.3	0.6	Population, 20 yrs. & over		19,255		2,890,730
23 Construction	990	8.2	5.9	Less than grade 9		680		190,905
31-33 Manufacturing	1,250	10.4	9.6	Some high school		3,690		511,600
311 Food manufacturing	170	1.4	1.1	High school graduate		2,515		354,130
321 Wood product manufacturing	230	1.9	2.3	Trades certificate		3,160		370,170
322 Paper manufacturing	565	4.7	0.8	College without diploma		1,335		208,385
41 Wholesale trade	190	1.6	4.1	College diploma		3,635		482,050
44-45 Retail trade	1,440	12.0	11.6	Some university		1,505		264,450
441 Motor vehicle and parts dealers	140	1.2	1.1	University degree		2,735		509,030
445 Food and beverage stores	390	3.2	3.0	Census families		7,550		1,086,030
448 Clothing & clothing accessories	110	0.9	1.2	Lone-parent families		1,060		168,420
452 General merchandise stores	65	0.5	1.3	Households		11,090		1,534,335
48-49 Transportation & warehousing	610	5.1	5.7	1-family households		7,380		1,012,925
51 Information and cultural industries	275	2.3	3.1	Multi-family households		80		35,050
52 Finance and insurance	360	3.0	4.0	Non-family households		3,625		486,355
53 Real estate & rental/leasing	210	1.7	2.1	Median Income	\$	20,347	\$	22,095
54 Prof'sonal, scientific & tech. serv.	685	5.7	6.8	Males	\$	26,110	\$	28,976
55 Mgment. of companies/ent'prises	-	-	0.1	Females	\$	16,435	\$	17,546
56 Admin+support, waste mgmnt srv.	550	4.6	4.0	Median Family Income	\$	49,388	\$	54,840
61 Educational services	725	6.0	6.9	Economic Families		7,285		1,044,850
62 Health care and social assistance	1,275	10.6	9.9	Incidence, low income	%	10.4	%	13.9
71 Arts, entertainment and recreation	430	3.6	2.3	Unattached persons, 15+		4,030		576,825
72 Accommodation and food services	900	7.5	8.3	Incidence, low income	%	33.8	%	38.1
721 Accommodation services	250	2.1	1.9	Population in private hh.		24,490		3,785,270
722 Food services & drinking places	650	5.4	6.4	Incidence, low income	%	14.5	%	17.8
81 Other services (excl. public admin.)	670	5.6	4.9	Dwellings		11,090		1,534,335
91 Public administration	490	4.1	5.6	Owned		8,625		1,017,485
Agriculture, Food and Beverage	230	1.9	3.0	Rented		2,410		512,360
Fishing and Fish Processing	315	2.6	0.5	Average gross rent	\$	651	\$	750
Logging and Forest Products	1,295	10.7	4.7	Average owners' payments	payments \$ 724 \$		\$	904
Mining and Mineral Products	225	1.9	2.0	Avg. value, owned dwel.	\$	207,011	\$	230,645

Source: Statistics Canada, incomes are for 2000; rent/owner's payments are restricted to non-farm, non-reserve private dwellings.

# **Community Facts**

#### Sunshine Coast Regional District

4				Values o	of Building Permits								
		Resid	lential		Non-Res	sidential	То	otal					
	Number of	of Units	Value	\$'000	Value	e \$'000	Value						
Year	Sunshine Cst	BC	Sunshine Cst	BC	Sunshine Cst	BC	Sunshine Cst	BC	Year				
2002	220	24,772	40,143 3,888,147		12,534	1,771,268	52,677	5,659,415	2002				
2003	250	27,163	50,278 4,514,185		12,321	1,880,053	62,599	6,394,238	2003				
2004	339	34,898	71,741 5,868,937		16,678	2,069,790	88,419	7,938,727	2004				
2005	391	37,452	89,978 6,978,962		11,664	3,212,137	101,642	10,191,099	2005				
2006	385	38,835	102,479	7,620,696	14,898	3,920,836	117,377	11,541,532	2006				

Source: Statistics Canada

Note: Detailed non-residential permits data can be found on our Website: www.bcstats.gov.bc.ca

A dash can indicate a nil report, a value of less than \$500, or non-reporting.

5		Perso	onal Taxa	tion Stat	istics		Percent Change in A	vg. Income
		Total Inco	me of Taxab	le Returns			20	
	Taxable Re	eturns (#)	Average I	ncome (\$)	% Change	avg. income	15 -	
Year	Sunshine Cst	BC	Sunshine Cst	BC	Sunshine Cst	BC	10 -	
1997	12,360	1,898,700	35,460	37,894	n/a	n/a		
1998	12,500	1,915,220	36,306	38,398	2.4	1.3	-5 -	
1999	12,480	1,937,520	36,385	39,758	0.2	3.5	-10 -	
2000	12,510	1,928,560	38,971	42,121	7.1	5.9	-15 L	
2001	12,910	1,981,530	38,885	42,095	-0.2	-0.1	1998 1999 2000	2001 2002
2002	13,480	1,994,810	40,053	43,096	3.0	2.4	Sunshine Cst	□ BC
So	ource of Tota	l Income 20	02	% Distribut	ion, Total Inco	ome		
	Sunshine Cst		BC	80		l l	Sunshine Cst	□BC
	\$Thousands	% of Total	% of Total	80				
Employment	337,431	56.3	66.9	60	7			
Pension	120,259	20.1	12.7	10				
Investment	44,833	7.5	6.8	40				
Self-Employed	44,702	7.5	6.8	20				
Other	35,259	5.9	5.5			] 💻 –		
Tax Exempt	16,676	2.8	2.4					T
Total	599,174	100.0	100.0	Employm		n Investmer		Tax Exempt

Source : Canada Customs and Revenue Agency. Areas are defined by postal codes and may not match municipal boundaries.

6 Perc	entage of Por		ndency or Age Receivi			r 2006	Total Beneficiaries by Age Group, % (Basic BC Assistance & EI)
Age Group	BC Basic* Income Assistance Recipients (%)		T T	yment ance	Total of Income Ass	BC Basic sistance & El iaries (%)	
	Sunshine Cst	BC	Sunshine Cst	BC	Sunshine Cst	BC	
Under 19 19-24	1.7 0.9	2.0 1.2	1.2	1.9	2.0	3.1	
25-54 55-64	1.0 0.5	1.0 1.2 2.1		2.6 1.2	3.1 1.4	3.8 1.7	19-24 25-54 55-64
19-64	0.9	1.1	1.7	2.3	2.5	3.3	■ Sunshine Cst
' On temporar	y assistance only	. Excluded are	e those on Conti	nuous Assistar	nce, aboriginals	living on reserv	e, seniors/OAS, & children living with relatives

Source: BC STATS. Prepared using administrative files from the BC Ministry of Human Resources, and Human Resources Development Canada

7			Bus	siness Fo	rmations	and Failu	ures					
l I	ncorporations	5				Bankruptcies						
	Num	ber		Vanc	ouver	BC	C					
Year	Sunshine Cst	BC	Year	Business	Consumer	Business	Consumer	Business	Consumer			
2002	75	20,987	2002	440	4011	20	352	1,105	9,527			
2003	75	22,531	2003	372	372 4099		300	1,002	9,394			
2004	97	24,703	2004	396	3804	19	227	921	8,386			
2005	113	30,937	2005	2005 314		11	231	786	8,179			
2006	121	33,273	2006	238	3350	8	204	587	7,022			

Source: Ministry of Finance, B.C. Government

Source: Office of the Superintendent of Bankruptcy, Govt of Canada

Incorporations are counted in municipality of the registered office address which may differ from the actual business location.

Note: Bankruptcy is counted where it is filed. Bankruptcy data is available for urban areas only.

#### SUNSHINE COAST REGIONAL DISTRICT SERVICES

		-	Γ			Partic	ipants			Γ	Residential Tax Rate per \$100K of assessed value						
Function #	Service Name	Revenue Source	А	в	D	Е	F	DOS	SIGD	TOG	2007BV	2006	2005	2004	2003	2002	2001
110	General Administrative & Legislative Services	PT, AS, FO	х	х	х	х	х	х	х	х	10.02	13.73	12.43	14.04	21.64	18.57	19.09
119	Feasibility Studies Reserve	PT	х	х	х	х	х	х	х	х	(0.28)	(0.14)	0.87	1.56	0.06	-	-
120	Grants in Aid - A, B, D, E, F, SIGD, TOG	PT	х	х	х	х	х		х	х	1.32	1.5	2.20	2.40	3.36	3.51	2.46
121	Grants in Aid - Area A Only	PT	х								1.21	2.15	2.17	2.50	1.07	-	3.71
122	Grants in Aid - Area B Only	PT		х							0.36	0.61	-	-	-	5.74	-
123	Grants in Aid - Areas E & F Only	PT				х	х				0.55	2.46	1.49	1.91	0.75	0.38	-
124	Grants in Aid - District of Sechelt Only	PT						х			-	-	0.57	0.98	-	-	-
125	Grants in Aid - A, B, D, E, F, DoS, ToG	PT	х	х	х	х	х	х		х	0.92	1.19	2.17	-	-	-	-
126	Greater Gibsons Community Participation	PT				х	х				3.47	2.65	-	-	-	-	-
127	Grants in Aid - Area D Only	PT			х						0.60	0.73	-	-	-	-	-
130	UBCM/Elections Electoral Area Services	PT	х	х	х	х	х				0.49	0.57	2.06	0.53	0.66	2.59	-
200	Bylaw Enforcement	PT	х	х	х	х	х		х		2.50	2.96	3.26	3.15	3.72	3.42	2.47
210	Gibson's & District Fire Protection	PT				D	D			х	26.62	25.32	31.55	39.66	45.48	49.52	47.42
212	Roberts Creek Fire Protection	PT			D						43.89	37.61	46.06	53.97	59.62	50.89	69.42
216	Halfmoon Bay Fire Protection	PT		D							34.94	34.65	42.96	51.85	55.46	56.89	47.00
218	Egmont Fire Protection	PT	D								74.56	83.14	-	-	-	-	-
220	Emergency Telephone - 911	PT	х	х	х	х	х	х	х	х	2.22	3.11	4.35	5.03	5.57	6.22	5.50
222	Sunshine Coast Emergency Planning	PT	х	х	х	х	х	х	х	х	2.41	2.23	2.38	2.15	2.96	2.98	3.10
290	Animal Control	PT, FO		x	x	x	x		x		2.86	3.37	3.69	3.79	4.36	4.53	4.16
310	Public Transit	PT, FO		x	x	x	x	х	x	х	13.35	16.88	16.53	15.47	18.58	19.20	17.89
312	Maintenance Facility	SP									-	-	-	-	-	-	-
315	Woodlands Road	PF					D				-	-					
320	Regional Street Lighting	PT	х	х	х	х	x				0.42	0.57	0.68	0.89	0.74	1.06	0.65
322	Langdale Street Lighting	PT					D				3.39	4.18	4.50	5.95	7.80	8.83	13.24
324	Granthams Street Lighting	PT					D				2.74	3.52	3.76	5.03	7.38	7.81	10.97
326	Veterans Street Lighting	PT				D	U				0.66	0.82	0.85	1.16	1.66	1.75	3.55
328	Spruce Street Lighting	PT			D	U					7.32	10.19	10.54	13.58	16.82	18.85	25.84
330	Woodcreek Street Lighting	PT				D					6.21	7.34	7.47	10.50	14.16	11.46	13.03
332	Fircrest Street Lighting	PT				D					3.22	3.92	4.01	5.61	3.41	8.92	13.31
334	Hydaway Street Lighting	PT		D							1.36	1.57	1.74	2.17	2.64	3.36	3.59
336	Sunnyside Street Lighting	PT		U		D					6.76	8.18	9.58	12.21	12.51	17.56	17.57
340	Burns Road Street Lighting	PT					D				3.17	3.66	4.29	5.97	8.23	8.43	-
342	Stewart Road Street Lighting	PT					D				36.49	49.56	73.15	108.96	0.25	0.45	
345	Ports Services			×	×	×				×					2.52	5.05	0.02
350-353	Regional Solid Waste	PT, FO	×	X	X	X	X	×	V	X	2.89	2.13	-	0.66	3.53	5.85	8.93
355	Refuse Collection	PT, FO	Х	X	X	X	X	Х	Х	Х	5.66	4.25	5.01	9.86	10.15	13.42	15.47
365	North Pender Harbour Water Services	FO DE EO	D	D	D	D	D				-	-	-	-	-	-	-
370-379	Regional Water Services	PF, FO	D	-	-	-	5	-	D		-						
381-392	Waste Water Plants	PF, FO	×.	D	D	D	D	D	D		-	-	-	-	-	-	-
382	Woodcreek Park Waste Water Plant	PF, FO	Х	Х	Х	X	Х				-	-	-	-	-	-	-
400	Cemetery	PF, FO	¥.	v	v	D	V	v	v	¥.	-	-	-	-	-	-	-
410	Pender Harbour Health Clinic	PT,FO PT	X X	Х	Х	Х	Х	Х	Х	Х	0.61	0.67	0.53	0.34	0.43	0.20	- 1.99

#### SUNSHINE COAST REGIONAL DISTRICT SERVICES

Function #	Service Name	Revenue Source	А	в	D	Е	F	DOS	SIGD	TOG	2007BV	2006	2005	2004	2003	2002	2001
500	Regional Planning	PT, FO	х	х	х	х	х	х	х	х	1.19	0.7	1.98	2.39	3.55	2.96	3.6
504	Rural Planning Services	PT, FO	х	D	х	х	D				15.11	18.26	18.33	19.76	21.03	17.66	18.3
506	Property Information & Mapping Service	SP									-	-		-	-		-
510	House Numbering	PT, FO	х	х	х	х	х	х	х	х	-	0.01	0.11	0.02	0.24	0.26	0.3
520	Building Inspection Services	PT, FO	х	х	х	х	х		х		-	-	-	1.26	5.88	8.62	8.9
530	Economic Development	PT	х			х	х				-	-0.49	0.89	0.61	1.03	0.16	1.8
531	Economic Development - Area A	PT	х								0.47	0.58	-	-	-	-	-
532	Economic Development - Area B	PT		х							-	-	-	-	-	-	-
533	Economic Development - Area D	PT			х						-	-	-	-	-	-	-
534	Economic Development - Area E	PT				х					1.43	1.72	-	-	-	-	-
535	Economic Development - Area F	PT					х				1.60	1.75	-	-	-	-	-
540	Hillside Development Project	PT, SP	х	х	х	х	х	х	х	х	-	-	0.46	0.50	-		-
610	WHS Facilities Assistance	PT			х	х	х			х	0.24	1.07	14.55	14.64	15.01	12.29	10.8
615-621	Community Recreation Facilities	PT, PF,FO		х	х	х	х	х	х	х	104.20	94.98	-	-	-	-	-
625	Pender Harbour Pool	PT, FO	D								21.28	25.06	26.74	31.78	42.07	44.31	46.8
630	School Facilities - Joint Use	PT	х	х	х	х	х	х		х	0.29	0.4	(0.38)	1.72	0.44	1.04	1.2
640	Gibsons & Area Library	PT				х	х			х	13.70	15.15	18.01	18.56	17.32	17.80	17.6
642	Gibsons Library Debt Servicing	PT				х	х			х	5.33	5.97	6.89	8.64	8.93	9.15	9.13
644	Sechelt and Area Library	PT		х	х				х		-	-	-	-	-	-	4.4
645	Halfmoon Bay Library Service	PT		х							11.39	12.5	13.79	14.27	17.77	-	-
646	Roberts Creek Library Service	PT			х						13.22	13.97	14.08	17.63	21.79	-	-
648	Museum Service	PT	х	х	х	х	х	х	х	х	1.17	1.35	1.36	1.41	1.18	-	-
650	Community Parks	PT, FO	х	х	х	х	х				19.35	23.46	27.42	32.05	29.84	31.78	30.6
665	Bicycle & Walking Paths	PT, FO		х	х	х	х				2.88	2.14	2.93	3.89	4.26	6.32	3.1
670	Regional Recreation Programs	PT, FO	х	х	х	х	х	х	х	х	4.84	6.09	6.99	6.99	8.78	8.74	9.4
680	Dakota Ridge Recreation Service Area	PT, FO	х	х	х	х	х	х	х	х	1.00	0.65	-	-	-	-	-

REVENUE SOURCE CODES	FO = User Fees & Other Revenue						
PT = Property Tax	PF = Parcel / Frontage Tax						
AS = Admin Support Calculation	SP = Special						

PARTICIPATION

X =Entire Area ParticipatesD =Defined Portion of Area Participates